

MEETING:	Cabinet
DATE:	Wednesday, 8 March 2017
TIME:	10.00 am
VENUE:	Reception Room, Barnsley Town Hall

AGENDA

1. Declaration of pecuniary and non-pecuniary interests
2. Leader - Call-in of Cabinet decisions

Minutes

3. Minutes of the previous meeting held on 22nd February, 2017 (Cab.8.3.2017/3)
(Pages 3 - 6)

Items for Noting

4. Decisions of Cabinet Spokespersons (Cab.8.3.2017/4) (Pages 7 - 8)

Petitions

5. Petitions received under Standing Order 44 (Cab.8.3.2017/5)

Items for Decision/Recommendation to Council

Communities Spokesperson

6. Community Consultation - Grange Lane Emergency Stopping Site for Gypsy and Travellers (Cab.8.3.2017/6) (Pages 9 - 20)

Corporate Services Spokesperson

7. Corporate Performance Report, Quarter ending 31st December, 2016
(Cab.8.3.2017/7) (Pages 21 - 54)
8. Corporate Finance Performance, Quarter 3 ending 31st December, 2016
(Cab.8.3.2017/8) (Pages 55 - 108)
9. Capital Programme Performance, Quarter 3 ending 31st December, 2016
(Cab.8.3.2017/9) (Pages 109 - 152)
10. Treasury Management Activities, Quarter 3 ending 31st December, 2016
(Cab.8.3.2017/10) (Pages 153 - 168)

To: Chair and Members of Cabinet:-

Councillors Houghton CBE (Chair), Andrews BEM, Bruff, Cheetham, Gardiner, Howard, Miller and Platts

Cabinet Support Members:

Councillors Cherryholme, Franklin, Frost, David Griffin, Lamb and Saunders

Chair of Overview and Scrutiny Committee

Chair of Audit Committee

Diana Terris, Chief Executive

Rachel Dickinson, Executive Director People

Matt Gladstone, Executive Director Place

Wendy Lowder, Executive Director Communities

Julia Burrows, Director Public Health

Frances Foster, Director Finance, Assets and Information Services

Andrew Frosdick, Director Legal and Governance

Alison Brown, Service Director Human Resources

Katie Rogers, Communications and Marketing Business Partner

Anna Morley, Scrutiny Officer

Ian Turner, Service Director, Council Governance

Corporate Communications and Marketing

Labour Group Room – 1 copy

Please contact Ian Turner on 01226 773421 or email governance@barnsley.gov.uk

Tuesday, 28 February 2017



MEETING:	Cabinet
DATE:	Wednesday, 22 February 2017
TIME:	10.00 am
VENUE:	Reception Room, Barnsley Town Hall

MINUTES

Present Councillors Andrews BEM (Chair), Bruff, Cheetham, Gardiner, Howard, Miller and Platts

Members in Attendance: Councillors Franklin, Frost, David Griffin, Lamb, Saunders and Shepherd

194. Declaration of pecuniary and non-pecuniary interests

There were no declarations of pecuniary or non-pecuniary interests.

195. Leader - Call-in of Cabinet decisions

The Leader reported that no decisions from the previous meeting held on 8th February, 2017 had been called in.

196. Minutes of the previous meeting held on 8th February 2017 (Cab.22.2.2017/3)

The minutes of the meeting held on 8th February, 2017 were taken as read and signed by the Chair as a correct record.

197. Decisions of Cabinet Spokespersons (Cab.22.2.2017/4)

There were no Records of Decisions by Cabinet Spokespersons under delegated powers to report.

198. Petitions received under Standing Order 44 (Cab.22.2.2017/5)

It was reported that no petitions had been received under Standing Order 44.

Corporate Services Spokesperson

199. 2017/18 Pay Policy Statement (Cab.22.2.2017/6)

RECOMMENDED TO FULL COUNCIL ON 30TH MARCH, 2017 that the 2017/18 Pay Policy Statement contained at Appendix 1 to the report now submitted be approved for implementation with effect from 1st April, 2017.

Place Spokesperson

200. Arrangements for Sustainable Drainage Systems (SuDS) Associated with new Major Developments (Cab.22.2.2017/7)

RESOLVED:-

- (i) that the Council does not adopt and therefore will not undertake the liability for maintenance of Sustainable Drainage Systems (SuDS) for new major developments within the Borough, immediately following their construction, with the exception that a SuDS is required to be adopted as part of the formal highways adoption process;
- (ii) that, if as part of a planning application, there is a proposal to provide a SuDS solution to serve properties (i.e. not a SuDS within a property's boundary), that the responsibility for the long term maintenance of the SuDs should remain with the landowner; this responsibility may be discharged directly by the landowner (initially likely to be the developer) or transferred to a 3rd party, such as a Management Company; should the maintenance responsibilities fail to be performed, the ultimate responsibility will still remain with the owner of the land, on which the SuDS is located;
- (iii) that, in order to safeguard the ongoing maintenance of the SuDS, in the event that the established maintenance regime fails, the Director of Legal and Governance will seek to ensure the longer term maintenance of SuDS by agreeing appropriate clauses within a S106 agreement pursuant to the Town and Country Planning Act 1990; Upon failure of the established maintenance regime, the Council will seek to ensure it has the power to undertake maintenance of the SuDS directly, with the costs of this undertaking being funded by property owners on the development which the SuDS serves making periodic payments;
- (iv) that the Director of Finance, Assets and Information Services be authorised to collect and process any periodic charges that arise through implementation of any S106 agreement; and
- (v) that the Service Directors of Environment and Transportation and Economic Regeneration be authorised to create a Guidance Document for SuDS for developers of new major developments; Upon adoption of the Local Plan, a formal Supplementary Planning Document will be produced to replace the Guidance Document.

201. Chapel Field Lane and High Street Area, Penistone - Proposed Waiting Restrictions (Cab.22.2.2017/8)

RESOLVED:-

- (i) that, for the reasons set out in the report now submitted, objections received to the proposals be overruled and the objectors informed accordingly; and

- (ii) that the Head of Highways, Engineering and Transportation and the Director of Legal and Governance be authorised to make and implement the Traffic Regulation Order.

.....
Chair

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BARNSLEY METROPOLITAN BOROUGH COUNCIL

CABINET SPOKESPERSONS' DECISIONS

Schedule of Decisions taken for week ending 24th February, 2017

<u>Cabinet Spokesperson</u>	<u>Item</u>	<u>Decisions</u>	<u>Contact Officer</u>
1. People (Safeguarding)	Proposed Commissioning Intention for the Provision of Supervised Contact with Children in Care, Child Protection Advocacy, Young Carers and Sibling Support together with Short Breaks for Families with Children in Need of Help	<p>that approval be given for the proposed commissioning intentions for the future provision of:-</p> <ul style="list-style-type: none">• supervised contact with children in care;• child protection advocacy;• young carers and sibling support; and• short breaks for families with children in need of help; <p>leading to the awarding of contracts with effect from 1st April, 2017.</p>	L. Winter/ S. Sinclair Tel. 7744994

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BARNSELEY METROPOLITAN BOROUGH COUNCIL

This matter is not a Key Decision within the Council's definition and has not been included in the relevant Forward Plan

**Report of the Executive
Director - Communities**

Grange Lane Emergency Stopping Site

1. Purpose of report

- 1.1** To advise members of the feedback from elected members, residents and a residents group in relation to the proposed re-opening of the Emergency Stopping site at Grange Lane.

2. Recommendations

- 2.1** **Cabinet notes the feedback from the consultation undertaken with local elected members and local residents**
- 2.2** **Cabinet agrees to open the Emergency Stopping Site at Grange Lane from 13th March 2017**

3. Introduction

- 3.1** The Emergency Stopping Site at Grange Lane was opened in March 2015 providing 11 caravan pitches designed for temporary occupancy for passing Gypsy and Traveller groups. The provision of such a site was deemed a requirement for Barnsley to ensure a sufficient number of pitches were available in the town. This was subsequently reflected in the Local Plan and formed part of a formal consultation in 2014/15.
- 3.2** The site was temporarily closed in the spring of 2015 following problems experienced with the initial encampment placed there. The experience and following closure prompted a review of the site management arrangements to attempt to address some concerns raised by local residents in Stairfoot. Some of these concerns were voiced at the local Crime and Safety Group and officers agreed to consider the issues that were raised prior to the site being reopened.
- 3.3** The review of management arrangements has now been concluded with significant changes made including;
- Payment up front for use of the site.
 - Dedicated officer time commitment of 3 hours per day (Monday to Friday) and 1 hour per day (Saturday and Sunday) to manage the site when occupied.
 - A Toleration Agreement to be signed prior to occupancy outlining expectations and standards required.

The full schedule of reviewed management arrangements are attached at Appendix 1.

- 3.4** To support a more equitable and consistent approach to addressing issues presented by unauthorised and illegal encampments Cabinet endorsed a multi - agency protocol in February 2017. A primary feature for the protocol to be operationally effective in its current form is the provision of an emergency stopping place.
- 3.5** Whilst formal consultation was not required with regards reopening the stopping site at Grange Lane, local members for Stairfoot and Ardsley and Monk Bretton were engaged to discuss the proposed revised management arrangements on 1st February 2017. Additionally a letter outlining the revised arrangements (included in Appendix 1) was prepared for circulation to residential properties and businesses in the immediate vicinity of Grange Lane. Local members also requested further face to face engagement with Stairfoot and Ardsley Crime and Safety Group on 6th February 2017. Elected members provided feedback for amendments to the letter which was to be circulated from the 3rd February to 8th February. Residents were asked to feedback any comments via the safer@barnsley.gov.uk website within 14 days of receipt of the letter. The final closing date for comments was 22nd February 2017.
- 3.6** The Head of Service Safer Communities, Gypsy and Traveller Liaison Officer and the Cabinet Spokesperson for Communities attended the Stairfoot and Ardsley Crime and Safety Group on 6th February to outline the revised site management proposals.
- 3.7** The letter being circulated to local residents was also distributed to those in attendance at the meeting.
- 3.8** Feedback from Engagement
- Of the 25 local residents attending the Crime and Safety Group all unanimously stated that they were not in agreement with the site being reopened as an Emergency Stopping site irrespective of any improved management arrangements being put in place.
 - Of the 80 letters distributed to businesses and residents (App 2) there have been 6 respondents to safer@barnsley.gov.uk all of which are against the reopening of the site.
 - Of the 45 properties and businesses visited by the Gypsy/Traveller Liaison Officer most seemed conciliated with new management procedures but all were still opposed to the location of the site.
 - No additional suggestions came forward in terms of the proposed management of the site for the council to consider.
- Main concerns can be summarised below :

Concern	Response
That the site will not be properly managed	The management arrangements attached as App 1 to this report detail the operational management of the site.
Increase on traffic on Grange Lane	There is no evidence to support this however we will keep this under review.

Increase in ASB	The management arrangements attached at App 1 alongside dedicated capacity (ref 3.3 of this report)
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4. Proposal and justification

- 4.1** In arriving at this proposal we recognise that council needs to balance the concerns arising from this informal consultation with local people with the requirements of the National Planning Policy which requires councils to assess the need and ensure an appropriate supply of traveller sites.
- 4.2** The arrangements as described through Appendix 1 provide assurance that the temporary stopping site will be managed appropriately - these arrangements will be continuously reviewed with a formal review in October 2017.

We propose therefore that :

- 4.3** Cabinet notes the feedback from the informal consultation undertaken with local elected members, local residents and businesses.
- 4.4** Cabinet agrees to open the Emergency Stopping Site at Grange Lane from 13th March 2017.

5. Consideration of alternative approaches

- 5.1** The council could decide not to have an emergency stopping site however this goes against established need and could jeopardise the Local Plan.
- 5.2** The council could consider an alternative site to Grange Lane however despite previous enquiries no other suitable site has been identified.

6. Implications for local people / service users

- 6.1** There is local public opposition to an emergency stopping site at Stairfoot. This opposition has been exacerbated by the initial experience of using the site. We have reassured local consultees that any re-opening of the site will be well managed and that previous occupants responsible for the initial problems will be excluded.

7. Financial implications

- 7.1** Costs of reopening the site will be contained in existing resources. The pre-paid charge to be levied against site occupancy is set at a level to cover the cost of services and amenities.

8. Employee implications

- 8.1** None

9. Communications implications

9.1 Communications and Marketing have been involved throughout the process to introduce a Protocol and consider the reopening of Grange Lane due to local opposition to the proposal and local media interest.

9.2 It is anticipated that should a decision be taken to reopen the site further communication will be required.

10. **Consultations**

Informal Consultation was undertaken as follows :

10.1 Engagement with local elected members

10.2 Engagement with Stairfoot and Ardsley Crime and Safety Group

10.3 80 letters circulated to residents and businesses in the Grange Lane area.

11. **The Corporate Plan and the Council's Performance Management Framework**

11.1 **Thriving and Vibrant Economy:** Reopening the Grange Lane site will support the council's economic ambitions enabled in the Local Plan.

12. **Promoting equality, diversity, and social inclusion**

12.1 In dealing with unauthorised and illegal encampments, all partner agencies will have due regard to the legal requirements as set out in the Human Rights Act 1998 and the Equality Act 2010. The Barnsley Community Safety Partnership is committed to promoting equality and diversity and ensuring that everyone is treated fairly taking into account their individual needs and circumstances.

12.2 Agencies will take all reasonable steps to ensure they do not unlawfully discriminate and will treat everyone with the same level of courtesy, dignity and respect regardless of any of the protected characteristics.

13. **Tackling the Impact of Poverty**

13.1 None.

14 **Tackling health inequalities**

14.1. Health inequalities can disproportionately impact the traveller community. One of the considerations for the management of the site is to ensure that any encampment receives appropriate health checks which will be taken into consideration when identifying the most appropriate actions.

15. **Reduction of crime and disorder**

15.1 It is anticipated that by reopening an emergency stopping site potential disorder issues will be alleviated in more sensitive locations.

16. **Risk management issues**

16.1 The Operational Risk Register identifies a risk (reference 3502) of the inability to move unauthorised and illegal encampments (particularly in high risk areas such as near schools and industrial sites) in an expedited manner due to capacity issues. By re-opening the emergency stopping site, it increases the feasibility of moving encampments more quickly from sensitive locations.

16.2 Operational and reputational risks associated with re-opening the Emergency Stopping Place have been considered specifically the likely significant local opposition to the decision. To mitigate these risks a more robust operational management approach has been developed. (See Appendix 1)

17. Health, safety, and emergency resilience issues

17.1 Occupational Risk Assessments will be reviewed in line with the development of the operational management procedure for the Grange Lane emergency stopping site

17.2 A full health and safety assessment review will be undertaken of the site upon its reopening.

18. Compatibility with the European Convention on Human Rights

18.1 The provision of an emergency stopping site ensures a balanced and equitable approach to ensure that our duties are fulfilled appropriately in line with the European Convention on Human Rights.

19. Conservation of biodiversity

19.1 None

20. Glossary

20.1 None

21. List of appendices

21.1 Appendix 1 – Schedule of management arrangements

21.2 Appendix 2 – Draft consultation letter

22. Background papers

22.1 None

Report Author: Paul Brannan

Date: 23rd February 2017

Tel No. 774950

Financial Implications /



Consultation
(To be signed by senior Financial Services officer
where no financial implications)

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Emergency Stopping Place Management Arrangements

Staffing Offer

The site will be managed by the Communities Directorate's Safer Barnsley team. When Gypsies/Travellers are present, three hours per day will be specifically dedicated to presence on site by an officer between the hours of 8am and 10pm, Monday to Friday and 1 hour per day between 8am and 6pm Saturday and Sunday.

At times when there are no unauthorised encampments and nobody in the Emergency Stopping Place (ESP) the team will focus on residents of permanent sites and Gypsy and Travellers in houses.

1. Dealing with complaints.
2. Welfare support and advice
3. Tackling ASB
4. Finding ways to reduce community tension, prejudice
5. Finding ways to make services more accessible.
6. Liaising with Berneslai Homes

Security

- Existing gates to be remounted and kept locked when site is empty.
- Concrete blocks placed inside the entrance to form a channel. This will limit camping around the entrance and will control vehicles entering the site at speed.
- Officer on site 3 hours a day
- Local residents and businesses will be given a contact number to report incidents directly.

Fees

A fee of £20 per caravan per week will be required before access is given to the site. The payment is strictly to be given BEFORE the encampment is moved to the site. Due to the nature of some traveller culture, a cash payment may be necessary. This will be taken at the site of the unauthorised encampment and receipts will be provided.

Process

- Following notification of an unauthorised encampment a 24 to 48 hour assessment will take place.
- A Needs Assessment will be carried out at the site of the unauthorised encampment, photos will be taken and Vehicle Registration Markings recorded on day 1.
- Appropriate welfare services will be alerted on day 1.
- Travellers will be engaged to obtain as much information as possible as to the nature of their visit, their identity and intended duration of stay in the borough.
- Travellers will be assessed on their willingness to engage and abide by expected standards.
- The unauthorised site will be monitored and any complaints will be investigated.
- South Yorkshire Police (SYP) will be consulted regarding any complaints they may have received.
- Complaints will be addressed with Travellers when necessary.

- A case conference will be held with SYP, GRT Enforcement officers, BMBC Legal Services, welfare professionals and any other agency affected by the encampment to decide how to proceed. (In accordance with the protocol)
- Residents in the immediate vicinity will be briefed on BMBC processes and responsibilities via a letter drop.

Outcome 1

If it is believed that Travellers will not engage and abide by expected standards for the ESP then they will remain in situ and enforcement procedures will commence following any necessary welfare checks using Section 77 of CJPOA

On the 4th consecutive encampment within the borough, a S77 will be served borough wide preventing further encampments by the group for 3 months. This is a new procedure to BMBC but other Local Authorities have successfully done this.

Outcome 2

Travellers refuse to pay any fees for use of the ESP.
Revert to outcome 1.

Outcome 3

Travellers engage, abide by expected standards and are willing to pay the fees. Payment will be taken and Travellers will be directed to the ESP where they will be issued with a Toleration Agreement/set of rules.

Facilities

Fresh water and toilets will be provided by Banner Plant hire company and the cost is as follows,

Toilets	£22 per week each with a 4 week minimum hire.
Delivery	£15
Collection	£15

1 x 250 gallon water cube	£40 per week
Initial water fill	£80
Delivery	£20

***All prices are not inclusive of VAT**

Household waste disposal will be provided by BMBC Waste Management

Daily checks

- Are there more caravans? If more people arrive at the ESP without being directed there they will be assessed on site, charged appropriately and issued with a Toleration Agreement. If payment is refused the group will be treated as an unauthorised encampment. Welfare checks will be carried out at the earliest opportunity and a Notice will be served under S77 of CJPOA. The site holds a maximum of 11 caravans so if the number exceeds this, occupants will be treated on a first come first served basis and others will be directed to leave.

- Are there more people? Every effort will be made to record number of adults and children per household including names and ages/DOB.
- Welfare issues – It's important to ask about welfare issues on a day-to-day basis. Should enforcement be necessary at any time, we will be ready to act immediately. Any welfare issues reported must be passed on to the Specialist Health Visitor for Roadside Gypsy Travellers immediately.
- Follow up any complaints from residents or businesses and record appropriately.
- Check for damage to site including gates/entrance.
- Check boundary (damage to fence etc) and report any damage.
- Check bins/litter/toilets and water facilities and record and report any damage.
- Ensuring any required safeguarding measures are in place.

Site rules

Please see Toleration Agreement

Welfare checks

Welfare checks will be carried out by the Specialist Health Visitor for Roadside Gypsy Travellers at the earliest possible stage and will continue throughout the time the occupants are accommodated within the borough. A final welfare check will be carried out towards the end of the agreed date to leave. This will ensure that any enforcement procedures will be able to be carried out on time.

We will reassess the group's needs if there are individuals within the encampment that require ongoing treatment.

Continued checks will help improve our service to Travellers, better enabling safeguarding of children and vulnerable adults.

Enforcement

Option 1: Occupants of the ESP are allowed a maximum of 14 days on the site. At 3pm on the 14th day the site must be vacated. If the group fail to do so, a Notice under Section 77 of CJPOA will be served at 4pm giving 24 hours to leave.

Bailiffs will be able to act 4 working days after the Notice is served.

Option 2: Police can use powers under Section 61 of CJPOA to move Travellers on but this is dependent on available manpower.

If occupants leave the ESP and create an unauthorised encampment elsewhere in the borough they will be served a Notice under Section 77 of CJPOA immediately as welfare checks will be up to date therefore bailiffs will be able to attend 4 working days later.

Toleration Agreement

Emergency Stopping Place Grange Lane S71

This agreement is made between:

1. Barnsley Metropolitan Borough Council

This agreement can be terminated at any time and/or if there is any breach of the terms, with immediate effect.

The Council recognises its legal obligations to carry out needs assessments prior to commencing legal action to recover possession of the land.

BMBC reserves the right to seek possession through the courts if necessary.

This agreement relates to the time limited duration of your encampment on the Emergency Stopping Place, Grange Lane. The site is shown on the attached plan.

The Council is willing to agree to tolerate the encampment on the site for **up to 14 days**.

- This agreement is only valid for the time that the persons entering into this agreement reside at the site or until termination.
- The persons entering into this agreement have permission to park only:

Number of caravans:

Number of vehicles:

- You must give notice of your intentions to leave the site. This must be given in person to the Gypsy Traveller Liaison Officer or by telephone on **phone number**. Information regarding your absence will not be accepted by a third party.
- If you choose to leave the site this agreement will be terminated with immediate effect.
- Any caravans/vehicles left at the site after this agreement is terminated will be considered abandoned and will be disposed of appropriately.
- You are encouraged to co-operate with BMBC to make the agreement work by discussing any incidents, concerns or suggestions that may affect the agreement with Liaison Officers during their visits to the site or by telephone on **phone number**.

Name.....

Telephone number.....

This agreement applies to you and all the members in your group including the following people.

Name.....	DOB.....	Relationship.....
Name.....	DOB.....	Relationship.....
Name.....	DOB.....	Relationship.....
Name.....	DOB.....	Relationship.....
Name.....	DOB.....	Relationship...

ALL persons entering into this agreement must agree to adhere to the following terms:

1. You are responsible for keeping the area around your caravan clean and tidy. You have been/will be provided with a bin which is for the sole use of persons entering into this agreement. The bin must be kept in a good condition.
No commercial waste is allowed to be placed in this bin.
2. Toilets must be kept clean and in working order at all times.
3. You are not allowed to have more than two dogs on the site. Dogs must be tied up on a lead at all times and must be kept in a kennel overnight or when you leave the site for any period of time. The dog warden will visit the site if loose dogs are reported.
4. No livestock or horses are permitted on the site.
5. No fires larger than a small cooking fire are to be lit on the site. No burning of commercial or domestic waste is allowed on the site.
6. Traps must not be used in or around the area of the site.
7. You must not make any changes to the landscape of the site or its surrounding areas, such as, amongst other things, chopping down trees, cutting down hedgerows or the removal of fencing and gates.
8. Officers will monitor the site and may take action against any activity likely to cause environmental harm, such as, fly-tipping, excessive noise or use of motorbikes/quads.
9. Consideration must be given to other people within the local vicinity in terms of noise nuisance.
10. You must not engage in any anti-social behaviour, disorder or fly-tipping on or near to the site.

If you do not understand any of the contents of this document you should take independent legal advice.

I understand the above points which have been explained to me and I agree to the terms

Signed (BMBC representative).....

Date

Signed

Date

(Draft Consultation Letter)

Dear Resident

As you may be aware, the council opened an emergency stopping place for Gypsies and Travellers on Grange Lane in 2015 but that the site had to close shortly afterwards. Following this, we committed to consulting with local residents and businesses to get their views on measures which would minimise disruption to the community, should the site be reopened.

In order to meet the council's legal requirement, we are considering reopening the Grange Lane site. We have reviewed feedback from residents and businesses so that, if and when we do decide to reopen the site, the following procedures and practices would be put in place:

- Travellers who create an unauthorised encampment will be assessed for up to 48 hours before being directed to move to the Emergency Stopping Place (Grange Lane). They will have to show photographic ID to properly identify themselves and sign a Toleration Agreement. This sets out a series of rules which must be agreed to before being directed to the site.
- A Council Officer will provide a presence on site when Travellers are in situ (three hours per weekday and one hour at weekends).
- A charge of £20 per week per caravan in line with current Council Tax charges and a deposit for equipment hire will be required.
- Occupants of the Emergency Stopping Place will be allowed a maximum of 14 days on the site. At 3pm on the 14th day the site must be vacated. If the group fail to do so, a Notice under Section 77 of the Criminal Justice and Public Order Act will be served at 4pm giving 24 hours to leave. Bailiffs will be able to act four working days after the Notice is served to remove the occupants from the site.
- If more people arrive at the Emergency Stopping Place without prior agreement, they will be assessed on site, charged appropriately and issued with a Toleration Agreement. If payment is refused the group will be treated as an unauthorised encampment and removed within 4 working days.
- The site has provision for 11 pitches. Should this number be exceeded we will treat any extra families as we would an unauthorised encampment.

We would like to hear your views on the procedures and practices we are proposing and get your thoughts on any additional measures that could be introduced. Please let us have your comments within 14 days. Comments can be sent by email to safer@barnsley.gov.uk or by post to the address provided on this letter

Yours sincerely

Paul Hussey
Interim Service Director

BARNSELEY METROPOLITAN BOROUGH COUNCIL

This matter is not a Key Decision within the Council's definition and has not been included in the relevant Forward Plan.

REPORT OF THE DIRECTOR OF HUMAN RESOURCES, PERFORMANCE AND COMMUNICATIONS TO CABINET

CORPORATE PLAN PERFORMANCE REPORT QUARTER 3 October - December 2016

1. PURPOSE OF REPORT

- 1.1 The purpose of this report is to present and provide an overview of the council's latest Corporate Plan Performance Report, drawing upon information available for Quarter 3, and illustrating progress achieved in delivering the priorities and outcomes of the Corporate Plan 2017-2020.

2. RECOMMENDATIONS

It is recommended that:

- 2.1 Cabinet review, challenge and scrutinise the contents of the report in relation to the delivery of the Corporate Plan priorities and outcomes.
- 2.2 Cabinet receives follow up reports arising from the Quarter 3 report on:

Areas for Improvement:

- Be Well Barnsley: Number of people who achieved their personal health goal
- Excess weight across the life course
- Independent Living At Home,
- Improving Employment Opportunities for Adults with Learning Disabilities

Areas of Achievement:

- Homelessness Prevention
- Children's Social Care Assessments

- 2.3 This report is shared with the Overview and Scrutiny Committee to inform and support their ongoing work programme.

3. INTRODUCTION/BACKGROUND

- 3.1 The Corporate Plan contains three priorities, supported by 12 outcomes. These are reflected in the 2020 Outcomes Framework and outline what the council has committed to undertake in order to deliver the priorities. It is also recognised that the council is not solely accountable for delivering these outcomes, as it works in partnership with other organisations.
- 3.2 The framework identifies what the council is seeking to achieve for the people of Barnsley over the next three years, as defined in our key strategies and plans, and a series of objectives which focus on specific areas of service delivery and support for the borough and its residents. Progress against the 2020 Outcomes Framework will be managed and communicated through the Corporate Performance Report indicators and narrative.

- 3.3 This report provides an overview of performance trends, activities and achievements under each priority. Previous reports contained a One Council section that included corporate health indicators. These indicators have now been absorbed into the most relevant outcomes within the three priority areas.
- 3.4 The scorecard at section four provides a summary of the RAG (Red/Amber/Green) position for each outcome, based on the performance indicators and also activities described in the narrative report.
- 3.5 At the end of Quarter 3, there are 2 outcomes rated Red, with 5 rated Amber and 5 rated Green. An outcome is rated Amber where performance is mixed and the combination of individual performance indicator RAG ratings gives no clear overall rating. Section 5 of this report contains more detail about headline performance trends under each priority.
- 3.6 Direction of travel arrows have not been included in this report, however reference is made throughout the narrative which provides a comparison with previous years or quarters where it is possible.

4. Corporate Plan Scorecard

Council Vision	Working together for a brighter future, a better Barnsley					
Council Priorities	Thriving and Vibrant Economy		People Achieving Their Potential		Strong and Resilient Communities	
Outcomes	1	Create more and better jobs and good business growth (GREEN)	6	Every child attends a good school and is successful in learning and work (AMBER)	10	People volunteering and contributing towards stronger communities (GREEN)
	2	Increase skills to get more people working (AMBER)	7	Reducing demand through improving access to early help (AMBER)	11	Protecting the borough for future generations (AMBER)
	3	Develop a vibrant town centre (GREEN)	8	Children and adults are safe from harm (RED)	12	Customers can contact us easily and use more services online (GREEN)
	4	Strengthen our visitor economy (AMBER)	9	People are healthier, happier, independent and active (RED)		
	5	Create more and better housing (GREEN)				

Key – The ratings are based upon the performance indicators that relate to each Corporate Plan outcome and 2020 Outcome Framework achievement to provide a rounded picture of performance, including financial performance.

R	Performance against majority of indicators is below target for this point of the year
A	Performance is mixed, some indicators will be on track to achieve targets and others will require improvement to achieve targets
G	Performance against majority of indicators is in line with targets for this point of the year

5. Progress against Priorities and Performance Measures

- 5.1 This section provides a headline overview of the Quarter 3 position for each priority area, based on the data and narrative provided in the performance report.

Priority: Thriving and Vibrant Economy

- 5.2 We have developed a long-term plan to grow the economy for the borough. Working with the private sector, supporting them to create better conditions and infrastructure, helping to safeguard existing jobs and businesses and stimulate the growth of more and better jobs and homes. We want to make sure there are more job opportunities for Barnsley residents, to help the local economy, provide positive role models for young people, and reduce the extent of worklessness and poverty across the borough.

5.3 Examples of performance trends and achievements

- We assisted 49 businesses to grow.135 so far this year against our target of 170.
- We supported the creation of 353 private sector jobs meaning that we have already exceeded our annual target of 1150. 79% of the jobs are within companies already located in Barnsley, 7% via business start-up and 14% via inward investment.
- Inward investment levels are at their highest ever. A further 5 companies relocated to Barnsley making 32 so far this year, significantly exceeding our annual target of 15. The 5 companies have helped to create over 22 new jobs and secure over £4 million in private sector investment.
- The number of young people in Barnsley who are not in education, employment or training (NEET) continues to improve. Q3 data shows 3% of 16 - 18 year olds to be NEET, a reduction from 3.7% in the same period in 2015.
- There are 71 filled apprentice placements within the council which is equal to 3.2% of workforce above the target of 2.5%. Apprenticeship take up within the borough declined slightly but remains above target at 11%
- Reporting of town centre anti-social behaviour continues to be high. This direction of travel is positive as it indicates better reporting which will ultimately help to tackle the offenders.
- We had 267,510 visitors to our museums which is a 16% increase compared to the same period last year.
- 216 new homes were completed. With a total of 645 for the last 3 quarters, we are confident that we will achieve our annual target of 800.
- 140 affordable homes have been delivered already this year, against a target of 150.

Areas for further improvement

- We helped 28 new companies begin trading in Q3 making 89 so far this year. This means we are behind progress towards our annual target of 140. To increase new business starts during Q4, we have launched marketing activities to generate enquiries.
- The number of clients with a learning disability who are in paid employment has declined from 17 in Q2 to 15 in Q3.
- The proportion of our 19, 20 and 21 year-old care leavers engaged in education, training or employment (EET) has sustained the performance from Q2 with 44% being EET in Q3. This remains below our target of 65%.

- To improve employment opportunities for care leavers and clients with learning disabilities we have reviewed our EET panel resulting in closer working with Targeted Information Advice and Guidance (TIAG) and social care. We have used our Education Funding Agency (EFA) contract to enhance our study programme and have developed links with the Clinical Commissioning Group and Health and Wellbeing Board. Recently, we led on implementation and development of the employment pilots Health Lead Innovation Trial and Building Better Opportunities.
- Ofsted inspected our Adults Skills and Community Learning Service in December and gave the judgement of Grade 3 Requires Improvement. We were reassured by the inspectors' recognition that there is the capacity to make the improvements required to achieve an overall judgement of "Good" at the next full inspection which will take place within 18 to 24 months. We are currently working on a detailed improvement plan.
- 51% of annual commercial income target achieved so far and we are currently projecting an underachievement of around £150,000. Continued implementation of Electronic Point of Sale (EPOS) will enable further stock management and improvement in performance. We are also reviewing and investigating new and existing income streams.
- The delivery of the empty homes programme significantly improved with 9 properties returned to use, giving a total of 12 against a year-end target of 30. The year-end target of 30 remains challenging but, with increased capacity, a pipeline of 22 properties, 15 of which are hoped to be completed during Q4 and the adoption of best practice stemming from a review, this target may still be achievable.

Priority: People Achieving Their Potential

5.4 It is important for the future of the borough that we help children, young people and families to achieve their potential and have the right skills and qualifications to access better education, employment or training. We also want to encourage young people to make a positive contribution in their communities. We have a crucial role in protecting and safeguarding the most vulnerable and at risk of harm. We will continue to challenge and raise our standards whilst looking at how we can manage and reduce demand for our services more effectively. For people to achieve their potential we need to create a healthier, happier, independent and more active population.

5.5 Examples of performance trends and achievements

- As at 31 August 2016, Ofsted rated 92% of the early year's settings in Barnsley good or better, our best performance ever. The figure is 1% above the national average and 3% above the regional average.
- The proportion of looked after children achieving 5 or more A*-C grades in GCSE, including English and maths, has risen to 16.6%, which is above the target of 11%.
- The latest published figures for July 2015-June 2016 showed a 37% decrease in the number of Barnsley young people entering the Justice System for the first time. The rate of 345 per 100,000 0-17 population is lower than the 348 national and the 449 South Yorkshire average.
- The latest figure of 21.3% shows that levels of smoking are decreasing in Barnsley, and the 22% target set for the year has been achieved. Nationally,

smoking rates are falling but Barnsley's rate since 2012 has fallen more than both the England and regional averages, closing the gap.

- The number of Homelessness cases that satisfy the 'full-duty' criteria increased in Q3 to 9 for the year so far but remains below target. The increase in contacts and seasonal variations in demand for the service link to the increase in applications being taken during this period. The service works with many more people in a preventative role than just those classed as 'full duty' cases.

Areas for further improvement

- Although performance improved slightly in Q3, we have seen a levelling off in the net number of new clients on direct payments and we are now at 630 people. Our target is 45%. Our performance continues to compare well regionally and nationally.
- The latest figure of 47.2% meant that we are not likely to meet the annual target of 62% for children placed in fostering placements provided by the Council. This is because the number of in-house foster placements has not kept pace with the increase in the number of children being looked after.
- Performance has declined over the year to 84.9% of looked after children placed within 20 miles of their home address. Our target is 92%. This is a result of the increase in the number of children in our care in 2016. Despite that, our performance still compares well with the most recent national average of 74% (2015/16).
- We expected to see a reduction in contacts for care and support to our Customer Access Team this year, due to the implementation of new online services. Unfortunately, the launch of those services was delayed. Rather than reducing, contacts have remained roughly at the same level seen in 2015/16, which means it is not possible to achieve our target of a 10% reduction this year.
- The Independent Living at Home reablement service has been accessed by 615 people this year which is well short of the target of 1,113. We reviewed the service in 2016. We have redesigned the reablement process to ensure that the service targets those individuals most likely to benefit. Alongside the new processes, a new team structure was introduced in January to make sure the service operates as effectively as possible in future.
- As at the end of Q3, there were 2,180 people who achieved their personal health goals which included healthier eating, weight loss, stopping smoking, increasing physical activity and improving mental health and wellbeing. It is unlikely that this year's target of 4,000 will be met. A collaborative project between Healthier Communities and Barnsley Clinical Commissioning Group (CCG) is underway to review and increase Primary Care referrals into the service.
- Barnsley is currently above the England average for levels of excess weight in adults and also 10-11 year olds. 75% of children in Barnsley are a healthy weight when they start school; however, by adulthood only 28% of people are a healthy weight. The Healthy Weight Alliance and the 0-19s Public Health service will help local organisations to work together and aim to make healthier living the easier choice.

Priority: Strong and Resilient Communities

- 5.6 We need to ensure better use of the physical assets, skills and knowledge that are in every community in Barnsley, so that we can utilise these resources more

efficiently. Working together with the community, customers and partners becomes more important as we try to reduce the dependency on council services by creating stronger communities and designing innovative and different services.

5.7 Examples of performance trends and achievements

- Volunteering continues to be a success in Barnsley, with a total of 1,985 volunteers contributing the equivalent of £104,654 in volunteer hours, achieving the Love Where You Live targets set for the year.
- Q3 saw a large increase in volunteering opportunities created by the council, taking into account those arising through cultural services throughout the year. There have been 300 volunteers to date.
- Fewer complaints were received in Q3 compared to Q2, and 96% were responded to within agreed timescale, above the target of 90%. There was also an increase in the number of compliments received in Q3.
- The Channel Shift target of 40% set for this year has been met during Q3. The Christmas closedown period saw a larger number of people seek information online if phones are not available. Telephony are rationalising phone lines and promoting the online service as the norm. New e-forms have been implemented and staff have received training to help residents to access services online.
- A further 14 properties received energy efficiency works under the Better Homes scheme bringing the cumulative total to 130 against a target of 133.
- The average duration of all works on our principal and major roads remains on target at just under 4 days.

Areas for further improvement

- Q3 saw a slight reduction in fly tipping incidents to 917 compared to 1,082 in Q1 and 937 in Q2. The reduction is likely to be due to introduction of cameras in some hot spot areas along with 'No fly tipping' signs. The Everybody Think campaign launched in December and social media messages will contribute to further reductions in fly-tipping.
- Unfortunately a number of biomass installations which generate renewable heat for BMBC have been faulty and this has had a significant impact on the overall generation. The latest figure of 9% is just over half way to the annual target of 17%. Minimising further faults is a service priority and should lead to an increase over the final period

6. Implications for Local People / Service Users

- 6.1 The report includes a number of performance issues and implications for local people and service users across the three priorities set out in the Corporate Plan. In addition, the Strong and Resilient Communities section of the report includes specific indicators measuring levels of complaints and our responsiveness to them, and trends in how customers contact the council.

7. Financial Implications

- 7.1 There are no direct financial implications arising from this report, however there are likely to be resource implications arising from any required improvement activity. The content of the quarterly performance report makes reference to the links between performance and the financial context of this performance, highlighting those areas where there is significant over or under spend compared to the budget,

and the reason for these. More in depth information can be found in the Finance cabinet report being presented alongside this report.

8. Employee Implications

- 8.1 All employees are key enablers in the delivery of the council's priorities and outcomes and contribute to this success through their daily activities.

9. Communications Implications

- 9.1 The report has a number of potential communication implications both externally and internally.
- 9.2 The quarterly narrative report documents are made available on the council's website, in line with transparency requirements for publication of information about the council's performance, along with a press release highlighting some headline points from the report.
- 9.3 To further enhance awareness of the work of the council, we intend to promote a link to the Corporate Plan Performance Report on social media at various intervals via our Communications and Marketing team.
- 9.4 The corporate hashtags are being used in order to streamline messages posted on social media to better communicate how the council is achieving the priorities. It will also enable us to monitor coverage by priority. Communications and Marketing will add these hashtags to any social media communications that relates to a priority outcome.
- 9.5 To ensure our employees are aware of our performance and how they contribute to it, a link to the Corporate Plan Performance Report will be included in our Straight Talk employee engagement communication.

10. Consultations

- 10.1 Consultations have taken place with a number of officers from all Directorates within the council who have contributed to the report and its content.
- 10.2 Consultation has also taken place with all members of the Senior Management Team who have collectively reviewed the report.

11. Risk Management Issues

- 11.1 The report identifies a number of performance issues and risks as an underlying consideration throughout the report, under each of the outcomes.

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◀ OUR VISION ▶

WORKING TOGETHER FOR

A BRIGHTER FUTURE

A BETTER BARNSELEY

Corporate Performance Report Q3 2016/17



CLEAR VISION AND VALUES • CUSTOMER FOCUS • COMMERCIAL AND BUSINESS ACUMEN • EFFECTIVE DELIVERY OF PROJECTS AND PROGRAMMES • INNOVATIVE AND MANAGED RISK TAKING • LEARNING ORGANISATION • LEADERS AT EVERY LEVEL • FLEXIBLE WORKFORCE • WORKING TOGETHER • ENABLING OTHERS

1. Create more and better jobs and good business growth	6. Every child attends a good school and is successful in learning and work	10. People volunteering and contributing towards stronger communities
2. Increase skills to get more people working	7. Reducing demand through improving access to early help	11. Protecting the borough for future generations
3. Develop a vibrant town centre	8. Children and adults are safe from harm	12. Customers can contact us easily and use more services online
4. Strengthen our visitor economy	9. People are healthier, happier, independent and active	
5. Create more and better housing		

Our Corporate Plan Performance Report

This report tells you about our achievements against our priorities and outcomes for Quarter 3 (Q3) and what we need to improve upon. To make this clear, we use the colours and arrows in the key below along with written information to describe our progress and also take into account financial performance where available to RAG (Red, Amber, Green) rate Outcomes. It's therefore better to view the report in colour.

Key

Performance indicator RAG		Outcome RAG		Direction of travel	
	Meeting or exceeding target		Majority of indicators in the Outcome met the target	↑	Improving performance
	Within 10% of target		Some indicators in the Outcome achieved targets, others did not	→	Performance static
	10% or more below target		Majority of indicators in the Outcome did not meet the target	↓	Declining performance

The information included in this report is the latest available and is based on our performance in Q3 (unless there is a time delay for data being published for the indicator). Where a target is included, this is for the full year, e.g. from 1st April 2016 to 31st March 2017.

We have included a summary of our revenue budgets (every day spend) and capital programmes (one off expenditure) and their performance for Q3. A more detailed report on the finance information in this report can be found within the relevant cabinet reports.

THRIVING & VIBRANT ECONOMY

1. Create more and better jobs and good business growth

Business Growth

Enterprising Barnsley helped to access over £283,660 of business growth funding (BGF) from Leeds City Region, creating over £2.8 million of private sector investment and 50 jobs. A further £745,000 in BGF grants are under consideration by Leeds and Sheffield City Regions.

Business Starts

We helped 28 new companies begin trading in Q3 making 89 so far this year. This means we are behind progress towards our annual target of 140. We are currently working with over 250 clients and to increase new business starts during Q4, we have launched marketing activities to generate enquiries. Activities include; campaigns on local radio; holding business start up events; producing a newsletter and advertising on 'We are Barnsley' website. The Barnsley Economic Partnership has requested further work on this area.

Private Sector Jobs

We supported the creation of 352.5 private sector jobs in Q3. Although this is less than in previous quarters, we have already exceeded our annual target. 74% of the jobs are associated with the growth of the borough's large companies.

Inward Investment

Inward investment levels are now at their highest ever. Five businesses moved to Barnsley in Q3 occupying over 228,420 square feet of floor space, helping to create over 20 new jobs and secure over £4 million private sector investment. So far

this year, 309 property enquiries have been made, the highest level for nine years. We are currently working with 45 potential inward investors.

Two of the three units constructed at the Property Investment Funded (PIF) speculative development site at M1 J36 R-evolution will be let by March and the third potentially let by April. The PIF development at Ashroyd Business Park is now fully occupied. Activity to support similar speculative development is being undertaken.

Vision of new business park, Enterprise 36



Plans for new business park, Enterprise 36 have been made. The development will accommodate four industrial units totalling over 300,000 square feet and could create 520 new jobs. We are working with the owners, Barmston developments, to advance the scheme.

Digital Media Centre (DMC)

There has been an improvement in demand for office space at the DMC. Levels have increased throughout the year, reaching 93% in December 2016.

Performance Indicator	Q2	Q3	Year to date	DoT	Annual Target
Business growth - number of businesses supported to expand (by the Council) (Quarterly)	42	49	135	↑	170
Planning - speed of processing planning applications - Major (Quarterly)	87.5%	93.8%	93.8%	↑	80.0%
Number of business starts (Quarterly)	25	28	89	↑	140
Number of private sector jobs created following council support (Quarterly)	480.5	352.5	1,268	↓	1150

Performance Indicator	Q2	Q3	Year to date	DoT	Annual Target
Inward investment - number of businesses relocating to Barnsley (Quarterly)	18	5	32	↓	15
Business Rates collection rate (Quarterly)	97.1%	97.6%	97.6%	↑	97.4%

Funding for this Outcome (£000s)

Revenue – Although there has been an increase in the number of planning applications received within the quarter there remains a small shortfall against the expected income from planning fees

Capital – There is a small underspend as a result of slippage on schemes.

Revenue Budget (Net)	Forecast	Variance
866	899	33

Capital Budget (Net)	Forecast	Variance
8,447	8,390	-57

2. Increase skills to get more people working

Not in Employment, Education or Training (NEET)

Barnsley's NEET performance continues to improve. Due to recent changes to Department for Education reporting methodology, we have applied the new calculation to historical data to enable comparisons to be made. Q3 data shows 3% of 16 - 18 year olds to be NEET, a reduction from 3.7% in the same period in 2015.

Apprenticeships

Take up of apprenticeships has fallen slightly from 12.6% to 11%, but remains above our 10.5% target and above the same period last year.

I Know I Can (IKIC) bus



In October, the Enterprise Champions delivered workshops from our IKIC bus. Over two weeks, the bus visited 24 schools and worked with over 1,300 young people to provide an alternative learning experience centred on enterprise skills.

Education, Employment or Training (EET)

The proportion of our 19, 20 and 21 year-old care leavers engaged in education, training or employment (EET) has sustained the performance from Q2 with 44% being EET in Q3. This remains below our target of 65%. We remain under target

for improving employment opportunities for adults with learning disabilities.

In response to recent performance, a review of the EET panel has been undertaken. This has refined data sharing procedures to focus closely on young people at greatest need. Colleagues with knowledge of the young people joined the panel to improve planning between Targeted Information Advice and Guidance (TIAG) and social care. As a consequence, pathway plans have been updated with clear targets and actions. Recent developments in provision across the borough will also further support our care leavers.

Using our Education Funding Agency (EFA) contract we have enhanced our study programme which will provide greater opportunities for young people requiring higher personalised provision. Additionally the priority given to vulnerable young people within the Pathways to Success framework will create greater opportunities for care leavers. Unfortunately it may be some time before we see the impact of these changes.

Links have been made with the Clinical Commissioning Group and Health and Wellbeing Board to ensure employment is on the health agenda at the highest level.

We have coordinated and led locally on the development and implementation of the following employment pilots:

- Health Lead Innovation Trial: Work and Health Unit funded pilot across Sheffield City Region for people unemployed due to Musculoskeletal / Mental health conditions.

- Building Better Opportunities: Big Lottery Funded project using Individual Placement Support approach, supporting those with mental health conditions / complex needs into employment.

Ofsted Inspection

Ofsted inspected our Adults Skills and Community Learning Service in December and gave the judgement of Grade 3 Requires Improvement.

Whilst Ofsted's judgement was not in line with our unvalidated 2015/16 self-assessment report, the basis for the judgement was accepted. We were reassured by the inspectors' recognition that there is the capacity to make the improvements required to achieve an overall judgement of "Good" at the next full inspection which will take place within 18 to 24 months. We are currently working on a detailed improvement plan.

My Barnsley Too – Disabled People's Jobs & Skills Fair

The My Barnsley Too equality forum hosted a jobs and skills fair at the Digital Media Centre, with an open invite for people with any form of disability to drop in throughout the day.



Local employers and training providers held stalls at the event, showing examples of jobs and training courses available through private, public and voluntary sector partners. Jobcentre Plus were also on hand to provide advice about practical and financial support available for them to find work and settle into the workplace. They helped deliver workshops which addressed aspects of finding work and being supported at work, relevant to disabled people.

Feedback about the event has been positive. Many attendees found it helpful for finding out about job opportunities, training, volunteering, and support at work. Employers found it useful in building relationships with disabled people as potential employees, and raising awareness of opportunities with their organisations.

Performance Indicator	Q2	Q3	Year to date	DoT	Annual Target
Number of young people not in employment, education or training (NEETs) - aged 16-18 (Quarterly)	3.8%	3.0%	3.0%	↑	4.4%
Apprenticeship take-up (Quarterly)	12.0%	11.0%	11.0%	↓	10.5%
Improving employment opportunities for those who are most vulnerable - adults with learning disabilities (Quarterly)	2.7%	2.4%	2.4%	↓	6.5%
Improving employment opportunities for those who are most vulnerable – care leavers aged 19, 20, 21 (Quarterly)	41.0%	44.0%	44.0%	↓	65.0%
Number of apprentice placements within the Council - proportion of workforce	3.4%	3.2%	3.2%	↓	2.5%

Funding for this Outcome (£000s)

Revenue – There are no significant variances.

Revenue Budget (Net)	Forecast	Variance
1,256	1,279	24

3. Develop a vibrant town centre

Town Centre Footfall

Footfall in Q3 is higher than the same period last year showing that customers continue to support the town centre despite redevelopment works. The decrease in footfall from Q2 is expected as the previous quarter included school holidays and town centre based events.

Town Centre Redevelopment

Buildings were demolished on the site on May Day Green during Q3. Work will begin on the new library in February. Demolition of Kendray Street shops will begin in February, followed by the TEC offices in May.

The retail units forming part of the Metropolitan Centre will be empty by the end of January. We are pleased that a significant number of retailers have found alternative town centre locations. 13 shops have already moved, five are in the process of relocating, three retailers have decided to cease trading, two traders have chosen to retire and three retailers have been displaced but have other town centre outlets. Unfortunately seven retailers will be displaced from the town centre.

Demolition at new library site



The open market continues to thrive and there is a waiting list for stalls on traditional market days. The decrease in Market Hall traders is in line with expectations as a result of the redevelopment works and is also due to some traders retiring prior to relocation to Market Parade.

Market Parade

The refurbishment of the semi-open market to create the new temporary space to relocate the main Market Hall traders is on schedule and due to open in March. A rental reduction is in place to support traders through the redevelopment phase.

Vision for Market Parade



May Day Green Market

From opening in September to the end of the year, May Day Green Market had 404,689 visitors which exceeded our expectations. Footfall peaked at 117,089 in December and traders reported good sales over Christmas.

Traders helped launch the Rose Fruit and Veg Voucher Scheme funded by the Big Lottery and Alexandra Rose Charity in December. It is the first such scheme outside London. £30,000 worth of vouchers will be given to low income families to buy fruit and vegetables from the market. The scheme is run by our Family Centre Service and complements other initiatives in the market, coordinated by Be Well Barnsley, to support healthy eating. Further media coverage is available at [BBC News](#).

Market Parade stalls under construction



Social Media Coverage

The drone footage videos recording the redevelopment to promote the markets attracted an average of 40,000 social media interactions such as 'likes' 'retweets' and comments. Our short videos advertising the Market Halls achieved 60,000 interactions at their peak. This has

prompted us to use social media as our main method to promote the market.

Town Centre Anti Social Behaviour (ASB)

Enforcement of the terms of the Public Spaces Protection Order (PSPO) remains a key tactic to address antisocial behaviour in the town centre. Reporting figures continue to be high for town centre incidents due to the increased presence of Police and council resources and a clear message that incidents need to be reported to enable understanding of where and when problems are occurring and associated intelligence about those involved.

During Q3 78 dispersals were issued to individuals deemed to be behaving in a manner likely to

cause alarm and distress to others. We have also worked with the police to seek injunctions to prevent identified ringleaders from entering parts of the town centre and associating with others whose behaviour has been of concern.

From the beginning of Q4 the dedicated Police Officer team for the town centre will be aligned to a dedicated team of Police Community Support Officers and a clear working agreement between the council and police has been drafted to ensure efforts are concentrated on those activities deemed to be most damaging to our ambitions for the town centre.

Performance Indicator	Q2	Q3	Year to date	DoT	Annual Target
Footfall in Barnsley town centre (Quarterly)	2,076,942	1,822,115	5,357,722	↓	6,100,000
Occupancy level of market hall (Quarterly)	85.0%	80.0%	80.0%	↓	80.0%
Occupancy level of open market within town centre (Quarterly)	100.0%	100.0%	100%	→	95.0%
Town centre behaviour - number of ASB incidents (Quarterly)	242	308	830	↓	900

Funding for this Outcome (£000s)

Revenue – There are no significant variances.

Capital – The capital resources for this outcome relates solely to the monies allocated for the re-development of the town centre. The in-year overspend of £286,000 is as a result of work programed to be delivered in 2017/18 being completed earlier therefore funding will be re-phased from a future year.

Revenue Budget (Net)	Forecast	Variance
-166	-136	30

Capital Budget (Net)	Forecast	Variance
10,772	11,058	286

4. Strengthen our visitor economy

Visitors

Visitor numbers to our museums in Q3 have seen a 16% increase compared to the same period last year. The Flavours Food Festival at Elsecar helped to attract new audiences.

Food Festival Celebrity Chef James Martin



The introduction of new opening hours at Cannon Hall has contributed to an increase of 10,000 visitors during Q3 this year compared to the same period last year when we had 75,000 visitors. We expect to see further improvements next year.

New ideas such as the Very Important Dog day also helped to attract visitors and publicity for the venue.

The Stories of the Somme and When the Oaks Fired exhibitions provided consistent visitor numbers at Experience Barnsley. The Cooper Gallery has continued to perform well after the relaunch and visitor numbers and awareness should increase with the upcoming Picasso linocuts exhibition. Popular Halloween and Christmas activities produced good results for Worsbrough in Q3 despite a small decrease in November, due to poor weather. The Christmas Lights Switch-on attracted around 5,000 people to the town centre.

The Culture and Visitor Economy Team have secured £867,740 so far this financial year in

external funding, with £113,500 of that in Q3. This includes an £88,000 grant from the Esmée Fairbairn Foundation. Results of major funding bids are expected in Q4 and we have continued to work on two new major funding bids for the Great Place Scheme and National Portfolio Organisation Status.

Commercial income remains short of the target and plans are in place to address this, such as promoting weddings and event hire.

Electronic Point of Sale (EPOS) has now been installed at Elsecar, Experience Barnsley and Archives, with Cooper Gallery and Worsbrough Mill to be completed in Q4. This will enable us to further improve stock management and retail performance.

Commemorating the Battle of the Somme

The Somme Commemoration Artwork:

- Won the Civic Trust Public Art Award 2017 in the Pro Tem category.
- Was highlighted by Yorkshire in Bloom as Barnsley won Gold and Joint winner for Town or City Centre.
- Received extensive media coverage estimated to be equivalent to £90,990 in advertising.
- Achieved over £28,000 in external funding.
- Was financially supported by the Ward Alliances.
- Enabled 275 children to gain Discover Arts Awards.



Performance Indicator	Q2	Q3	Year to date	DoT	Annual Target
Visitor numbers at museums (Quarterly)	380,046	267,510	933,491	↓	1,200,000
Visitors' estimated contribution to economy (Quarterly)	£8,186,190	£5,762,100	£20,098,290	↓	£25,800,000
Commercial income to the council (visitor economy) (Quarterly)	£58,997	£92,908	£242,860	↑	£470,000

Funding for this Outcome (£000s)

Revenue – The overspend of £164,000 mainly relates specifically to culture fees and charges of £111,000. This is due to the ongoing challenge to achieve the cultural income targets and reflects the PI above. However the service has secured almost £1million of additional external funding to support the cultural activities within the borough.

Capital – The underspend of £151,000 relates to slippage on several Section 106 funded schemes.

Revenue Budget (Net)	Forecast	Variance	Capital Budget (Net)	Forecast	Variance
1,784	1,948	164	437	286	-151

5. Create more and better housing

New Build Homes

216 new homes were completed in Q3, placing us on track to achieve our annual target of 800.

Dedicated areas of Barnsley have been identified as housing zones to accelerate housing growth. A housing zone for Hoyland and Wombwell was announced in November. We are awaiting the outcome of two funding applications, which if successful will enable 753 new homes to be built and work to start on plans for Hoyland/Elsecar and Royston/Carlton. We meet with developers on a regular basis to discuss the acceleration of housing growth and emerging site/scheme opportunities.

Affordable Homes



46 homes were completed in Q3, bringing the cumulative total for the last three quarters to 140 against an annual target of 150.

There are currently 152 homes being created via the Affordable Homes Programme (AHP) on sites within Barnsley. The current programme is reliant on a supply of appropriately located land package deals from the private sector as our own supply of suitable land reduces.

The Autumn Statement released in November 2016 announced changes to the Affordable Housing Prospectus 2016-19 enabling local authorities to offer more new affordable homes for rent as well as shared ownership in future.

To complement this, in December, we signed the Sheffield City Region (SCR) housing providers compact, a pledge to work collectively on housing issues. The compact aims to ensure continued housing supply and growth across all housing tenures with a focus on affordable housing.

Empty Homes Returned To Use

There are two projects which make up the overall Empty Homes Programme:

- The *Homes and Communities Agency (HCA) Empty Homes project* purchases, repairs and returns empty properties to use as council housing.
- The *Goldthorpe Clusters project* provides financial assistance to property owners to refurbish long-term empty properties, returning them to use as either privately rented or owner-occupied housing. The delivery of the empty homes programme significantly improved with 9 properties returned to use in Q3, giving a total of 12 against a year-end target of 30.

We reviewed our approach to empty homes work in Q2 to ensure that we maximise the number of homes that can be returned to use. The year-end target of 30 remains challenging but, with increased capacity, a healthy pipeline of 22 properties, 15 of which are hoped to be completed during Q4, and the adoption of best practice stemming from the review process, this target may still be achievable.

An example of a property that has been brought back to use under The Goldthorpe Cluster project.

Before



After



Performance Indicator	Q2	Q3	Year to date	DoT	Annual Target
Number of new build homes completions (Quarterly)	212	216	645	↑	800
Number of affordable homes delivered (Quarterly)	70	46	140	↓	150
Empty homes returned to use (Quarterly)	3	9	12	↑	30

Funding for this Outcome (£000s)

Revenue – Underspend of £107,000 relates to over achievement of fee income and vacancy management.

Capital – The underspend of £1.9 million mainly relates to delays in obtaining Secretary of State's approval for Compulsory Purchase Orders of properties in the Goldthorpe Empty Homes Schemes.

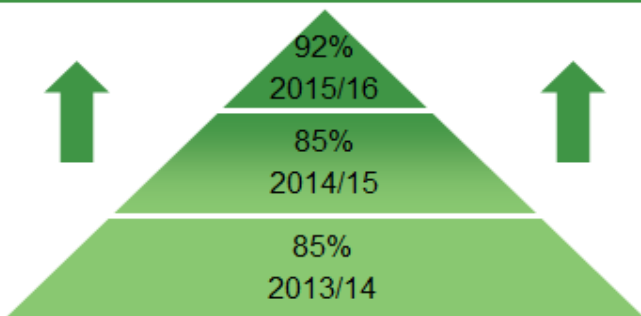
Revenue Budget (Net)	Forecast	Variance	Capital Budget (Net)	Forecast	Variance
1,067	959	-107	31,501	29,586	-1,915

PEOPLE ACHIEVING THEIR POTENTIAL

6. Every child attends a good school and is successful in learning and work

Quality of Early Years Childcare

Ofsted rating of Barnsley Early Years settings



High quality childcare is essential if children are to have the best possible start in school. We announced some fantastic news for children and families in Barnsley in Q3. Ofsted confirmed the quality of early years and childcare in Barnsley had risen to 92% good or outstanding, our best ever performance. This is above national and regional averages of 91%. It is testament to the hard work and dedication of staff from the sector.

High quality early years and childcare makes a real difference to the development and outcomes for children and provides families with the reassurance that their children are receiving the best possible start.

Quality of Schools


No Ofsted inspections of Barnsley primary or secondary schools took place in Q3, as a result both indicators are unchanged from Q2 and remain below target.

Attainment of Looked After Children

As part of our pledge to children in our care, we support every child to help them achieve the best possible outcomes in school. Every child is supported by a designated teacher, who ensures there is a personal education plan in place. We also use funding from the Pupil Premium Grant to help children to catch up with school work if necessary.

Thanks to this support, children in our care achieved their best attainment at Key Stages 2 and 4 in recent years. Four of six looked after children achieved the expected standard at Key Stage 2, including reading, writing and mathematics. This is equivalent to 66%, which is above the average for Barnsley. Three looked after children achieved five A-C GCSEs, including English and Maths. This is equivalent to 16.6% of all the children in our care, above our target for the year of 11.1%.

Attainment of Looked After Children 2015/16

	Barnsley	England
Key Stage 2 (reading, writing, maths) 	66.0%	61%
GCSE 5+ A*-C inc. English & maths	16.6%	13.8%

Significantly higher than England average

Key Stage 2

Final 2015/16 results for Key Stage 2 were published in Q3. This saw the proportion of Barnsley pupils achieving the expected standard in reading, writing and mathematics increase from the provisional result of 52% to 53%, matching the national average and above the regional average. We cannot make direct comparisons with previous years, due to changes in how attainment is reported, but this is the first time Barnsley children have matched the national average.

Performance Indicator	Q2	Q3	Year to date	DoT	Annual Target
Achievement of 5 or more A*-C GCSE or equivalent including English and Maths (Annual)	54.6%	54.6%	54.6%	↔	54.0%
Number of looked after children achieving 5+ GCSEs at grades A*-C (including English and Maths) (Annual)	11.1%	16.6%	16.6%	↑	11.0%
Primary schools and settings judged Good or Outstanding (Quarterly)	79.2%	79.2%	79.2%	→	83.0%
Secondary schools and settings judged Good or Outstanding (Quarterly)	50.0%	50.0%	50.0%	→	60.0%
Early Years and Childcare settings judged Good or Outstanding (Quarterly)	88.0%	92.0%	92.0%	↑	89.0%

Funding for this Outcome (£000s)

Revenue – The variance of £365,000 mainly relates to underspends on commissioned short breaks and staff turnover across the Education, Early Start and Prevention business unit.

Capital – No significant variance.

Revenue Budget (Net)	Forecast	Variance
8,881	8,515	-365

Capital Budget (Net)	Forecast	Variance
6,586	6,621	35

7. Reducing demand through improving access to early help

Families Information Service (FIS)



This service provides information, help or advice on local services available to children, young people and families in Barnsley.

The Family and Childcare trust recognised the service in Q3 for demonstrating excellence in providing information, advice and assistance to local families and professionals. The trust awarded FIS the Family First Quality Award. This recognises the quality of its work with professionals and families. The assessor commented that “Barnsley FIS is a team of well qualified and experienced information officers who provide high quality information and guidance to families across Barnsley. A proactive approach to working with other services within the council

supports seamless transitions to wider children’s services to meet the diverse needs of families”.

Family Centres Case Study

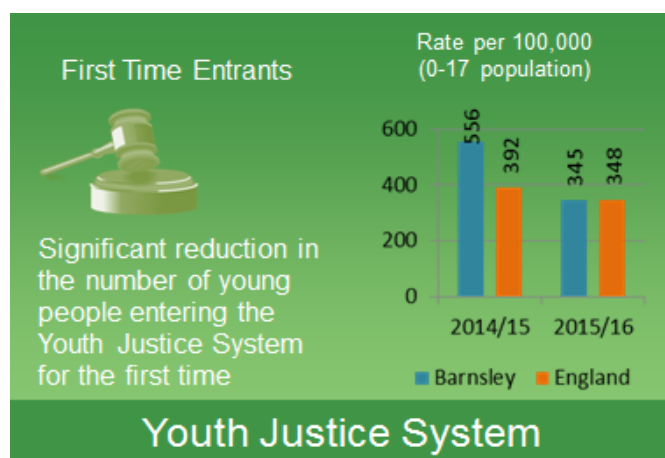
We supported a family with a child with medical problems. They were also experiencing financial problems. We provided the family with a range of support, including helping them to understand how their baby develops, how to respond to crying and establish consistent routines. We helped mum to access support around debt, mental health, as well as help to develop social networks.

Our support helped the family to organise their home better, embed a positive routine for their child and manage risks in the home. Attachment and bonding has improved between the child, mum and dad. Mum feels more able to deal with stress and feels her bond with her child has improved as a result. The family are attending universal groups and have developed social contact and support within their community, reducing isolation. Following support accessed by the Citizens Advice Bureau, the family are more in control of their finances and are better placed to address financial pressures in the longer term.

Much of the information FIS provide is available in the Family Service Directory on our website: www.barnsley.gov.uk/services/children-families-and-education/family-service-directory-fsd/

Young people offending

Data published in Q3 showed the lowest ever number of first time entrants to the youth justice system in Barnsley since June 2009. For the period July 2015 to June 2016, 72 young people entered the youth justice system for the first time, equivalent to a rate of 345 per 100,000 10 to 17 year olds. Performance locally is now below the national average for the first time, as well as remaining well below the South Yorkshire average placing Barnsley in the top tier of best performing authorities nationally.



Data released in Q3 (covering 2014) showed 32.9% of young people offending more than once, above the South Yorkshire average of 30.7% but better than the national average of 37.8%. The increase in percentage is due to the smaller difference in the cohorts as the numbers of reoffenders continue to decrease year on year.

Direct Payments

Our 2015/16 performance (38%) was better than regional (25.8%) and national (28.1%) and we were rated the best in the region. Recent performance, however, suggest we may not meet our target for this year. We try to encourage as many users of our adult social care services as possible to take up a direct payment as it allows people to choose and buy services that meet their needs.

However, there will always be some people for whom it is not appropriate. Our analysis has shown that our performance has levelled off in the last 12 months, with similar numbers of people starting direct payments as ending them.

Performance Indicator	Q2	Q3	Year to date	DoT	Annual Target
Young offenders - first-time entrants to the Youth Justice system aged 10-17 years (rate per 100,000) (Annual)	398	345	345	↑	500
Re-offending by young offenders as a proportion of total young offenders cohort (Quarterly)	31.7%	32.9%	32.9%	↓	33.0%
Percentage of clients in receipt of direct payments (Quarterly)	39.9%	40.5%	40.5%	↑	45.0%
Proportion of clients completing reablement episodes with no long term needs (Quarterly)	57.4%	59.0%	59.0%	↑	52.0%
Customer Access Team contact volumes (Quarterly)	12,779	12,420	37,451	↑	44,542

Funding for this Outcome (£000s)

Revenue – The £246,000 underspend relates to vacancies within the Early Years' Service and an underspend in the Local Welfare Assistance Scheme.
Capital – No variance.

Revenue Budget (Net)	Forecast	Variance
6,707	6,461	-246

Capital Budget (Net)	Forecast	Variance
1	1	0

8. Children and adults are safe from harm

Fostering

We launched a campaign in Q3 to recruit local foster carers who can offer long-term placements to older children. We developed the campaign, named 'Foster me, foster my future', with input from some of Barnsley's looked after children, as well as care leavers who know first-hand what it is like to be supported by foster carers.

There are not enough foster carers in Barnsley. Our placement sufficiency strategy sets out how we plan to increase the number of fostering placements. It also includes challenging targets; we aim to have 62% of our looked after children in local fostering placements by this March. Unfortunately, our performance at 47.2% is below target. We have created a dedicated board to oversee our performance against the placement sufficiency strategy.

We know we need to find more people who can care for children aged eleven and above on a long-term basis, supporting them into young adulthood. Securing a stable home environment for fostered young people is vital if they are to have the best chances in life and realise their ambitions.

Fostering Campaign



We aim to place at least 92% of our looked after children less than 20 miles from their home address. This helps them keep in contact with their birth family, where appropriate, and maintains links with their home communities. However, as a result of the increase in the number of children in our care in 2016, the proportion of looked after children placed within 20 miles in Q3 has reduced to 84.9%. Despite the decline, the current figure and our performance in 2015/16 of 91.6% were well above the national average of 74%.

Children's Social Care Assessment Timescales

The Government expects us to complete children's social care assessments within 45 days. We aim for 85% of our assessments to be completed within that timescale. In recent years, we have struggled to achieve that due to high numbers of contacts. However, performance has improved in recent months, hitting 81.2% in Q3. We worked hard over the summer to reduce our backlog of assessments. As a result, we expect performance to continue to improve in future.

Delayed Discharges from Hospital

There has been an increase nationally in the number of delays people experience when discharged from hospital. We focus in this report on the number of patients delayed as a result of our adult social care services. Local NHS partners reported four patient delays in Q3, linked to our services. This takes us to 12 so far this year, above our annual target of eight. Despite this, our performance still compares well, both nationally and regionally. By comparison, the NHS reported 259 patient delays linked to social care services in Sheffield so far this year. Representatives from our Adult Assessment and Care Management service recently gave a regional presentation on the success of our approach to minimising delays.

Permanent Admissions to Residential and Nursing Care

We have set ourselves a target to admit 16 or less adults (aged 18 to 64) into permanent residential or nursing care this year. This is a challenging target and by the end of Q3, we have admitted 13 adults. We are confident that we can achieve the target and admit three or less adults in Q4. By comparison, we only admitted two adults in Q4 last year. Similarly, we aim to reduce the number of older people (over 65) admitted. Against our target of 314, 243 people had been admitted by Q3. If 71 or less people are admitted in Q4 we will achieve the target.

Reablement

The Independent Living at Home (ILAH) service provides reablement on our behalf. This is a short and intensive service, usually delivered in the home. It is offered to people with disabilities and those who are frail or recovering from an illness or injury. It helps people re-learn the skills required to keep them safe and independent in their own home.

We expected the service to support 1,113 people this year. By the end of Q3, ILAH have supported 615 people, which means it is unlikely the target

will be achieved. Of those that the service has supported, 59% completed their reablement with reduced or no long term needs in Q3.

We reviewed the ILAH service and reablement process in 2016. This involved our local partners, including the NHS. We have now redesigned our reablement processes to ensure that ILAH and Assistive Living Technology (ALT) targets those individuals most likely to benefit. Alongside the new processes, we introduced a new team structure in January to make sure ILAH operates as effectively as possible in future.

The value of the ALT service is in preventing the escalation of social care and health costs, by enabling people to live at home independently for as long as possible. Further analysis is taking place of social care work load to identify where ALT could contribute to reducing care costs by adopting a "Think ALT First" approach. An event is being held in Q4 to promote the use of ALT to the public, partners, council staff and councillors with a range of private and public sector providers contributing. This new approach will involve cultural change, training and targeted communications in order to see increased take up in the medium term.

Adult Safeguarding

We have seen a decline in performance against our two timescale indicators for the adult safeguarding process. Where decisions are taken to carry out a formal enquiry, these should be made within 24 hours of a concern being received. In Q3, that only occurred in 76% of cases. Where enquiries progress to an outcome meeting with the adult concerned, these should be held within six months of the enquiry starting. This only occurred in 66.7% of cases in Q3. We are involved in discussions regionally to review processes to ensure our timescales are realistic. We are also reviewing our working practices to iron out any issues which may be causing delays.

Anti-Social Behaviour (ASB)

The number of recorded ASB incidents reduced by 28% in Q3. This is most likely because South Yorkshire Police have changed the recording criteria. Fewer incidents are categorised as ASB without further enquiry and investigation.

We have commissioned neighbourhood profiles to provide detailed analysis. The Police agreed to relocate staff to hubs in Goldthorpe, Kendray, Royston and the town centre. We are reviewing community engagement arrangements to ensure that communities are involved in finding solutions to local problems.

Tackling Anti-Social Behaviour – Operation Duxford

This is an excellent example of how multi-agency working can tackle crime and anti-social behaviour in our communities. This operation used intelligence from our local teams and was delivered jointly with South Yorkshire Police, UK Border Agency, Customs, Probation and the Fire Service.

The operation included: targeted support to some of our most vulnerable repeat victims of antisocial behaviour; and the execution of warrants on properties identified as causing problems. The operation resulted in arrests, the seizure of drugs and stolen property, support plans for many victims and combined and visible commitment between partners. It also helped us to identify and connect with some of our newer communities and residents in Barnsley and develop a better understanding of the issues affecting neighbourhoods.

A community trigger has been activated in Athersley North, relating to issues causing concern at several addresses. Other significant issues have been off-road motorcycle nuisance, environmental crime and fly tipping. While the numbers of escalated antisocial behaviour cases continue to increase, the proportion needing a formal court intervention remains relatively low.

Performance Indicator	Q2	Q3	Year to date	DoT	Annual Target
Permanent admissions to residential and nursing care - people aged 65+ (Quarterly)	86	80	243	↓	314
Permanent admissions to residential and nursing care - people aged 18-64 (Quarterly)	4	3	13	↓	16
Number of individuals accessing Home Assessment & Reablement Team service (Quarterly)	176	202	615	↑	1113
Delayed transfers of care attributable to social services (rate per 100,000) (Quarterly)	2	4	12	↓	8
Percentage of assessments for children's social care carried out within 45 days of referral (Quarterly)	77.0%	81.2%	70.5%	↑	85.0%

Performance Indicator	Q2	Q3	Year to date	DoT	Annual Target
Children becoming the subject of a Child Protection Plan for a second or subsequent time ever (Quarterly)	11.4%	7.6%	9.4%	↑	10.0%
Children placed in internal fostering as a % of all placements (Quarterly)	46.1%	47.2%	53.1%	↑	62.0%
% of children placed within 20 miles of home address (Quarterly)	88.4%	84.9%	84.9%	↓	92.0%
Volume of anti-social behaviour incidents dealt with (Quarterly)	3,425	2,483	9,106	↑	13,000
Adults with learning disabilities in stable accommodation (Quarterly)	97.6%	97.8%	97.8%	↑	88.0%
Adult Safeguarding – % of Section 42 Decisions made within 24 hours (Quarterly)	77.8%	76.1%	76.1%	↓	100%
Adult Safeguarding – % of Section 42 Enquiry outcome meetings held within 23 weeks of commencement (Quarterly)	72.7%	66.7%	66.7%	↓	95.0%

Funding for this Outcome (£000s)

Revenue – The significant overspend mainly comprises of: increased population growth pressures (£3.4 million) relating to older people (aged 65+) and people with disabilities and mental health (aged 18 - 64); and children social care pressures relating to children in care costs (£3.3 million), linked to an increased number and cost of external residential care & fostering placements.

Capital – The underspend of £423,000 is due to slippage in Better Care Fund supported schemes, mainly the scheme to upgrade the adult social care system (ERICA), the social worker mobile working scheme and the Invest in Barnsley community shop.

Revenue Budget (Net)	Forecast	Variance
62,947	70,891	7,944

Capital Budget (Net)	Forecast	Variance
626	203	-423

9. People are healthier, happier, independent and active

Older People – “Sloppy Slipper” Exchange

Every year in the UK, a third of adults aged over 65 experience a fall. Poorly-fitted slippers are one of the main reasons for this. The Hoyland Milton and Rockingham joint Ward Alliance held a ‘sloppy slippers’ event, mainly for older people. This aimed to ensure that correct and secure footwear was worn by anyone susceptible to a fall. 380 people benefited from new slippers at this and other similar events.

This was a great example of partnership working with support from South Yorkshire Fire & Rescue, Berneslai Homes, and Alzheimer’s UK. Wynsors Shoes supplied the slippers on a sale or return basis. Tesco provided free refreshments and Walderslade Surgery provided volunteers for the event through their Patient Participation Group.

The event also resulted in referrals to other services, for example Aids and Adaptations and Welfare Rights. The success of the scheme will be

evaluated later in the year to see whether slips, trips and falls have reduced later this year.

Slipper Exchange



Be Well Barnsley

During Q3, 578 people achieved their health goals, and in total there are 666 people working with the service. The time between people setting their goals and achieving them means that the

16

reported figures under-represent the numbers of people engaged with Be Well Barnsley at any one time. The service has worked hard to increase referrals from Primary Care and is working with Barnsley Hospital to increase referrals for stopping smoking. We have increased the number of GP practices the service is based in, and set up a number of new groups and projects, including working with a number of primary schools and community organisations.

We engage well with families across Barnsley, particularly those families from the most deprived communities. In Q3, 75 families including 190 children, parents, grandparents and carers attended a healthy eating / healthy weight programme in a number of Area Councils.

Sessions were held with Barnardo's which involved seven families (20 individuals). Every family enjoyed the course and learned new skills to incorporate into their everyday lives. Every family increased their children's fruit and vegetable intake and physical activity levels. Parents and carers also gained the confidence to include their children in preparing and cooking meals. The service received many positive comments, including "the service was great, very informative. The food ideas were great, they were healthy and things you could include your children in making".

Substance Misuse

We continue to meet our targets for the successful completion of treatment rates for all substance categories. Barnsley continues to rank as one of the best performers in the region and compares well with our comparator councils – the latest available comparative figures show that we are first in the region for completions of treatment for alcohol and non-opiates. The figures reported are always one quarter in arrears due to the national timescales for the collection and processing of data from service providers.

However, the Q2 data shows a decline in performance against the opiate completions (1%) and alcohol and non-opiate completions (5.8%), compared to Q1. This correlates with a period of significant budget reductions at the beginning of Q2. Service provision has had to be reconfigured in line with available resources whilst treatment services were redesigned and a new service provider procured. This has resulted in a significant increase in staff caseloads. A key challenge will now be to maintain performance until the remodelled service commences in April 2017.

Smoking Prevalence

Although Barnsley's latest annual adult smoking prevalence rate of 21.3% (taken from 2015) is higher than the England rate of 16.9%, it is the lowest rate in recent years. Nationally, smoking rates are falling but Barnsley's rate since 2012 has fallen more than both the England and regional averages, closing the gap. This is due to significant, ongoing, work led by the Smokefree Barnsley Tobacco Alliance.

The Smokefree Barnsley programme includes creating smoke-free zones in Barnsley. Smoking is then not visible and helps to reduce the number of children and young people who start. The programme includes smokefree play parks, town centre zones, school gates and hospital grounds

- We discovered that nine out of 10 park users want the parks to be smokefree. Play parks are the first priority with Locke Park and Elsecar Park to go smokefree very soon. This is to be launched in January at Locke Park followed by the rest before the end of March.





- Local schools took part in a competition to design the signs to be used in the parks. Here is the winning design by Sienna (age seven) from Worsbrough Bank End Primary School.

Excess Weight in Children and Adults

The National Child Measurement Programme is a non-compulsory programme to record the height and weight measurement of children in reception (ages four and five), and those in years six (ages 10 to 11). Parents and carers of all eligible children are told about the programme and can choose to opt out. Participation across Barnsley was excellent in 2015/16, with high rates compared to previous years.

In reception year, the proportion of overweight and obese children was higher than the national rates, but not significantly.

Obesity Demographics				
Source: NHS Digital Nov 2016		Barnsley	Y&H	England
4- 5 Year olds		9.5%	9.4%	9.3%
10-11		21.5%	20.3%	19.8%
Key	Significantly higher than the national average		Not significantly different to the national average	

In Y6, the prevalence of overweight children was lower than the regional and national averages. However, the proportion of obese children was significantly higher than the regional and national averages.

The Active People Survey provides data for monitoring excess weight in adults at council level. The latest data for 2013-15, published in Q3, shows that excess weight for adults in Barnsley is 72.4%, significantly higher than the England rate of 64.8%.

Services and organisations across local government, NHS, communities, businesses and the voluntary sector need to work together to help make healthy living the easier choice. This will be developed through the Healthy Weight Alliance and the 0-19s Public Health service to provide coordination, shared responsibility and long-term commitment, for promoting healthy weight.

Life Expectancy

Life expectancy gap (in years)			
2013-15	Barnsley	England	GAP
Females 	81.6	83.1	1.5
Males 	77.9	79.5	1.6

The latest data for Q3 is from the 2013 to 2015 information, provided by the Office for National Statistics. This shows that life expectancy in Barnsley has decreased for both males and females. The gap between Barnsley and England as a whole has increased for both males (0.5 years) and females (0.1 years), however, this is also happening across other similar local authority

areas. This is thought to be related to the number of deaths during the winter of 2014-15 caused by flu. The flu vaccine in that particular year was less effective against the type of flu that developed and older people were badly affected.

It is important to recognise that any change in the data for life expectancy does not automatically lead to a similar change in the years spent in reasonable health. We need to focus on understanding our healthy life expectancy data which adds a quality of life dimension to estimates of life expectancy. Investing in prevention, early intervention, addressing lifestyles will help to support our residents to stay healthy and independent.

Barnardo's expressed an interest in working together with Be Well Barnsley. They offer 'Be Well Families' programme supporting families to shop, cook, eat and exercise together, as well as parenting courses (Webster-Stratton) to families.

New Travel Assistance Policy Consultation

Consultation has begun on our draft Travel Assistance Policy which has a greater focus on promoting independence, where appropriate. Travel training, in particular, gives young people skills for life that can be carried forward into adulthood, along with increased independence and confidence, and improved self-esteem. The aim is to create a modern service that better meets the requirements of people who need the service most. Consultation closes in February 2017.

http://consult.barnsley.gov.uk/portal/development/highways/draft_school_travel_assistance_policy_-_tell_us_what_you_think

Performance Indicator	Q2	Q3	Year to date	DoT	Annual Target
Be Well Barnsley: Number of people who achieved their personal health goal (Quarterly)	704	578	2,180	↓	4,000
Substance misuse - successful completion of drug treatment:a) opiates (Quarterly)	9.0%	Available in Q4	9.0%	n/a	9.0%
Substance misuse - successful completion of drug treatment:b) non-opiates (Quarterly)	58.0%	Available in Q4	58.0%	n/a	52.0%
Substance misuse - alcohol - successful completion of treatment:a) alcohol only (Quarterly)	60.5%	Available in Q4	60.5%	n/a	52.0%
Substance misuse - alcohol - successful completion of treatment:b) alcohol and non-opiates (Quarterly)	64.7%	Available in Q4	64.7%	n/a	55.0%
Smoking prevalence (age 18+) (based on 2015)	Annual data	21.3%	21.3%	↑	22.0%

Performance Indicator	Q2	Q3	Year to date	DoT	Annual Target
Excess weight in children - 4-5 year olds	Annual data	23.6% (2015-16)	23.6%	↓	22.0%
Excess weight in children - 10-11 year olds	Annual data	35.1% (2015/16)	35.1%	↓	34.0%
Excess weight in adults	Annual data	72.4% (2013-15)	72.4%	↓	71.6%
Percentage of clients in receipt of self-directed support (Quarterly)	98.0%	97.6%	97.6%	↓	95.0%
Trans Pennine Trail usage (Quarterly)	142,542	73,203	338,278	↓	415,000
Life expectancy at birth (male)	Annual data	77.9 (2013-15)	77.9	↓	78.8
Life expectancy at birth (female)	Annual data	81.6 2013-15	81.6	↓	82.2

Funding for this Outcome (£000s)

Revenue – The underspend of £203,000 mainly relates to staffing vacancies in our Customer Services and Safer, Stronger & Healthier Communities business units.

Capital – The underspend of £490,000 relates to slippage on several Section 106 funded schemes within Economic Regeneration business unit.

Revenue Budget (Net)	Forecast	Variance
2,456	2,253	-203

Capital Budget (Net)	Forecast	Variance
1,476	986	-490

STRONG & RESILIENT COMMUNITIES

10. People volunteering and contributing towards stronger communities

Supporting and Upskilling Volunteers

During Q3, 1,985 people volunteered through Love Where You Live, contributing the equivalent of £104,654 in cashable value. A key part of building resilient communities is to ensure that volunteers and groups are well supported, upskilled and have a sustainable future.

An example of this is the training courses organised and funded by Central, Kingstone, Stairfoot and Worsbrough Ward Alliances, and supported by the Central Area Team.

Community Workshop



The courses took place in community venues and included: funding workshops, First Aid, and Food Safety training. Due to their popularity, more courses will take place in 2017.

Residents Coming Together to 'Love Their Street'

This was initiated by a resident concerned about the state of the alley at the rear of her property, which was overgrown, difficult to access for the less able and felt unsafe.

A site visit with the Penistone Clean & Tidy team took place and a "Love Your Street" event agreed. The resident took the lead on encouraging others to take part and the Clean & Tidy team gave advice, agreed to provide safe and appropriate equipment and shared their practical expertise.

Over the following weekend the residents came out to finish off the clean-up. Those unable to physically get involved provided a supply of tea and biscuits!

The area is more manageable and residents have said they feel very proud of their work. The group now wants to continue maintaining the area and considering other activities with the support of the Community Development Officer.

Flavours of Christmas Event

This event was a Central Area community initiative, organised with significant support from Ward Alliance volunteers, to bring together different communities in the central area of Barnsley, to promote cohesion, build trust, understanding and friendship through sharing traditions in food, music and crafts.

Flavours of Christmas event



Contact was made with City of Sanctuary, Red Cross, Elim Church, English language tutors, Polish Library, Central Family Centre and others who had not had contact previously with the Area Council or Ward Alliances. Important connections and bridges are now established. The Central Area Team also directly engaged with local residents face to face; and several volunteers leafleted houses in and around the church to encourage further engagement.

The event took place in December with over 150 people from a wide range of backgrounds. There were stalls offering foods from around the world. A high proportion of attendees had not been involved in any previous Ward Alliance events or activities. The Central Family Centre engaged with a large number of deprived families who were

eligible for the new Alexandra Rose Fruit and Vegetable Voucher scheme. These were families that Family Centre staff usually struggle to reach. The Central Area Team will use this approach again to engage with hard to reach communities and groups and further build cohesion and inclusion across the central wards of Barnsley.

Harry Kay – An Inspired Volunteer

Harry is a retired Darton resident, who wanted to get involved in his local community, not only to meet new people but because he felt it was important. In January 2016, Harry got involved with the Afternoon Club in Darton, and has never looked back.



Every week Harry is there early to help the Club get set up. He takes an instrumental role by being in charge of signing people in, collecting the money, helping with the raffle and clearing up. Harry has also been encouraged to join the Management Committee and is now a pivotal member of the Club.

When the Voice for Darton held their Village Gala, Harry arrived at 8.30am and stayed all day volunteering in the café and stalls and packing away.

Harry is now an active member of the Voice for Darton. Harry also volunteers two days in the local charity shop and is involved in Darton Bowling Club. Ask Harry why he got involved in volunteering his first response will be *"It needs doing, none of this happens on its own"* and that he is *"doing something worthwhile within the community"*. Harry's volunteering within the local community helps to keep not only him physically active but his mind active and alert too.

Funding for this Outcome (£000s)

Performance Indicator	Q2	Q3	Year to date	DoT	Annual Target
Love Where You Live - numbers of people engaged in volunteering in communities (Quarterly)	1,205	1,985	4,592	↑	4,500
Love Where You Live - cashable value of volunteer hours (Quarterly)	£113,162	£104,654	£290,692	↓	£253,000
Number of new volunteers (Quarterly)	203	339	630	↑	1,100
Council employer supported volunteering scheme - number of days taken up (Quarterly)	25	93	167	↑	175
Number of volunteering opportunities created by the Council (Quarterly)	101	300	576	↑	250
Proportion of BMBC spend spent locally (Quarterly)	52.0%	50.0%	50%	↓	45.0%

11. Protecting the borough for future generations

Better Homes Barnsley

We held a launch event in November to encourage residents of Cemetery Road to find out about the Better Homes Barnsley scheme. This will use some of the £339,000 awarded by Leeds City Region Local Growth Fund to fund energy efficiency works to homes in the area. Our partners in the scheme, Berneslai Homes and South Yorkshire Housing Association, will also

benefit from wall insulation for their properties. Private landlords can use the scheme to obtain discounted wall insulation to provide homes which are cheaper to heat. The scheme is also available to home owners.

Dumpit and Scarper – Everybody Think

We have seen a slight reduction in fly tipping incidents. This could be due to new signage and

CCTV in hot spot areas. We launched the Everybody Think campaign in December. This aims to encourage everyone to consider how they dispose of unwanted items and to ask to see third party waste carrier licenses. It also addresses excuses given by fly tippers.

Everybody Think Campaign Launch



Dumpit and Scarper's Facebook page www.facebook.com/dumpitandscarper will be used to highlight fly tipping using hashtag #EverybodyThink. Our social media channels will be used to share messages about affordable alternatives to fly tipping. The campaign launch was covered on local radio, TV and online and printed media coverage reached 109,041 people, worth an equivalent of £4,514 of advertising.

Waste PFI Facility – Full Year Delivery

Since becoming fully operational in July 2016, the Barnsley, Doncaster, Rotherham waste facility has recycled 14% of waste received, diverted 90.4% of waste from landfill and generated 85,000 tonnes of fuel. This has been used to generate green energy at a purpose built energy recovery facility at Ferrybridge. The project was nominated for three awards at the annual Materials Recycling World Awards, winning the category of Best Energy from Waste Initiative. The project has helped fund four community based projects via the Corporate Responsibility Fund, made available by Shanks Waste Management.

During Q3, the percentage of household waste diverted from landfill and the amount of renewable energy generated from waste declined. This was due to operational issues at the Ferrybridge facility in the quarter, resulting in waste having to be diverted.

Road Works and Condition of Highways

The average duration of roadworks reduced from 6.1 days in 2011 to just under 4 days in December 2016. Our membership of Yorkshire Common Permit Scheme has contributed to this, saving the equivalent of 900 days of roadworks during Q3

when compared with the 6.1 day average in 2011. By investing in new technology, we have also reduced the length of roads in need of major repair works to below the national average of 4% for A roads and 7% for B and C roads.

Major Project Achievements – J36

Phase one of the A61 Birdwell Junction Improvement Scheme at Junction 36 of the M1, was completed in December. In the same month, the second stage started, allowing the closure of the A6135. The next phases include an additional lane to the M1 J36 south bound exit slip road. Completion is due by the end of summer 2017.

Trans Pennine Tunnel

We have supported the Trans Pennine Tunnel project by taking part in stakeholder events which have narrowed down route options. These can be seen in the Highways England progress report.

www.gov.uk/government/uploads/system/uploads/attachment_data/file/572402/trans-pennine-tunnel-strategic-study-stage-3-report.pdf

We will continue our involvement in the project to make sure there is an effective link between the national road network and those serving Barnsley, whilst at the same time protecting the Pennine landscape.

South Yorkshire ECO Stars Fleet Recognition Scheme

10 new members joined ECO Stars fuel management scheme in Q3. We remain the leading scheme across the UK and have 141 members, with a total of 11,000 vehicles assessed and awarded a star rating.

Commercial Waste Marketing campaigns for our com



mercial waste service have resulted in general waste customers increase from 1,450 at the end of March to 1,768 at the end of December.

Waste Recycling Income

We have seen an increase in collected kerbside tonnes of glass, cans and plastic bottles of around 300 tonnes, when measured against 2015/16. The

price which we are able to sell recycled glass and plastic for has recently fallen. This has led to a reduction in expected income of around £200,000 and an increase in the collection and disposal cost of brown bin contents from £4.39 in Q2 to £6.23 in Q3.

The price of recycled paper achieved a three year high in November, with a corresponding good price for cardboard. The amount of kerbside paper we collect continues to decline. This year's forecast is expected to be 500 tonnes lower than 2015/16. This is expected as in line with national trends, less newspapers and magazines are

purchased. Cardboard collections continue to grow now collections have stabilised.

Renewable Energy

Most of our renewable and low carbon generation is from renewable heat, for example biomass and heat pumps. These will generate the most energy during the heating season in Q3 and Q4. A number of biomass installations had faults in Q3. This had a significant impact on the overall generation. The latest figure of 9% is just over half way to the annual target of 17%. However, minimising further faults is a service priority and should lead to an increase over the final period.

Performance Indicator	Q2	Q3	Year to date	DoT	Annual Target
Increase in energy efficiency of private sector homes (Energy Efficiency Better Homes) (Quarterly)	26	14	130	↓	133
Increase in council-led energy efficiency and renewable energy produced (Energy Produced From Waste) (Quarterly)	3,032	2,001	7,910	↓	9,250
Improve air quality (Eco Stars Number of New Operators) (Quarterly)	6	10	22	↑	20
% of household waste diverted from landfill (Quarterly)	97.5%	90.4%	90.4%	↓	96.5%
Reports in fly tipping incidents (Quarterly)	937	917	2,936	↑	3,600
Average duration of all works on our principal and major road networks (days) (Quarterly)	4	4	4	↓	4
Traffic signal faults fixed within 24 hours (Quarterly)	96.0%	95.3%	95.3%	↓	95.0%
Percentage of BMBC energy derived from renewable sources (Quarterly)	5.0%	9.0%	9.0%	↑	17.0%

Funding for this Outcome (£000s)

Revenue – There is a significant overspend of £1.3 million which is due to a fall in expected income from our Neighbourhood Service team, following the loss of a major contract together with a forecast shortfall on the income generated from recyclable material, and continued and sustained demand for Special Educational Needs transport service which has seen a rise of 34% since April 2015. This service now provides transport assistance to 524 children across the borough.

Capital – The underspend of £125,000 comprises of several variances across various schemes within a programme value of £14.8 million, including minor changes/slippage to Section 106 bus stop improvements and Highways' walking and cycling schemes.

Revenue Budget (Net)	Forecast	Variance	Capital Budget (Net)	Forecast	Variance
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12. Customers can contact us easily and use more services online

Customer Feedback

We received 75 complaints in Q3, an improvement from Q2. We responded to 96% within the timescales agreed with complainants. This demonstrates our commitment to our customers. It recognises the importance of listening to, and learning from, their concerns. It helps us to continue improving our services.

We received 105 compliments in Q3. It's really rewarding when customers tell us about a great experience they've had. Again this presents an opportunity for us to learn - from examples of good practice, which can be shared across other services.

Channel Shift

The number of customers taking-up online contact options continues to increase, hitting 40% in Q3 and achieving our target. Over the Christmas and New Year close-down period, we saw the expected reduction in customer telephone calls, but this was accompanied by an increase in the number of online enquiries for simple information. This demonstrates that the phone lines being

closed pushes people to go to the website for support, and indicates the ability of our customers to get online.

In Q3, we introduced three new e-forms for general service requests on our website. Once again, we saw a drop in phone calls, with customers using these online contact options. All front line customer service staff, face to face and in our contact centre have been trained to support customers to get online and use self-service options. Where appropriate, the message given now is that some services are online contact only.

High Speed Broadband

The Superfast South Yorkshire broadband contract is South Yorkshire wide and the overall programme is on target. 75 broadband cabinets are planned for Barnsley this year and to date, 50 are in the process of being built which takes 6-9 months to complete. 13 cabinets were deployed in Barnsley between April and October 2016. Due to a lag in reporting, this is the most up to date information. We expect data to be available for December during Q4.

Performance Indicator

Q2

Q3

Year
to
date

DoT

Annual
Target

Compliments – Council Tax Service

A resident sent positive feedback via our website on behalf of a family member, who has Alzheimer's and had worries about her council tax. The resident contacted our Council Tax service and was very happy with how their query was handled and resolved.

The comments included:

"We talked to a lovely young lady, who was not only helpful and professional but also empathetic.... I would like to convey a very big thank you for the way she dealt with our problem.... her calm manner made a big difference and I would like to say a huge thank"

Compliments – Disabled Children's Team

A local foster carer wrote to the team to praise two of the social workers with whom they had contact as part of their caring role. The comments included:

"Throughout the time we have worked together they have guided and shown me the way forward, in my opinion I feel as though I can talk to them about anything at any time, they listen and sort out any problems I know I can depend on them if I need help."

Total number of complaints received by the Council (Quarterly)	180	75	380	↑	+/- 20%
Total number of compliments received by the Council (Quarterly)	80	105	306	↑	+/- 20%
Self service via BMBC/third party websites as a % of all contacts tracked and monitored by the Customer Service Business Unit (Quarterly)	37.96%	40.1%	40.1%	↑	40.0%
Complaints - percentage of responses provided within agreed timescales (Quarterly)	93.0%	96.0%	96%	↑	90.0%
High speed broadband coverage - number of cabinets (April – October 2016)	8	5	13	↓	75

Funding for this Outcome (£000s)

Revenue – No significant variance.

Capital - No variance.

Revenue Budget (Net)	Forecast	Variance
3,598	3,566	-32

Capital Budget (Net)	Forecast	Variance
621	621	0

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BARNSELY METROPOLITAN BOROUGH COUNCIL

This matter is not a Key Decision within the Council's definition and has not been included in the relevant Forward Plan

Report of the Director of
Finance, Assets and
Information Technology

CORPORATE FINANCIAL PERFORMANCE – QUARTER ENDING 31st DECEMBER 2016

1. Purpose of Report

1.1 To consider the financial performance of the Authority during the quarter ended December 2016 and assess the implications against the Council's Medium Term Financial Strategy (MTFS). The key headlines are:

- The position for Council services is a projected operational overspend of £8.3M in 2016/17;
- The overall position for the Council including Corporate budgets is a projected operational underspend of £18.7M in 2016/17;
- After allowing for grant fall out and other non-recurrent savings there is an underlying overspend of £1.0M that will materialise in 2017/18 without corrective action;
- The position on agreed savings is 83.60% against target (including undelivered 2015/16 KLOE's) amounting to an adverse variance of approximately £1.790M.
- The potential impact of the monitoring position on the Council's MTFS is shown at paragraph 7.

2. Recommendations

2.1 It is recommended that Cabinet:

- Request that Executive Directors/ Directors (where appropriate) provide detailed plans on how their forecast overspends will be brought back into line with existing budgets on a recurrent basis;
- Note that there will continue to be overspends on Place's 2017/18 budget to reflect the non delivery of existing of 2015-17 KLOE's that will not be fully corrected before the year end;
- Approve the write off of £2.5M of historic bad debts as shown at paragraph 6.3,
- Approve the budget virements at Appendix 1;
- Note the potential impact of the Quarter 3 monitoring position on the Council's MTFS at paragraph 7 and request a further report on the demographic pressures to determine how this will be reflected in the Council's MTFS in future;

- Note the updated reserves position as outlined at paragraph 8.2, which will be transferred to strategic reserves at year end when the final position is known; and
- Approve the further Invest to Grow schemes totalling £1.105M provided at Section 8.

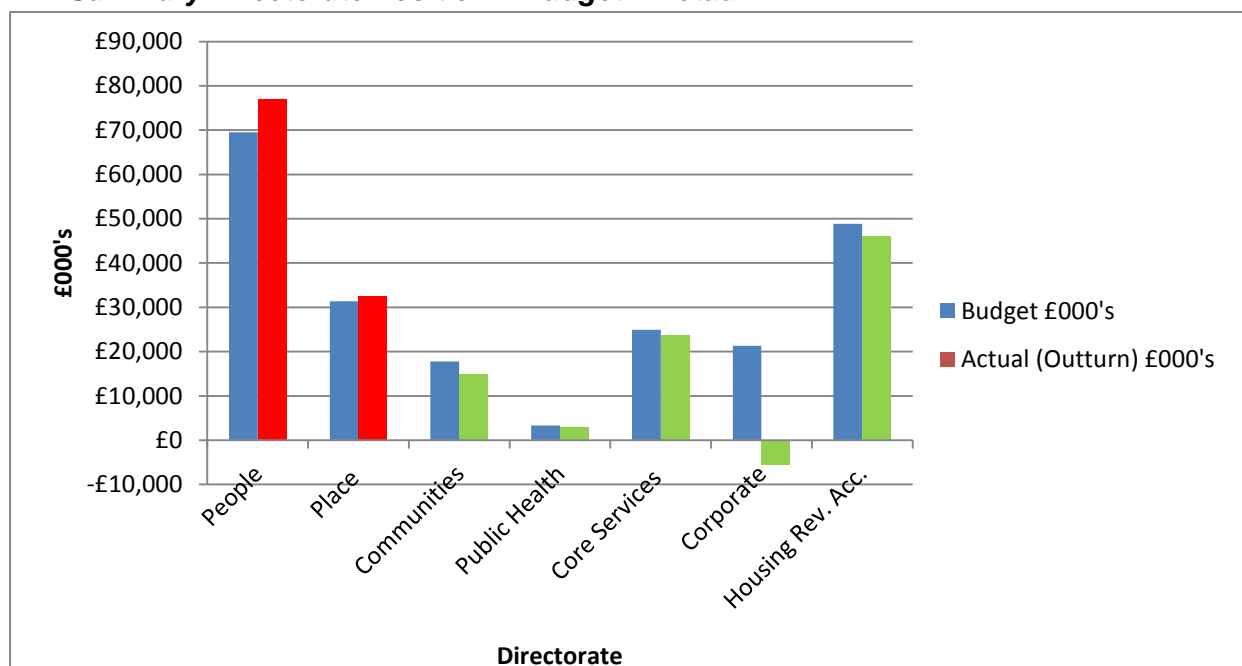
3. Overall Position to the Quarter Ending December 2016

- 3.1 The table below provides the monitoring position for the Council as at the end of December broken down between the 'in year' operational position for 2016/17 and the FYE 2017/18 position taking into account one-off funding and non-recurrent savings dropping out as well as the assumptions that have already been factored into the Council's 2017-2020 Medium Term Financial Strategy.
- 3.2 There is a projected overspend on Directorate budgets of £8.3M in 2016/17, mostly relating to anticipated social care pressures. This is offset by an anticipated underspend on Corporate Budgets of £27.0M mostly relating to the previously reported change in debt accounting. This gives an overall Council underspend of £18.7M.
- 3.3 The major part of this underspend is one-off in nature and after allowing for the assumptions currently built into the Council's 2017-2020 MTFS, there will be an unplanned overspend of approximately £1.0M in 2017/18 unless corrective actions are put into place to rectify this situation.

DIRECTORATE	Approved Gross Expenditure Budget 2016/17 (after Virements) £'000	Approved Gross Income Budget 2016/17 £'000	Approved Net Budget 2016/17 £'000	Projected Net Outturn 2016/17 £'000	Forecast Deficit / Surplus (-) £'000	Adjustment for Slippage & Transfer to reserves £'000	Operational Deficit / Surplus (-) £'000	FYE (17/18) * £'000
People	215,086	(145,577)	69,509	76,896	7,387	125	7,512	800
Place	72,113	(40,752)	31,361	32,549	1,188	255	1,443	183
Communities	35,881	(18,098)	17,783	14,950	(2,833)	2,259	(574)	-
Public Health	9,261	(5,914)	3,347	2,796	(551)	551	-	-
Core Services	169,695	(144,762)	24,933	23,723	(1,209)	1081	(127)	-
Service Totals	502,036	(355,103)	146,933	150,914	3,982	4,271	8,254	983
Corporate / General Items	40,765	(19,422)	21,343	(5,635)	(26,978)	0	(26,978)	-
Sub Total – Council	542,801	(374,525)	168,276	145,279	(22,996)	4,271	(18,724)	983
Housing Revenue Account			48,822	45,638	(3,184)	2,740	(444)	-

- 3.4 The chart below provides an overview of the overall position for the Council which breaks down the budget against actuals for People, Place, Communities, Public Health, Core Services and Corporate budgets.

Summary Directorate Position – Budget v Actual



4. Delivery of 2016/17 Future Council Savings Proposals

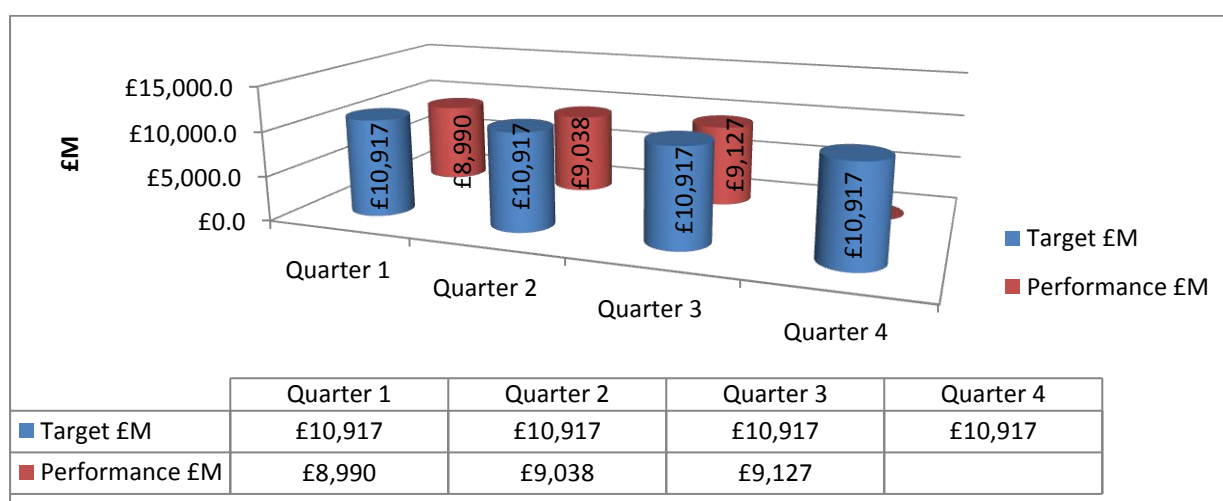
- 4.1 The Council's 2016/17 budget is dependent upon the delivery of its budgeted savings proposals. The 2016/17 approved savings target is £10.917M (including undelivered KLOE's carried forward from 2015/16). Directorates are currently reporting an 83.6% delivery against target at the end of the 3rd quarter, resulting in an adverse variance of £1.790M as shown below :-

2016/17 KLOE's only	Directorate	Quarter 1 £M	Quarter 2 £M	Quarter 3 £M
Waste PFI savings/HWRC	Place	0.350	0.110	0.200
Creation of transfer loading station	Place	0.140	0.140	0.140
Highways Materials	Place	-	-	0.240
Travel Training	Place	0.200	0.200	0.060
Additional income generation from selling recycled materials	Place	0.120	0.120	0
Contract management savings e.g. surface dressing, grit	Place	0.114	0.114	0
Culture – fees & charges	Place	-	0.050	0.050
Other proposals	Place	0.012	0.104	0.059
Sub Total Place		0.936	0.838	0.749
Customer Services – council interaction	Communities	0.051	0.051	0.051
Safer Barnsley restructure	Communities	-	0.050	0.050
Sub Total Communities		0.051	0.101	0.101
Sub Total 2016/17 KLOE's		0.987	0.939	0.850

2015/16 KLOE's	Directorate	Quarter 1 £M	Quarter 2 £M	Quarter 3 £M
Waste PFI savings/HWRC 2015/16	Place	0.300	0.300	0.300
Travel Training 2015/16	Place	0.140	0.140	0.140
Total Place		0.440	0.440	0.440
Cease provision of med Checks in peoples homes 2015/16	People	0.200	0.200	0.200
Reduction in residential care beds 2015/16	People	0.300	0.300	0.300
Total People		0.500	0.500	0.500
Sub Total 2015/16 KLOE's		0.940	0.940	0.940
Grand Total		1.927	1.879	1.790

4.2 The following chart summarises the Quarter 3 savings position against target for 2016/17:

Overall Position for Approved Savings –third quarter



5. Corporate Resources

5.1 The Council's major sources of discretionary income are Business Rates and Council Tax. The Council's financial health is therefore almost completely reliant upon the collection of both Council Tax and Business Rates. The following table shows the estimated collection rates for Quarter 3 compared to the stretch targets that have been set:

	2015/16 Actual	2016/17 Stretch Target	Quarter 2	Quarter 3	Variance (Q3 to stretch target)
Council Tax	96.01%	96.4%	96.11%	96.4%	0.00%
Business Rates (local share)	97.08%	97.4%	97.06%	97.59%	0.19%

- 5.2 Current Council Tax collection rates have improved from Quarter 2 and are forecast to achieve the stretch target in 2016/17. This collection rate would allow the Council to meet its budget requirements and there is potential to generate a further £0.1M for every 0.1% improvement in collection.
- 5.3 It is estimated that the Council Tax collection rate (on current projections) will outstrip 2015/16 performance which previously benchmarked 2nd in its comparator cohort. The service is currently working on new initiatives to improve collection rates for maximum LCTS recipients and has opened up previous unused remedies for those that won't pay e.g committals and bankruptcy.
- 5.4 Business Rate collection is also forecasting to achieve its stretch target which is due to a more robust timetable of action; the targeted approach we are currently being taken to collect high value debts and utilising specialist solicitors to pursue the collection of unpaid business rates in year.
- 5.5 However business rate income remains volatile due to a number of issues outside of the Council's direct control (e.g appeals, reliefs, business failures etc). These issues continue to be monitored and any significant changes that impact on the collection rates / levels will be reported into a future Cabinet.
- 5.7 It is hoped that the Council's 2020 plans and investment to accelerate growth in jobs and businesses will result in increased business rate yield over the period of the MTFS. However, there are also a number of other issues on the horizon that could potentially impact on the levels of business rates collected namely:-

Business Rate Revaluation

The rateable values of business premises are typically reviewed and adjusted by the Valuation Office every 5 years (the last revaluation took place in 2010). A draft list of revised rateable values was made available in September 2016 which will come into effect from April 2017. For many businesses in the Borough this will mean a change in their bill, however any loss of business rates income to the Council (as a result of the revaluation) will be compensated by Government.

100% Business Rate Retention





Under the current Business Rate Retention scheme, the Council is able to retain 50% of business rates collected from within the area. The Chancellor announced in his 2015 Autumn Statement that by 2020 all Local Authorities will be able to retain 100% of business rates collected. The implications of this are currently being assessed but it will be clearly critical that we have the right people, processes and systems in place to effectively manage these resources moving forward. Moreover, although the SCR pilot bid has been delayed, there is still the potential for this to be resubmitted in order to pilot 100% retention across the region from 2018/19 onwards.

Brexit

Following the move to 100% retention of business rates, the Council will become more exposed to fluctuations in tax revenue resulting from economic downturns. Whilst it is still early to determine what the economic impact of the vote to leave Europe will be, economists are still largely indicating that it will create a negative impact on economic growth, particularly in the short term.

Arrears Management

- 6.1 Bearing in mind the uncertain economic climate, it has become more important than ever to manage the Council's debtors effectively. It is equally important to recognise that the overall debt position is constantly changing as debt moves through the various stages of recovery and new debts are raised.
- 6.2 The table below shows that the overall overdue debt position at December was £26.2M. This is comprised of old debt of £17.0M and new year debt of £9.2M. Some £2.63M of old debt has been collected during this quarter which is encouraging.
- 6.3 Arrears for the current year debt is showing an increase of 1.17M compared to Q2. This is largely result of the creation of new trade and housing benefit overpayment debt raised during the period.
- 6.3 Historic debt is traditionally much more difficult to collect and this quarterly improvement indicates that the measures being introduced to improve debt recovery are starting to have an effect. Nevertheless, it remains good financial management to provide for non-recovery of some of these debts and the current provision for bad debts stands at £15.4M. The Director of Finance, Assets and Information Technology is now also seeking approval to write off historic debt amounting to £2.52M which have become uneconomical to pursue. This is summarised in the table below:

Type of Debt	Pre-16/17 Arrears £M	2016/17 Arrears £M	TOTAL Arrears £M	Bad Debt Provision £M	Write Offs For Approval £M
Opening 2016/17 Position (position as at 31 March 16)	33.773	n/a	3.773	15.523	
Position as at end of Sept	22.198	8.024	30.222	17.940	1.591
Position as at end of Dec	17.054	9.193	26.247	15.414	2.519
MOVEMENT	 (5.144)	 1.169	 (3.975)	 (2.526)	

7. Impact on MTFS

- 7.1 The updated MTFS for the period 2017-2020 reflects the position that was presented to Cabinet in February. However, this report has highlighted other pressures that may impact on the forecast particularly around demographic demands. To the extent that the MTFS has set aside a contingency in 2017/18 for these type of issues, there is no further impact at this stage. However further work is required to firm up the position in

relation to addressing future demographic pressures and it is recommended that a further report is submitted into Cabinet in the near future.

	2017/18	2018/19	2019/20	TOTAL
Approved MTFS (Cabinet Feb)	£0.0M	+£0.3M	-£1.0M	-£0.7M
Underlying implications of Q3 monitoring	-	-	-	-
Revised MTFS position if uncorrected	+£0.0M	+£0.3M	-£1.0M	-£0.7M

8. Impact on the Council's Reserves Strategy

- 8.1 The updated reserves strategy reported into Cabinet in February as part of the 2017/18 budget papers identified overall available reserves (capital and revenue) to support investment opportunities linked to achieving the Council's 2020 outcomes and / or as a temporary bridging strategy for the funding gaps identified in the MTFS.
- 8.2 The overall reserves position included 'banked' reserves of £20.9m brought forward from previous years as well as anticipated additional reserves generated during the year from reported underspends which at quarter 2 stood at £18.2m. The updated quarter 3 report is now forecasting a £18.7m underspend which adds a further £0.5m to the previously reported position. It should be noted that the underspend in 2016/17 is a one-off situation as any ongoing savings have been built into the updated MTFS for 2017/18 and beyond. The updated position is summarised in the table below:-

	2016/17	2017/18	TOTAL
Revised position as at end of 2015/16	£20.9M	-	£20.9M
2016/17 underspend as projected at Q1	£15.1M	-	£15.1M
2016/17 underspend as projected at Q2 (change from Q1)	£3.1M	-	£3.1M
2016/17 underspend as projected at Q3 (change from Q2)	£0.5M	-	£0.5M
Revised Total	£39.6M	-	£39.6M

- 8.3 The above position reflects the revised available revenue reserves. The overall reserves strategy highlighted the total available combined reserves (including capital) at £63M. The position above would add another £0.5m to the overall total.

CONTENTS

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APPENDICES

1. Directorate Virements
2. Overall budget monitoring position for the Council
3. Detailed budget variances for Directorates
4. Detailed position for agreed savings
5. HRA position

SECTION 1 – EXECUTIVE DIRECTOR’S STATEMENT FOR PEOPLE

Executive Director’s Statement

i. Overview

The latest revised 2016-17 approved budget envelope for the People Directorate is £69.5M and includes schools balances (£4.7m) brought forward from 2015/16. Based on current projections, the Directorate is anticipating a net operational overspend of **£7.5M** in the current financial year. The FYE position in 2017/18 shows an additional cost pressure of £0.8m compared to the provision already built into the MTFS.

The projected overspend is mainly attributable to ongoing recurrent pressures on Looked After Children placement costs and demographic pressures on Adult Social Care (i.e. Older People, Disabilities and Mental Health). It should be noted that the Care Act grant (£1.8M) and additional CCG funding (£0.7M) that were used to mitigate Adult social care pressures in 2015/16 are no longer available.

The key significant variances across the People Directorate are explained below.

Quarter 3 position to the end of the quarter ending December 2016

DIRECTORATE	Approved Net Budget 2016/17 £'000	Projected Net Outturn 2016/17 £'000	Forecast Deficit / Surplus (-) £'000	Adjustment for Slippage & Transfer to Reserves £'000	Operational Deficit / Surplus (-) £'000	FYE (17/18) * £'000
Education, Early start & Prevention	13,931	13,706	-224	90	-135	-
Adult Social Care & Health	35,472	38,910	3,438	35	3,473	180
Children Social Care & Safeguarding	19,842	23,936	4,094	-	4,094	620
ED People	264	343	79	-	79	-
Total – People	69,509	76,896	7,387	125	7,512	800

ii. Key Variances

Education, Early Start & Prevention

An overall planned budget surplus **-£135k** (non-recurrent) is currently forecast for the Education, Early Start & Prevention Business Unit after adjusting for the anticipated slippage of the high needs strategic review grant recently allocated by the DfE. It is anticipated that this grant would be carried forward and applied in 2017/18. The planned budget surplus is to help mitigate budget pressures in other parts of the Directorate. The following are the key budget variances projected for the year:

- Commissioning, Partnership & Governance (-£104k) – an underspend has been forecast for the service due to one-off savings from commissioned short breaks contracts although this has been partly offset by unachieved budgeted income from Governor Clerking activities with schools.

- Inclusion Services (+£139k) – the forecast cost pressure represents the increased cost of the interim management cover arrangements in place as well as agreed maternity cover within the team. These arrangements are required to provide necessary management oversight and capacity to meet statutory responsibilities associated with rising number of SEN assessments/reviews and the move to Education, Health & Care plans (EHCP).
- Early Start Services & Family Centres (-£90k) – projected underspend mainly attributable to staff turnover across the service area and reduced forecast spend on a number of family centres.
- Other Variances (-£79k) – comprised of a number of variances mainly in the following service areas: Targeted Youth Support Service; Sufficiency; and school improvement.

Adult Social Care & Health

An overall net financial risk of **+£3.473M** is currently projected for the Adult Social Care & Health Business Unit. This is an increase of £0.4m compared against the reported position for Q2, and is mainly due to an increase in the forecast spend on care provision for Older People, although offset by a reduction in spend on people with Disabilities.

The forecast cost pressure is mainly attributable to recurrent demographic pressures associated with cost of care packages for Older People and people with Disabilities and Mental Health. The projected forecast takes into account the additional council tax precept funding of £1.5m incorporated into the budget in 2016/17, which has mainly been used in mitigating the impact of the uplift in fee rates to care providers (residential / nursing and domiciliary care as agreed by the Council).

An explanation of the key financial risks / pressures faced by the Business Unit are outlined below:-

- Assessment & Care (Older People) – (+£2,340k) – this projected overspend is a recurrent pressure and relates to the increased cost of provision (care packages) for older people receiving care / supported by the Council. The increase in the reported position when compared to Q2 equates to £0.3m (after adjusting for the budget transfer and realignment of BCF income from Older People to Disabilities). It should be noted that element of the budgetary pressure is attributable to the ongoing effect of the non-achievement of the planned reduction in the number of OP in residential care (efficiency target in 2015/16).

Whilst the overall number of Older People (aged 65+) in receipt of care and supported by the Council has reduced slightly when compared to 2015/16, it should be noted that there is noticeable rise in the number of people in residential / nursing care over the last 12 months. It should be noted that the admission rates is still expected to meet the corporate performance target, which aims to bring our performance in line with the national average. The objective is to reduce the rate of admissions, at a time when the over 65 population is increasing.

	Q1 15-16	Q2 15-16	Q3 15-16	Q4 15-16	Q1 16-17	Q2 16-17	Q3 16-17
RES/NUR	862	872	875	880	891	902	896
COMM	1171	1144	1119	1125	1159	1161	1107

Despite the reduction in overall numbers, the increase in residential / nursing care clients and particularly high cost care packages is the main contributory factor for the rise in the cost pressure (although this is offset by reducing cost of community based support provision). The number of high cost placements in care / nursing homes, where 1-1 supervision is required to manage challenging behaviours is increasing – a consequence of the ageing population and people living longer. The increased number of these high cost placements (net of the anticipated contribution from health) is exerting pressure on the Older People care cost budget.

- Assessment & Care (Disabilities) (+£791k) – this forecast overspend reflects the ongoing recurrent demographic pressures within learning and physical disabilities purchasing budgets. The reported pressure is consistent with Q2 after accounting for the budget transfer and realignment of the BCF funding £0.3m between Older People and Learning Disabilities budgets. The number of people with disabilities supported in residential care has remained stable over the year, with a slight fall in numbers supported in the community.

	Q1 15-16	Q2 15-16	Q3 15-16	Q4 15-16	Q1 16-17	Q2 16-17	Q3 16-17
RES/NUR	74	75	79	80	80	80	79
COMM	512	525	528	527	531	529	518

The cost pressure is recurrent from 2015/16 and reflects the increased cost of meeting the complex and multiplied needs of people with disabilities including young people with disabilities transitioning into Adults services, particularly young people with autism and challenging behaviour requiring intensive support.

- Assessment & Care (Mental Health) (+£444k) – this forecast position reflects ongoing pressure against the care budgets due to a small but steady increase in the number of high cost care placements (full year effects of last year placements plus new admissions). It should be noted that efforts are continuing in reviewing these high cost placements (through the use of the care funding calculator) to ensure value for money as well as maximising funding contributions from health towards care costs e.g. s117 funding.

	Q1 15-16	Q2 15-16	Q3 15-16	Q4 15-16	Q1 16-17	Q2 16-17	Q3 16-17
RES/NUR	25	24	25	26	25	25	27
COMM	38	40	43	65	65	63	67

- Deprivation Of Liberty Safeguards (DOLS) (+£529k) – a financial cost pressure is currently forecast in relation to DOLS – due to the fall out of non-recurrent grant funding available in 2015/16. The forecast cost pressure reflects the anticipated approved increase in staffing capacity (Best Interest Assessors and business

support) to deal with the current backlog and expected increase in the number of reviews / assessments to be undertaken. There are significant pressures in this area including a rising numbers of applications as well as more demand for paid representatives and more Court of Protection challenges to DOLs authorisations. It is envisaged that this requirement would be funded from currently uncommitted BCF (Care Act) monies – see paragraph below.

- Uncommitted BCF funding (-£585k) – total Better Care Funding assumed within the overall revenue budget for Adult Social Care for 2016/17 is £9.5m (same level as in 2015/16). Included within this allocation is £700k to cover ongoing commitments of the new burdens under the Care Act, of which a significant proportion is currently uncommitted and has been set aside to cover the funding requirement for DOLS.
- Commissioning Unit (-£46k) – a forecast underspend is currently projected due to staff vacancies within the Unit offset by increased commissioned contract costs.

Children's Social Care & Safeguarding

A net financial risk of **£4.094M** is projected for the Children Assessment and Care Management Business Unit (an increase of £0.3m compared to the reported position for Q2), which is mainly attributable to the following:

- Children in Care (+£3.264M) – this net overall financial pressure for the Children in Care service is mainly attributable to Looked After Children (LAC) placement costs after adjusting for a number of underspends e.g. Newsome Ave respite home. The latest pressure represents an overall increase of £0.2m when compared to the Q2 position. The current cost pressure (based on the existing LAC numbers across all provision types e.g. residential care homes, foster carers, independent fostering agencies, etc.) exceeds the estimate assumed in the refreshed sufficiency strategy and in the Council's MTFS i.e. £2.9m. The period to 31st December has seen some fluctuation in the numbers of children coming into care, however it appears to have stabilised at around 300 (LAC number as at the end of December is 292 compared to 301 at Q2). The latest LAC number is consistent with the average number for the year (290) assumed in the revised placement strategy and reflects concerted actions to manage numbers in an effective manner. It should be noted that Barnsley's LAC numbers remain significantly below those for our statistical neighbours and the Y&H regional average. However, the picture nationally is one of increasing demand on children social services, with increased numbers of children on protection plans and a rise in the number of children going into care.

The table below shows the movement in the LAC placement costs (managed through the placement & sufficiency strategy). This specifically relates to fostering and residential numbers within the overall total LAC population of 292 referred to above:-

	Plan	Q1	Q2	Q3
LAC nos. - fostering / residential	251	249	260	237
Fostering placements £m	6.0	5.6	6.5	6.2
Residential care placements £m	2.5	2.7	2.8	3.2
Other placements £m	3.6	3.4	3.3	3.3
Forecast LAC costs (£M)	12.1	11.7	12.6	12.7

The following are the key performance issues in relation to the above and the position as set out in the sufficiency strategy:

1. Overall LAC number has reduced, and is particularly evident in the number of placements in external independent fostering agencies which has reduced from 106 at Q2 to 89.
 2. Whilst the overall number of Out of Authority LAC residential care appears to be reducing compared to Q2, the proportion / number of very expensive high cost residential placements is increasing. This is reflective of the complex / multiple needs of some of the young people being looked after. For example the change in LAC forecast costs can be partly explained by one secured accommodation placement.
 3. The increased use of Independent Fostering Agencies (IFAs) as opposed to in-house foster carers still continues to be an issue (compared to the targets assumed in the sufficiency strategy) and a contributory factor to the overall increase in projected LAC costs.
 4. The strategy assumes circa 60% of the LAC population would be placed in BMBC foster carers (corporate indicator); actual performance for Q3 stands at 43% and reflects the continued under-performance in the recruitment of new foster carers. In contrast, the actual number of placements in external fostering agencies is twice as many as originally forecast in the strategy. Assuming the target number for in-house foster carers in relation to IFA placements was achieved, the cost pressure against the placement budget is estimated at £2.8m – which is within the £2.9m allowed for within the Council's MTFS.
- Assessment & Care - Legal Fees (+£466k) – a forecast recurrent pressure is anticipated in Assessment & Care due to increased legal costs – a consequence of the increase in LAC numbers and in legal proceedings necessary to safeguard children. The latest projections is a worsening position compared to Q2 (+£115k) as the anticipated cost reductions from the actions put in place by the Council's Legal Services are not materialising as expected. Legal Services have reconfigured the child care legal team and revised the approach to the management of that team to ensure that more advocacy is delivered in house. The expectation is that this would significantly reduce the cost of Counsel's fees to Children's Social Care and Safeguarding by 50% over a two year period (25%+ within this plan period). The introduction of a framework agreement will ensure that where it is necessary to outsource legal work, the client will benefit from a transparent process that will deliver best value for money.
 - Assessment & Care – Other Costs (+£220k) – an overspend is currently forecast across the main Assessment & Care district teams due to increased staff travelling expenses; use of agency staff to cover vacancies / absences; and accommodation costs (related to the occupation of LIFT PFI funded buildings).
 - Leaving Care costs (+£255k) - an overspend is currently reported due to increased costs (s24 payments, supported accommodation, etc.) for care leavers and young people presenting as homeless. This is a recurrent cost and is reflective of the final year reported position for 2015/16.
 - Other cost variances (-£109k) – comprised of forecast underspends in Education Welfare service (staff vacancy savings) and Children Disability & Short Breaks service (increased contribution from the Health service towards care packages).

Schools

The revised approved schools budget for 2016/17 totals **£109.4M**, comprised of actual Dedicated Schools Grant funding of £108.4M (as confirmed by DfE in Nov 2016) and the Council's base budget contribution of £1.0M. The above excludes budgets relating to schools that have converted to academies (35 schools in total). The budget delegated directly to maintained schools to manage is £94.7m, with the balance i.e. £14.7m managed centrally by the Council on behalf of schools. The above excludes the carry forward of £4.7m (inclusive of ICT refresh funding) from 2015/16 and other grant funding to schools such as pupil premium grant, post 16 funding, etc.

Delegated schools' budgets:

Total funding delegated to maintained schools for the year is **£94.7m** and comprises of elements allocated to individual schools through the local schools funding formula, as well as high needs and early years funding. Latest financial submissions from all schools showed a forecast surplus balance of **£1.2m** for the current financial year (made up of £1.3m for primary schools and a deficit balance of -£0.1m for secondary schools).

The above reported surplus position needs to be considered in the context of the £2.9m adjusted surplus position reported at year end 2015-16 (after adjusting for ICT lifecycle refresh funding devolved to secondary schools). It shows a marked reduction in forecast surplus balance position for schools, and is reflective of the increasing financial challenges faced by schools such as pension and national insurance costs and the use of carry forward balances to mitigate these pressures.

The above position includes the following schools with forecast reported deficits – Penistone Grammar school (-£416k); Thurlstone Primary (-£13k); Hunningley Primary (-£41k); Doncaster Road Primary (-£16k); Hoylandswaine Primary (-£35k); and Springvale Primary (-£10k). These schools with the exception of Doncaster Road and Hunningley Primary schools have planned deficits and have agreed recovery plans in place to manage the deficits over a set timeframe. Financial support has been provided to these schools from the DSG contingency fund to meet any severance or redundancy costs that have arisen as part of implementing the action plan.

Centrally retained schools budget

There are a number of DSG budgets/ funding (**£14.7m** in total) that are managed centrally by the Council where it is cost-effective to do so as opposed to delegating them to schools directly. The nature of expenditure that can be charged against centrally retained DSG is regulated by statute (School Finance Regulations), whilst the decision making responsibility rests with the Schools' Forum.

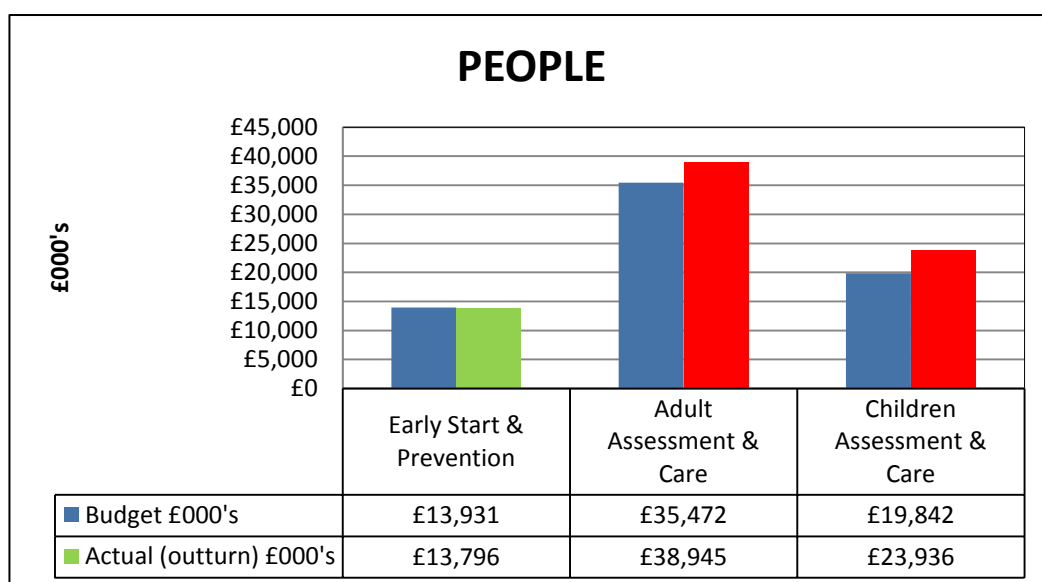
A net cost pressure of £2.1m (£1.7m reported in Q2) is currently anticipated within the centrally retained DSG budgets. The following are the main cost pressures within the centrally retained budgets;

- Out of authority SEN placements (+£1.7m) - a forecast risk is anticipated against the out of authority SEN placements budget and is a significant increase from the cost pressure reported in 2015/16 (£0.6M). The increased cost pressure is a consequence of the increasing number of high needs pupils / learners that are being placed in external specialist mainly due to lack of specialist places within the authority or in some cases the complex / challenging needs presented can only be met in particular specialist institutions;

- Increased number of SEN pupils – a financial pressure of +£0.4m is anticipated in the high needs block due to the increasing number of SEN pupils (£256k) and exceptional funding decisions (£200k) for additional support to mainstream / special schools for challenging SEN pupils (and to prevent more expensive out of authority specialist placements). These include payments made to the following schools, Darton College, Royston Meadstead Academy and Greenacre Special Academy;

The DSG grant conditions outline the procedures that could be adopted at year end in the event of an overspend or underspend on central DSG spend. In the event of an overspend on the central expenditure component of the schools' budget, the local authority is allowed to carry forward all the overspend to the following year or the year after that (unless it chooses to fund such overspend from its general resources). Any carry forward will represent the first call on DSG resources in the following year (subject to approval of the Schools Forum).

Directorate Position – Budget v Actual



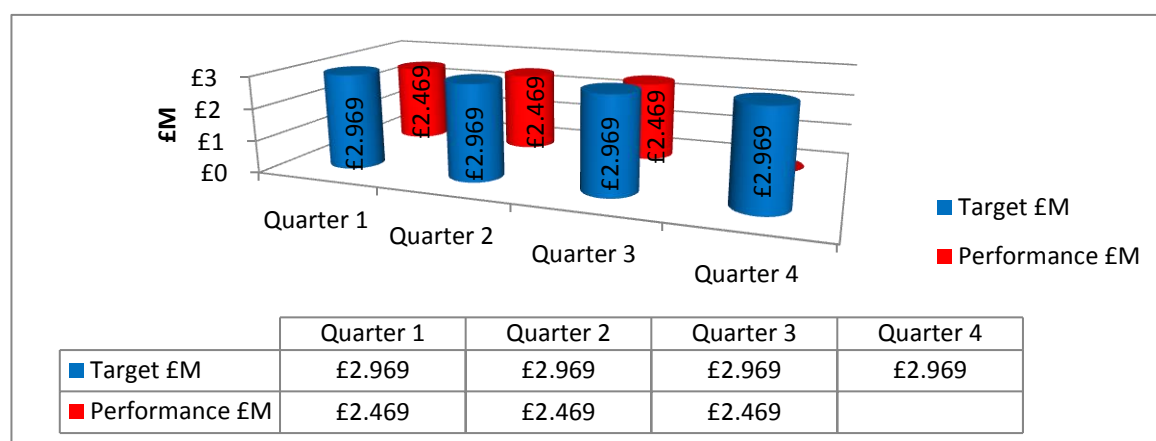
iii. Approved savings position

The approved 2016/17 savings target for PEOPLE directorate totals £2.469M, and excludes undelivered savings carried forward from 2015/16 totalling £0.500M. This gives a revised savings target of £2.969M comprised of the following.

- Reconfiguration of Early Childhood Provision £2M;
- Reconfiguration of Integrated Adolescent Support Service £150k;
- Contract management related savings (e.g. Young carers, short breaks) £119k;
- Independent Living at Home reduction in contract value £200k
- Undelivered savings from 2015/16 made up of: reduction in residential care beds (£300k) and cessation of medication checks in homecare provision (£200k)

All 2016/17 approved savings proposals are on target for full delivery in the year, with the exception of the undelivered carry forward savings from 2015/16.

Forecast Efficiency – Performance v Target



iv. Corrective Actions

The following outlines the key actions being undertaken by the Directorate to address the identified pressures on a recurrent basis:

Children Assessment & Care

- Work is ongoing in legal services aimed at reducing the use of external counsel for advocacy and thereby reducing legal fees on LAC and children safeguarding work.

Children in Care – LAC costs

- There are numerous strands of activity underway to try and relieve some of the pressure associated with the above overspend before the end of the financial year:
 - (a) A Placement Sufficiency, Oversight and Resource Panel has been set up and in operation. It meets on a weekly basis to track and monitor placements across both in-house and external, including Care Leavers.
 - (b) A review of Fostering Services has been undertaken by an external consultant to look at all processes related to recruitment and retention of Foster Carers. The review will provide a list of key recommendations and actions, particularly in improving the number of in-house foster carers.
 - (c) Targeted recruitment campaign, designed in partnership with colleagues from our Communications team and Communities Directorate, to attract Long Term Foster Carers, particularly those willing to take adolescent placements.
 - (d) Continued work within the early help strategy and action plan for the Borough, to assist in further reducing the demand for statutory intervention and the costs of care.
 - (e) Continuing to work with neighbouring local authorities and as part of the newly established Yorkshire and The Humber Adoption Consortium with a view to developing a Regional Adoption Agency, in response to central government policy and which will aim to improve resources, capacity, skills and placements that could benefit children and young people, in Barnsley. The Sufficiency & Placement strategy has recently been refreshed and now reflects latest projections on growth in LAC numbers and cost.

Adult Social Care & Health

- Reviewing team - a reviewing team consisting of 2 experienced social worker/health practitioners and 4 assistant social care practitioners has been established to review care packages. Latest data indicates 112 reviews have been completed since June/July 2016 with efficiencies identified against a number of care packages.
- Maximisation of health funding / contribution to care costs. This involves ensuring that all health funded clients in relation to continuing health contributions and s117 funding are identified in a timely manner and the correct level of contributions reflected against their care plans.
- Continue with the review (that commenced in 2015/16) of expensive MH residential placements using the Care Funding Calculator (CFC), with a view of negotiating down placement fees with providers.
- Resource Allocation Panels in relation to Older People, Disabilities and Mental Health will continue to be held on a regular basis to consider all high cost packages of care and placements to provide checks and challenge to ensure the support to be provided is both appropriate and cost effective.
- Monthly meetings are in place with finance and the service along with managers who have budgetary responsibility to monitor expenditure in this area.

iv. Future Outlook

The main risks in 2016/17 and for future years mainly relate to demand-driven pressures. The following summarises the future outlook for the directorate going forward:

Education, Early Start, & Prevention

The main pressures for the Business Unit in 2017/18 mainly relate to a fall in government grant funding, particularly the Education Services Grant (ESG) and the Youth Justice Board (YJB) funding. It should be noted that the anticipated cessation of ESG funding has been addressed by the Council through the MTFS process.

Adult Social Care & Health

A net recurrent cost pressure of £4.8m is currently forecast for 2017/18, and reflects forecast increase in recurrent demographic pressures across the main client groups i.e. Older People, people with Disabilities and Mental Health (increasing client numbers and cost of care packages) and the ongoing impact of the introduction of the national living wage. This forecast cost pressure has already been reflected within the Council's Medium Term Financial Plans (2020 Council). In the interim, efforts are continuing within the Directorate to manage down these pressures and includes a number of 'invest to improve' proposals that have been put forward (e.g. creation of the reviewing team) to help in identifying efficiencies and managing demand.

Children social care & safeguarding

A FYE recurrent cost pressure of £3.6m is currently forecast for 2017/18, which is mainly attributable to the LAC placement and care leavers costs. This is an increase of £0.6m compared to the cost pressure assumed in the Council's MTFS and outlined in the refreshed Placement Strategy.

SECTION 2 – EXECUTIVE DIRECTOR’S STATEMENT FOR PLACE

Executive Director’s Statement

i. Overview

The latest revised 2016-17 approved budget envelope for the Place Directorate is £31.361M. The Directorate is forecasting a net operational overspend of **£1.443M** in the current financial year. This position is a slight improvement (-£0.073M) when compared to the reported position at the end of Quarter 2 (£1.516M).

Moving forwards it is expected that the Directorate will have an ongoing budget pressure of £0.633M (of which £0.450M has already been considered as part of the ongoing MTFS, with £0.183M to be considered as part of the wider work around Council demographic pressures).

It should be noted however that the pressure as at the end of 2017/18 will be greater than £0.633M albeit temporarily due to the exact timing of proposed mitigations being unknown at this stage. A further report will update on this position in due course.

Quarter 3 Position to the end of the quarter ending December 2016

DIRECTORATE	Approved Net Budget 2016/17 (after Virements)	Projected Net Outturn 2016/17	Forecast Deficit / Surplus (-)	Adjustment for Slippage, Grant balances & Transfer to reserves	Operational Deficit / Surplus (-)	FYE (17/18) *
	£'000	£'000	£'000	£'000	£'000	£'000
Executive Director	143	143	-		0	-
Economic Regeneration	2,786	2,497	(289)	210	(79)	-
Culture, Housing & Regulation	1,560	1,515	(45)	45	0	-
Environment & Transport	26,872	28,394	1,522	-	1,522	183
Total – Place	31,361	32,549	1,188	255	1,443	183
Housing Revenue Account	48,822	45,638	(3,184)	2,740	(444)	-

ii. Key Variances

There are a number of contributing factors that have resulted in this position. The key variances by Business Unit are set out below:

Economic Regeneration

Economic Regeneration is currently forecasting an Operational Underspend of -£0.079M at the end of the financial year. This is after adjusting for the earmarking of £0.200M in contributions from the South Yorkshire Combined Authority towards the SY Broadband Demand Stimulation Project and £0.010M of Neighbourhood Planning Grant. The key issues and variances are highlighted below:

- **Employment & Skills**

The service began the financial year facing cost pressures of around £0.261M as a result of costs associated with running the authority's Resource Centres and the

increased costs of accommodation following the move to Wellington House. To mitigate this pressure the service has held a number of vacancies during the year together with identifying new funding streams. There remains a shortfall of £0.033M which is expected to be contained by the end of the financial year.

- Building Control (-£0.064M)
Fee income receipts during the third quarter have continued to improve resulting in a projected surplus of -£0.034M at the end of the financial year. In addition, a number of posts have been held vacant (-£0.030M).
- Development Management (£0.020M)
The budget for Planning application fees was increased by £50k in 2016/17 as part of the Future Council savings proposals. Fee income during June and July dropped significantly and although income levels have since improved an income shortfall for the year of around £0.049M is considered likely. This shortfall will be partly offset by staff turnover and other minor savings (-£0.029M).
- Planning Policy
Work on the Authority's Neighbourhood plans will not now take place until 2017/18. The grant received from Government (-£0.010M) to enable this work to be carried out will therefore need to be earmarked for use in the next financial year.
- Economic Development
The service is forecasting an underspend of -£0.200M which relates to contributions from the South Yorkshire Combined Authority towards the implementation of the South Yorkshire Broadband project. This funding is required in future years as match to a successful ERDF grant application and will therefore be earmarked as part of the Final Accounts Process.
- Technical Refresh Budget and other savings (-£0.035M)
A retendering process for IT hardware is currently being progressed by Information Services meaning the Business Unit's refresh programme will not be completed during the year. An earmarking will therefore be requested.

Culture, Housing & Regulation

Culture, Housing & Regulation is currently projecting a breakeven position at the end of the year. The key issues within the service are highlighted below:-

- Culture & the Visitor Economy (£0.111M)
Cultural Services are currently anticipating a shortfall in income of £0.161M which reflects the difficulties the service faces in generating commercial income together with a one-off adjustment to the value of stock taken at the end of 2015/16. Every effort will be made during the final quarter of the year to improve this position with a number of events already planned. The income position will continue to be closely monitored and be partly offset by vacancy management (-£0.050M). However, it has become increasingly evident that current income targets are not realistically achievable and will represent a permanent cost pressure on the service moving forwards. During Quarter 4, work will therefore be undertaken to find alternative savings from within the Business Unit to permanently offset the commercial income target. The service has however secured grant funding and contributions from third parties in excess of £0.1M including for the Hear my Voice Project and the Collections and Cannon Hall

- Regulatory Services (-£0.077M)

Regulatory Services is currently forecasting a shortfall in fees and licensing income and other minor overspends totalling £0.040M. This reflects a £0.019M improvement on the position reported at the end of quarter 2. This shortfall is however offset by vacancy management (-£0.117M). In addition an underspend of -£0.045M is expected against the Public Health grant allocation however its is proposed to earmark this underspend to fund the continuation of the the illicit tobacco position within the service.

- Housing & Energy (-£0.029M)

The service is forecasting an underspend of -£0.029M in 2016/17. Staff vacancy savings -£0.059M will be partly offset by a corresponding reduction in the recharge income from the HRA (£0.018M) and a small overspend in overheads (£0.012M).

Environment & Transport

The quarter 2 position for Environment & Transport identified cost pressures of £2.469M which were offset by in year mitigating actions totalling -£0.953M, resulting in a net forecast outturn for the service of £1.516M. During Quarter 3 additional cost pressures totalling £0.076M have arisen, due in part, to the continued fall in the national market for recycled glass and the increasing demand for Home to School Transport. The total cost pressure now stands at £2.545M. This cost pressure is as a result of:

- Non delivery of 2015-2017 efficiencies £1.090M
- Service Pressures £0.822M
- Demographic Pressures £0.633M

However, the Service is forecasting to deliver mitigating savings totalling -£1.023M (explained below), an additional £0.070M on the Quarter 2 position . The projected budget shortfall at the end of Quarter 3 is therefore £1.522M.

The key variances and corrective action proposals are highlighted below:

- Transport (£0.676M) – This overspend is as a result of an increased demand for Home to School Transport (£0.366M), other cost pressures within the service (£0.100M) together with the non-delivery of efficiency savings associated with Travel Training (£0.210M). Since April 2015 there has been a 34% increase in the number of children accessing transport (from 392 to 524) and demand continues to grow.

As mentioned in previous quarterly reports, a Task and Finish group has been established with participants from across the Council. Four key work streams are focusing on; i. reducing present operating costs to mitigate the forecast overspend; ii re-procurement of a new framework; iii re-writing the present Home to School Transport Policy; and iv. Collaborating with the ongoing transport review with SYPT.

Specifically the group is focused on reducing demand for expensive taxi's and escorts; challenging and educating schools about what journeys are reimbursable; reviewing all existing routes to aggregate and reduce the numbers; and seeking to travel train a cohort of children. Unfortunately, the savings achieved to date have been limited due to a lack of support from key stakeholders (parents and schools) resulting in pressure to re-instate journeys.

To counter this the transport policy is currently out to consultation with a new policy to be implemented from 1st April 2017. This will complement a new procurement framework that will seek to increase competition, reduce the number of journeys and reduce costs per route thus providing a more sustainable service.

- Fleet (-£0.090M)
This underspend is due to a projected saving on operating lease rentals (-£0.154M) resulting from the decision to purchase 15 of the old refuse collection vehicles last year. Replacement vehicles for the ones that are at the end of their useful lives will not be delivered until 2017/18.
- Construction (£0.190M) – The current outturn is due to an estimated reduction in the income that will be achieved during the year.
- Transportation & Design (-£0.210M) – There is an underspend on staffing costs within the service as a result of staff turnover (-£0.273M). This has been partially offset by reduced fee income (£0.055).
- Highways Maintenance (-£0.089M) This underspend primarily relates to forecast savings on electricity charges following the completion by the Council of an asset register of the new LED street lights. However this is awaiting verification by Npower.
- Highways, Engineering & Transportation Management (-£0.363M) – This underspend relates primarily to a forecast saving on the Council's contribution to the My Card scheme (-£0.197M) due to lower usage of the card and the grant received from Central Government towards the cost of the zero fares policy (-£0.100M). In addition, savings have been achieved on the vacant Head of Service post (-£0.039M).
- Contracts Management (£1.312M) - This overspend is due in part to a shortfall in the income from the sale of recyclable materials (£0.466M). This is as a direct consequence of a number of factors;
 - the recycling income target has been increased (by £200k) over the last 2 years based on market prices being received at that time;
 - the forecast tonnage of the key income generating stream (kerbside collected paper) continues to decline annually; and
 - national and global commodities prices for glass, metals, plastics, have been suppressed throughout this financial year resulting in lower sale prices for the authority. Recent negotiations regarding the renewal of the contract for the removal of these materials suggest that moving forward the Council will be required to pay a fee of £25 per tonne for the removal of this waste rather than deriving an income from its sale. It should be noted however that this fee remains cheaper than disposing of the waste and also contributes to the Authority meeting its recycling targets.

The outturn also includes £0.160M additional cost of leasing an increasing number of replacement wheeled bins. Whilst the number of leased bins is expected to fall over time it is anticipated that the cost of the existing bins in circulation will continue at this level for the short to medium term.

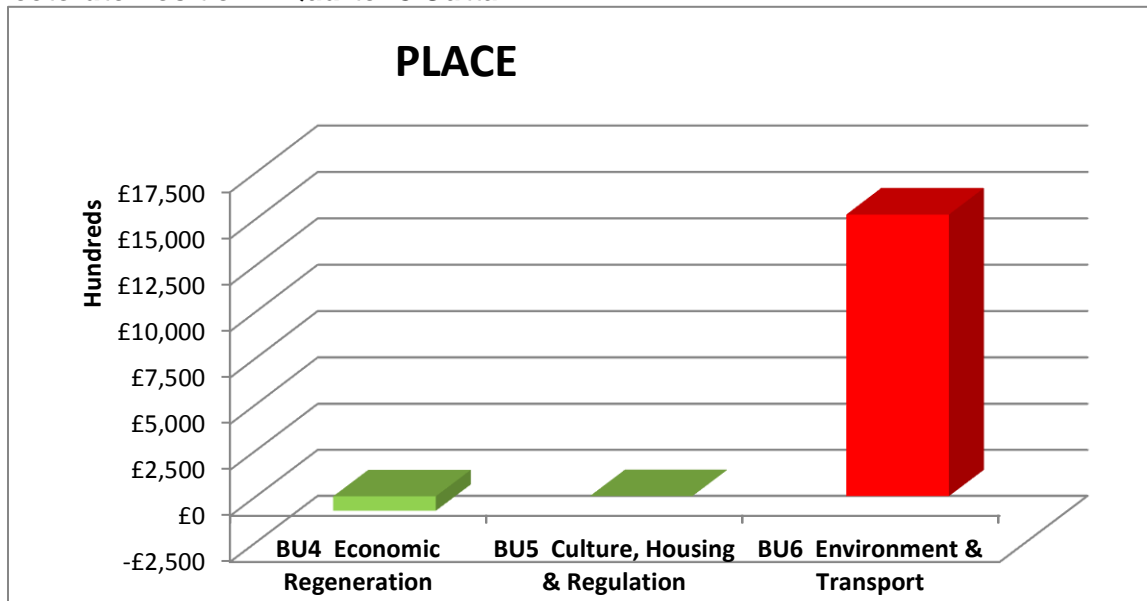
In addition, an increase in waste disposal costs has resulted in the non delivery of £0.500M of the Waste PFI contract efficiency savings proposal this year. Delays in the delivery of the transfer loading station have also resulted in a further budget shortfall of £0.140M. Finally, there are also a number of other minor overspends in the service totalling £0.046M.

- Neighbourhood Services (£0.002M) – Although forecasting a balanced position the

service is forecasting a significant shortfall in internal and external income (0.235M). This in the main is as a result of a reduction in the environmental work commissioned by Berneslai Homes (£0.170M). This cost pressure is currently being managed by the service by freezing vacancies (-£0.158M) and from savings on materials due to the reduction in workload (-0.053M).

- Waste Collection (-£0.074M) – This underspend primarily relates to additional income generated by the service from special collections and wheeled bin deliveries. (-£0.112M). This saving is partially offset by the additional cost of vehicle repairs. A combination of other minor cost pressures totalling £0.168M bring the projected Operational Deficit for the Service to £1.522M.

Directorate Position – Quarter 3 Outturn



Housing Revenue Account

The latest forecast outturn shows a net improvement of £0.444M in the financial position compared to the approved revised HRA budget.

The major variations are outlined below:-

Reduced Costs/Increased Income

- £0.200M reduced forecast in repairs expenditure, however this is subject to fluctuation due to demand and winter weather conditions.
- £0.250K reduction in impairment charges based upon latest forecasts from the Council's Asset Management section.
- Lower than anticipated contribution of £0.005M to Enforcement & Community Safety.
- £0.050M increase in Renewable Heating Incentive income above the budget estimates.

Increased Costs/Reduced Income

- £0.012M lower than forecast income from Services Charges, mainly due to the review of the Furnished Tenants Scheme.
- Due to mild weather conditions district heating income has reduced by £0.030M.
- £0.010M reduction in garage and garage sites income as a result of lower demand for garages, reduction in the number of sites and the redevelopment of Hudsons Haven.
- Reduced income of £0.010M from tenants rechargeable repairs compared to budget estimates.

Revenue Contributions to Capital

At this update £2.740M of the planned revenue contribution to capital, has been carried forward in the HRA working balance to fund commitments on the 5 year approved programme. This is mainly due to slippage on capital schemes with RCCO funding sources.

Overview

The latest forecast outturn show an improvement of £0.444M in the financial position. This sum if realised will be available to support the 30 year Self Financing Business Plan.

iii. Approved savings position

The Directorate savings target totals £2.668M for 2016/17 with undelivered savings carried forward from 2015/16 totalling £0.440M giving a revised saving target of £3.128M. The current position is that £1.189M is currently not on target to be delivered during the financial year. Key variances include ;

Waste PFI - £0.500M

The original saving was £0.600M over 2 years was based on opportunities to increase income from the sale of spare capacity in the facility (0.400M) and other VFM opportunities. The current position is that tonnages have not reduced to the expected levels and therefore costs to date have not reduced with only a £0.100M loyalty payment contributing to the KLOE target. The service will continue to work with partners to pursue savings through the contract.

Travel Training - £0.200M

The original saving of £0.225M was based on training 150 clients to travel to care providers independantly. Currently only 11 clients have been trained.

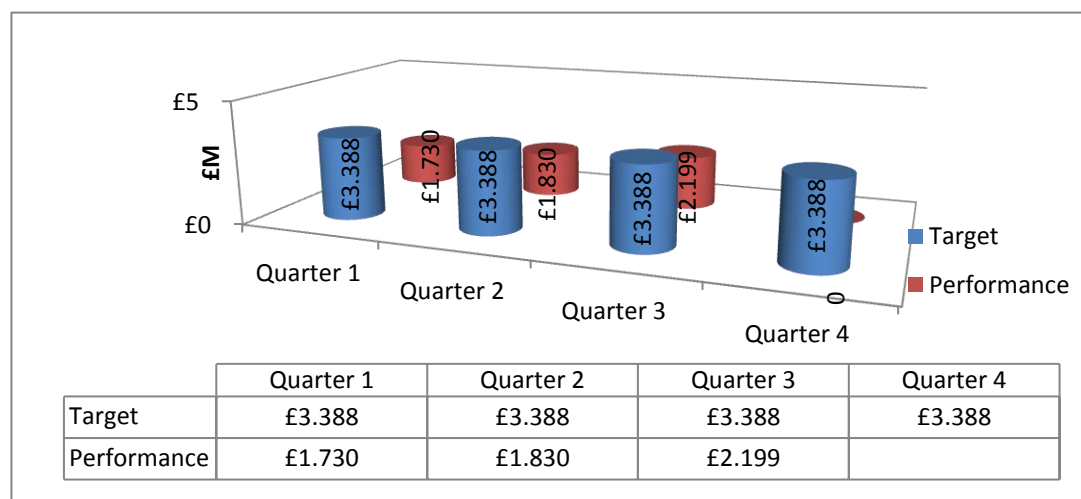
Transfer Station - £0.140M

This saving was based on the provision of facilities to transfer waste more efficiently resulting in savings on transport costs, income from recycling more highways waste and potentially sale of the service to commercial waste businesses. Delays have been experienced due to site investigation works. Invest to grow funding for feasibility and project management costs has since been approved. A business case is being prepared to identify accurate construction costs and realistic annual savings. It is expected that the station will be delivered during 2017/18 with savings exceeding the original £0.140M target.

Highways Materials - £0.240M

The service is currently working with procurement and with partners across other South Yorkshire Authorities to achieve savings through bulk buying etc.

Forecast Efficiency – Performance v Target



iv. Corrective Action

As highlighted the Directorate is forecasting an overspend of £2.545M as at the end of Qtr 3. To mitigate this, a number of alternative proposals and mitigating initiatives have or are in the process of being implemented. These can be summarised as follows:

Summary of Mitigations to Place Quarter 3 Outturn

	£M
Undelivered 2015-2017 Efficiencies	1.189
Service Pressures	0.723
Demographic Pressure	0.633
	2.545
2016/17 In Year Mitigations	
Transport – Stricter enforcement of existing transport policy	-0.040
Car Parking – review of fees and charges policy	TBD
Vacancy Management/Staff Turnover	-0.769
Replacement Efficiency Savings Proposals	-0.083
Highways Maintenance – Reduction in costs	-0.131
Total in-year mitigations	-1.023
Quarter 3 Revised Reporting position (after mitigations)	1.522
Further Mitigations (exact timing unknown as yet)	
Delayed implementation of Efficiencies	-0.561
Other Mitigations incl:	-0.328

- Invest to Grow Initiatives/Service Improvements
- Review of Car Parking

2017/18 Total Mitigations

-0.889

Ongoing Cost Pressure

0.633

Ongoing Cost Pressure

Transport increased client numbers

0.366

Waste Collection & Disposal Costs

0.267

Ongoing Cost Pressure

0.633

Considered as part of the MTFS

-0.450

For consideration as part of the wider review of demographic pressures for the Council

0.183

v. Future Outlook

Whilst the Directorate is forecasting an in-year deficit of £1.443M. This includes the delay in the delivery of previously approved efficiencies. Plans remain to deliver these where possible. However, as mentioned, work is also continuing to permanently mitigate any ongoing cost pressure moving forwards with the directorate identifying a number of opportunities to reduce cost/increase income. These include options around car parking, invest to grow initiatives, reviewing all fees and charges in line with the commercial market and wider service re-engineering options. Further details on this will be presented to cabinet in due course.

However, there remains a number of pressures that continue to cause concern. In particular the service is experiencing increased demographic pressures as a result of the continued increase in users of the Home to School Transport service together with an increase in Waste Collection and Disposal Costs due to housing growth. Whilst these pressures have been considered within the Council's Medium Term Financial Strategy to date they will continue to be monitored with any further increases being considered alongside other demographic pressures of the Council as part of the ongoing work in this area.

In addition there remains volatility of the recyclable materials market which the service will continue to monitor.

Finally it is forecast that there will be a shortfall in the rental income received for the business units at the new R-Evolution industrial development at Junction 36 which the Council holds under a 25 year lease as part of the PIF initiative. This is as a result of delays in the securing tenants for all the units. An estimated budget shortfall in 2017/18 of around £0.080M is currently forecast due to the rent free periods and incentives offered under the terms of the agreements. As previously agreed by Cabinet, any shortfall in letting income for these units will represent an additional cost pressure against the Authority's Medium Term Financial Strategy.

SECTION 3 – EXECUTIVE DIRECTOR'S STATEMENT FOR COMMUNITIES

Executive Director's Statement

i. Overview

The total net budget for the Directorate is £17.783M. Based on the financial results achieved to date (Quarter 3) and forecast activity for Quarter 4 a net expenditure position for the year of £14.950M is estimated. The result is a forecast underspend before earmarking's of £2.833M. Of this £2.259M is proposed for earmarking, resulting in an estimated operational underspend of £0.574M for 2016/17.

Quarter 3 Position to the end of the quarter ending 31 December 2016

DIRECTORATE	Approved Net Budget 2016/17 (after Virements)	Projected Net Outturn 2016/17	Forecast Deficit / Surplus (-)	Adjustment for Slippage & Transfer to reserves	Operational Deficit / Surplus (-)	FYE (17/18) *
	£'000	£'000	£'000	£'000	£'000	£'000
Customer Services	9,057	8,809	(248)	-	(248)	-
Safer, Stronger, Healthier	8,726	6,141	(2,585)	2,259	(326)	-
Total – Communities	17,783	14,950	(2,833)	2,259	(574)	-

The latest (Q3) forecast underspend represents an increase of just over £0.400m when compared to the Q2 forecast (£0.162m). This is mainly as a result of:

- Increasing underspends on staffing largely due to a combination of vacancy retention and increasing staff turnover linked to reorganisation and review factors.
- Increasing contract efficiencies, primarily Supporting People where an increased contract saving of £0.147m is now expected – as compared to the £0.076m in Q2.

ii. Key Variances

Customer Services

Customer Services are currently projecting an operational underspend of £0.248M for 2016/17. The position being based on the following:-

- Customer Services – an overspend of £0.043M – this relates to lower than forecast income within the Contact Centre and Customer Services. This has arisen due to a downturn in multimedia income, library fines and income from Registrars.
- Staffing – an underspend of £0.291M – the Customer Services Business Unit has had to manage a range of staffing pressures throughout the year with Day Services, Catering and Customer Services & Development teams all retaining significant levels of vacancies.

Of most significance however are the staffing pressures being felt within Supported Living where, conversely, an overspend for the year of £0.179M is currently estimated.

The pressures in Supported Living can be largely attributed to the imminent outsourcing of the function; this has resulted in a growing requirement to engage

agency staff to cover increasing levels of staff absence.

Mitigations to address these issues continue to be considered with commissioners in the People Directorate.

Safer, Stronger & Healthier Communities(SSH)

The Business Unit is currently projecting an operational underspend of £0.326M after earmarkings. This is primarily due to:-

- SSH Part Year Vacancies (£0.105M) underspend – this underspend is associated with part year vacancies and is non-recurrent.
- Contract Savings (£0.147M) underspend – representing a saving on the Supporting People contract.
- Other Savings (£0.074m) underspend – comprising savings on B&B and temporary accommodation costs from the Housing & Welfare budget (£0.060M) along with the early completion of the Lets Grow scheme resulting in a saving (£0.014M).

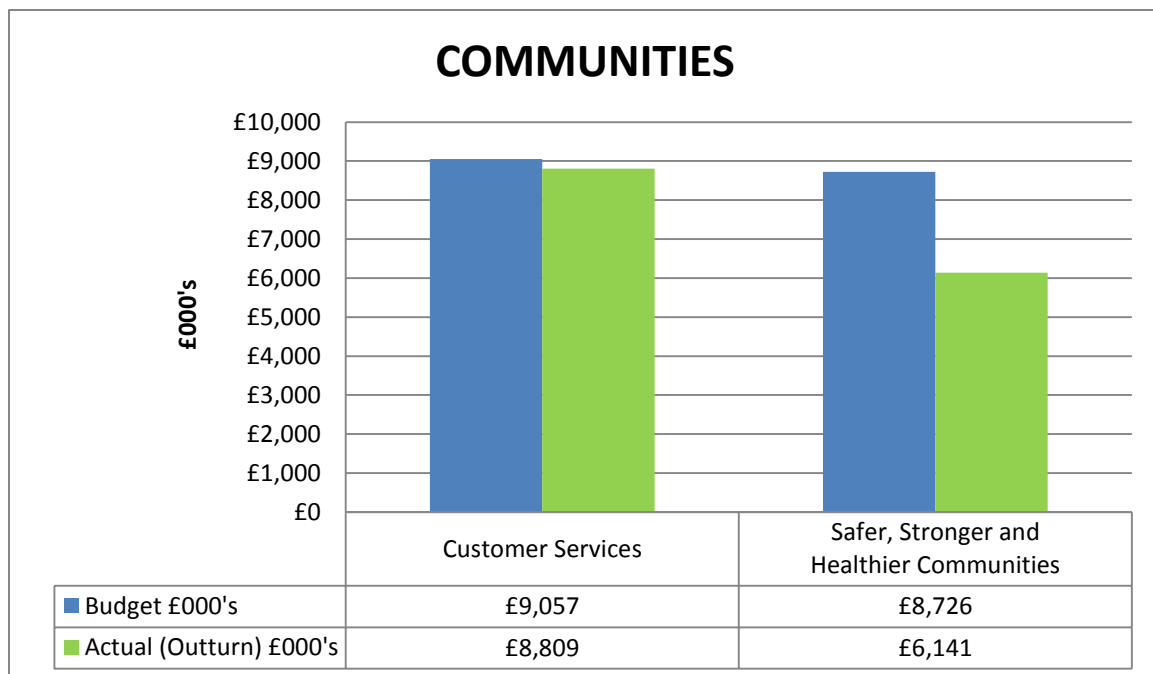
The service has proposed ear-markings of £2.259M comprising the following areas:

- Think Family £0.790M – this position reflects the longer term nature of the programme and funding which is linked to multiyear financial forecasts. Any unutilised resources will therefore be earmarked and carried forward into future financial years for the ongoing delivery of the programme.
- Local Welfare Assistance Scheme £0.331M – Government funding for the provision of this scheme ended in 2014/15. It was agreed that the balance of funding would be carried forward into subsequent years to maintain provision pending the outcome of a wider review of welfare. This will be implemented in full from 2017/18.
- Community Health Improvement £0.026M – this represents slippage in spend against Public Health funding allocated to support the Public Health Practitioner position. The service wishes to earmark the balance of the slippage to contribute towards the Samaritan & Bereavement Counselling service for an additional 12 months, at which point the contribution will be reviewed within the whole Be Well Barnsley contract.
- Commissioning & Market Development £0.094M – this represents the balance of unspent CCG funding - £0.020M, relating to Alcohol training which will be continued into 17/18 plus an £0.074M underspend of salaries and agency staff. This relates to the amount required for 12 months to fund a consultant to look into pricing/contract strategies for contracts under review within the Communities Directorate.
- Stronger Communities £0.025M – this is the balance of unspent CCG funding relating to the Good Gyms Programme which will continue into 2017/18.
- Safer Communities £0.029M – this represents the balance of unspent earmarking from 2015/16 for the temporary (12 month) position of a licensing officer £0.017M. The earmarking has arisen due to delays in appointing to the position. In subsequent years this post will either terminate or become self-financing via the introduction of a Rented Property Licensing Scheme – subject to the scheme being

ratified by the DCLG and approved by Cabinet. The balance of the earmarking (£0.012M) will be used to fund a Legal Caseload Worker to carry on work relating to fixed penalty notices.

- Devolved Area Council / Ward Alliance Funding £0.792M – comprising the balance of devolved funding that has been fully committed but not yet spent. It was previously agreed that any balances would be earmarked and carried forward into subsequent years. The balances held have been reducing year on year.
- ED Communities £0.172M – this relates to Transformation funding that is committed against specific projects in 2017/18.

Directorate Position – Budget v Actual (FYE)



iii. Approved Savings

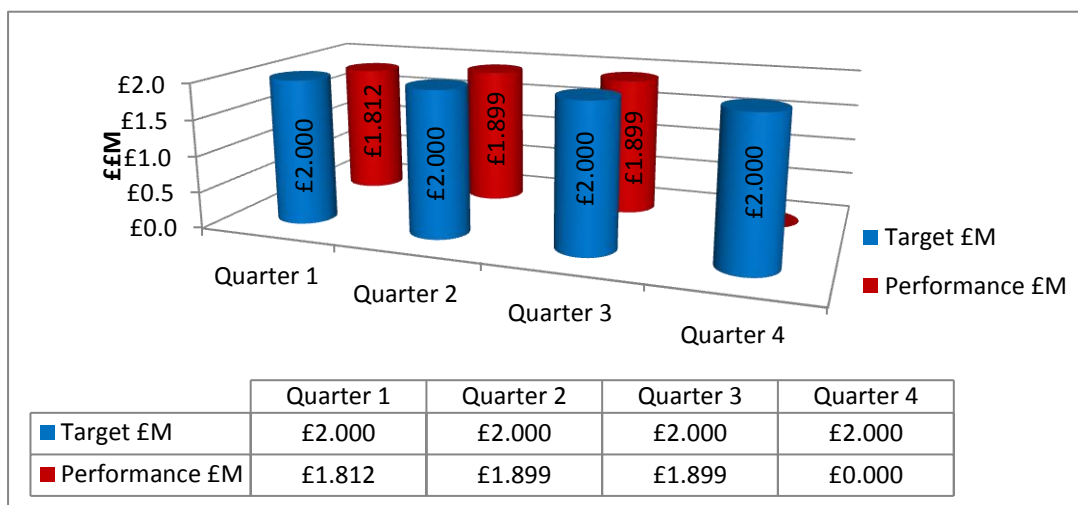
The Directorate had total approved savings of £2M to deliver in 2016/17.

Whilst there has been a delay in the delivery of COM 3 – Customer Service Interaction (£0.051M) this will be mitigated by vacancy retention within the Customer Services Development service.

There is also a delay in delivery of COM11 – Review of Health Improvement (£0.137M). This is due to the implementation of Safer Barnsley restructure (£0.050M) being moved to April 2017. This should however be mitigated by vacancy retention and the achievement of contract savings of £0.087M by Healthier Communities.

All other savings have either all been delivered in full or are on target to be delivered by the end of 2016/17.

Forecast Efficiency – Performance v Target



iv. Corrective Action

As indicated above, Supported Living represents the most significant area for a potential overspend. This is being closely monitored and work is ongoing to contain overspends as far as possible until the service TUPE transfers to other providers.

The above aside, there are currently no major corrective actions required in relation to the financial forecasts outlined in this report.

v. Future Outlook

There is an expectation that the Directorate will take all necessary measures to ensure that it operates within its approved resource envelope on an ongoing basis.

It should be noted however that the following represents an ongoing financial risk that will continue to be closely monitored.

Independent Living at Home (ILAH) estimated trading deficit for 2016/17 of £0.445M – whilst £0.330M has been already earmarked to support a significant proportion of the ILAH deficit, based on the company's latest outturn, a further £0.115M may be required to fund the balance of deficits incurred in 2016/17.

To address its current and ongoing financial pressures ILAH has recently undergone a comprehensive business review

This has led to the Company being restructured, resulting in a reduction in operating costs and a more effective and customer focused structure. It is anticipated that these amendments will help to significantly reduce the trading deficit in 2017/18 – the latest draft budget estimates the deficit reducing to around £0.300M.

Despite an improving trading position the underlying deficit will need to be addressed. As part of this process it will be necessary to work closely with Adult's Joint Commissioning Team to establish the Commissioning intent for these services, and arrive at an agreed financial arrangement.

A report setting out the outcome of the review and future options for the company is being compiled and will be submitted to Cabinet for consideration.

SECTION 4 – EXECUTIVE DIRECTOR’S STATEMENT FOR PUBLIC HEALTH

Executive Director’s Statement

i. Overview

The total net budget for the Directorate is £3.347M and the total forecast net expenditure for 2016/17 is £2.796M. The result is a forecast underspend for the year of £0.551M.

The underspend is to be proposed for earmarking as it is fully committed against future year requirements.

Quarter 3 Position to the end of the quarter ending December 2016

DIRECTORATE	Approved Net Budget 2016/17 (after Virements) £'000	Projected Net Outturn 2016/17 £'000	Forecast Deficit / Surplus (-) £'000	Adjustment for Slippage & Transfer to reserves £'000	Operational Deficit / Surplus (-) £'000	FYE (17/18) £'000
BU10 – Healthcare & Partnerships	3,347	2,796	(551)	551	-	-
	3,347	2,796	(551)	551	-	-

ii. Key Variances

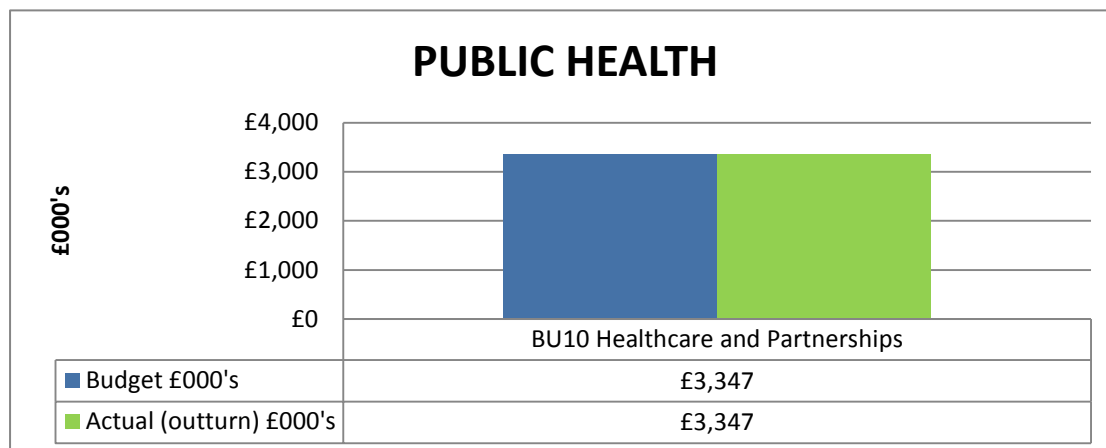
As indicated above there is a forecast under spend of £0.551M for the current year. This is a planned underspend intrinsic to the fulfilment of the Public Health 4 year plan - the intention being to carry the underspend forward into future years to meet identified commitments.

The 0-19 Years Healthy Child Programme transferred from SWYPFT to BMBC on the 1st October 2016. Costs incurred as a result of the transfer created a one off pressure of £0.259M – this has been successfully accommodated within Public Health’s overall financial envelope.

Whilst there is currently a degree of uncertainty over the future year expenditure levels for the 0-19 provision, options around service delivery are being considered in order to ensure operating costs fall within the available resource envelope.

The service has also undertaken a one off project relating to the creation of a Smoke Free Generation which has been funded from current ear markings of £0.007M and there is an initial pressure of £0.017M on the Long Acting Reversible Contraception project, again these have been subsumed within the overall in year plan.

Directorate Position – Budget v Actual



iii. Approved Savings

The Directorate has no approved savings to deliver in 2016/17.

iv. Corrective Action

There are no current major corrective actions required in relation to the financial forecasts for the current financial year.

v. Future Outlook

The current 4 year plan currently has a balanced position but the service is fully aware that government funding can change and will consider how this might be addressed across all service areas funded through Public Health grant.

SECTION 5 – DIRECTOR’S STATEMENT FOR LEGAL & GOVERNANCE

Director’s Statement

i. Overview

The latest total net budget for 2016/17 for Legal and Governance is £3.186M. The latest total projected outturn forecast as at the end of quarter 3 is £3.149M, resulting in a total net under spend for the service of £0.037M.

Quarter 3 Position to the end of the quarter ending 31st December 2016

DIRECTORATE	Approved Net Budget 2016/17 (after Virements) £'000	Projected Net Outturn 2016/17 £'000	Forecast Deficit / Surplus (-) £'000	Adjustment for Slippage & Transfer to reserves £'000	Operation al Deficit / Surplus (-) £'000	FYE (16/17) £'000
Legal Services	1,106	1,116	10	-	10	-
Elections	507	479	(28)	-	(28)	-
Council Governance	1,573	1,554	(19)	-	(19)	-
Total – Legal	3,186	3,149	(37)	-	(37)	-

ii. Key Variances

Legal

Legal services are projecting an over spend of £0.010M for 2016/17 as a result of an in year restructure implemented from January 2017 to attract the right calibre of staff and negate the use of locums. The early implementation of the new structure has resulted some cost pressures in the final quarter of the year; however the restructure allows savings targets to be achieved from April 2017.

There are also some significant cost pressures against printing and postage which need to be managed going forward, the service are in the process of exploring the potential to utilise an electronic court bundling system to reduce such spend.

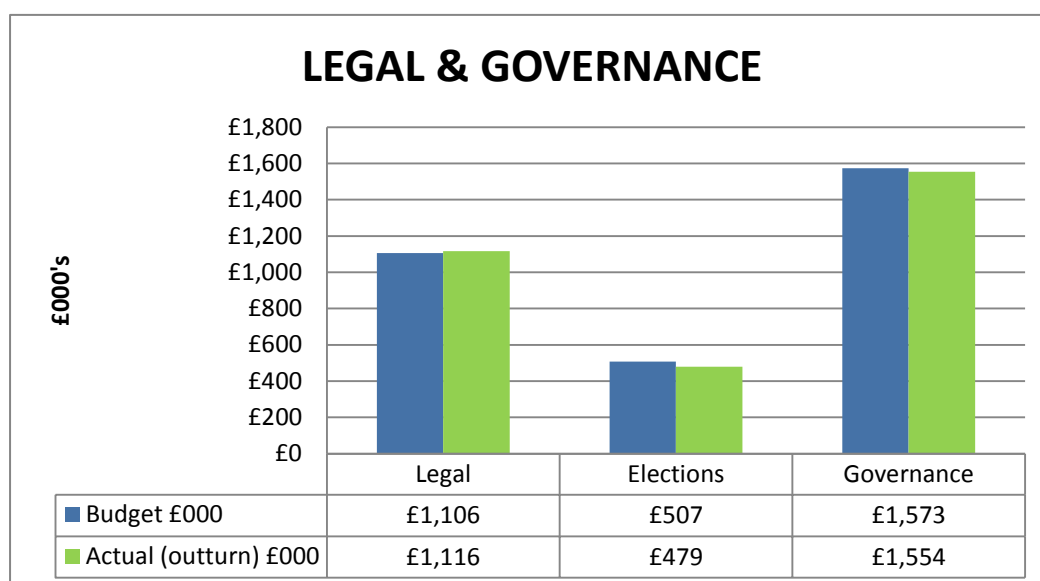
Elections

Elections are projecting an under spend of £0.028M for 2016/17, which is largely related to overachievement of the final Parliamentary election and the lower than expected salary costs due to the grade of newly established posts.

Council Governance

Council governance is forecasting an under spend of £0.019 due to current vacancies and the restructure in support of the Lord Lieutenancy service.

Directorate Position – Budget v Actual



iii. Approved Savings

The Directorate has no approved savings to deliver in 2016/17.

iv. Corrective Action

There are no major corrective actions required in relation to financial forecasts for 2016/17; any minor pressures will be managed across the financial position for the overall Directorate.

v. Future Outlook

The Directorate has identified a number of specific pressures moving into 2017/18, these will be addressed in full as part of the council's wider 4 year planning from 2017/18 onwards.

Elections

- Staffing requirements associated with the Annual Write Out (Canvass) process and registration requirements leading up to elections £0.077M;
- Additional Printing and Postage costs associated with the Annual Write Out (Canvass) process £0.030M.

These costs have been mitigated in 2016/17 through electoral claims; however the full additional cost pressure of £0.107M has been considered as part of the 2017/18 budget process.

Legal Services

- The staffing pressures associated with high levels of commercial and related advice and significant increases in resource around child protection work is likely to place an ongoing annual financial pressure of £0.108M over the next few years as referred to above. A further restructure of the service has been implemented which will meet future council saving targets. Some of the increased costs associated with child protection should result in reduced costs of Legal Counsel charges passed to 'People' Directorate. All of the above has been addressed as part of the Councils 4 year financial plan.

SECTION 6 – EXECUTIVE DIRECTOR’S STATEMENT FOR FINANCE, ASSETS & IT

Director’s Statement

i. Overview

The latest total net budget for 2016/17 for the Directorate is £15.384M. The total projected outturn forecast as at quarter 3 is £14.779M, resulting in a total under-spend, before earmarking’s of £0.605M for the year. Of this £0.793M is proposed for earmarking resulting in an overall operational over spend for the year of £0.188M. This is non-recurrent so the FYE position for the Directorate is break-even.

Quarter 3 Position to the end of the quarter ending 31st December 2016

DIRECTORATE	Approved Net Budget 2016/17 (after Virements) £’000	Projected Net Outturn 2016/17 £’000	Forecast Deficit / Surplus (-) £’000	Adjustmen t for Slippage & Transfer to reserves £’000	Operational Deficit / Surplus (-) £’000	FYE (17/18) * £’000
Assets	4,907	5,093	186	194	380	-
Information Technology	5,661	5,758	97	-	97	-
Finance	4,816	3,928	(888)	599	(289)	-
Total	15,384	14,779	(605)	793	188	

*Reflects non re-current savings

ii. Key Variances

Assets

Assets are currently forecasting an operational over spend for the year after earmarking’s of £0.380M, the key variances associated with this are:

- Building Services £0.346M - Financial pressures associated within the running of the Council’s assets portfolio, namely repairs and maintenance and the earlier than anticipated closure of units within the Met Centre. Losses of such rents are built into the Council’s medium term financial plans from 2017/18. Corrective action is being investigated to address the other ongoing pressures within this service area.
- Strategic Assets £0.071M – loss of rental income associated with the Carlton Depot.
- Various Other (-£0.231M) – the above key pressures are mitigated by underspends across the directorate as a result of vacancies, overachievement of Renewable Heat Incentive income from feed in tariffs, and increased profit share associated with the Norse contract.

The earmarking of £0.194M is in relation to underspends against Building Schools for the Future, which contributes to the affordability of the whole life cost model.

Information Technology

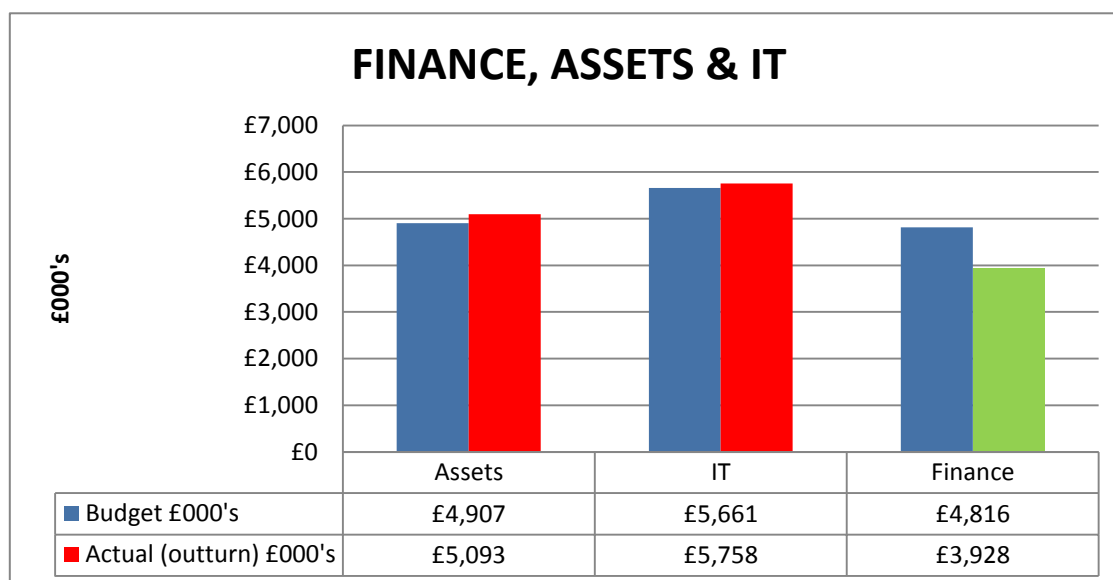
Information Technology are currently forecasting an over spend of £0.097M. This is largely associated with increased costs for computer hardware and contractors £0.293M due to greater investment being required for the data centre. This is mitigated by savings against vacancies and the filling of vacant posts over the next quarter of £0.196M.

Finance

Finance are currently forecasting an underspend of £0.888M, as a result of high staff turnover and vacant posts pending a restructure to support the Business Unit's 2020 plan together with delays in the transfer of Housing Benefits to the DWP.

It is proposed to earmark £0.599M of the underspend to manage the impact of the reduction in Council Tax and Housing Benefit administration grant and the transition of Housing Benefit to the DWP.

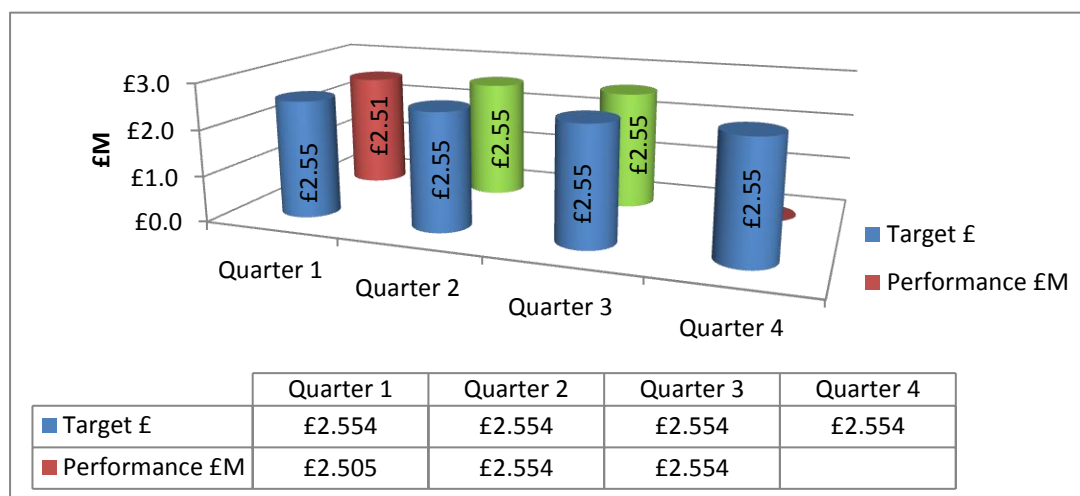
Directorate Position – Budget v Actual



iii. Approved Savings

The Directorate had total approved savings of £2.554M to deliver in 2016/17. All savings have either all been delivered in full or are on target to be delivered by the end of 2016/17.

Forecast Efficiency – Performance v Target



iv. Corrective Action

There are no major corrective actions required in relation to the financial forecasts for the current financial year.

The Directorate is expecting to deliver against its approved savings target position for 2016/17.

v. Future Outlook

A detailed review is being finalised across the Council's portfolio of properties to consider the costs of operating the various properties and the income levels where these are subject to rental charges.

In terms of managing our assets we need to maximise growth and regeneration opportunities by continuing to dispose of surplus assets but also look to acquire new assets where these better support our corporate priorities, which will be addressed as part of the Council's Asset Management Strategy.

A key aspect here will be the Government's One Public Estate agenda, which looks to bring Partners together to develop ideas that make better use of public assets.

There is a risk that the current transfer of housing benefit functions to the DWP will have a financial impact in the future with a potential reduction in grant funding for administration of the scheme that is in effect used to fund the whole Benefits and Taxation team, not just the administration of housing benefit. Funding is proposed to be earmarked as outlined above to assist with the financial impact and any implementation requirements in the first year.

There are no further adverse issues within the Directorate that will impact on the future year financial position.

SECTION 7 –DIRECTOR’S STATEMENT FOR HR, PERFORMANCE & COMMUNICATIONS

Director’s Statement

i. Overview

The total net budget for 2016/17 for the Directorate is £6.097M. Total forecast net expenditure is £5.530M resulting in a projected outturn forecast as at the end of quarter 3 before earmarking’s of £0.567M. Of this sum £0.289M is proposed for earmarking resulting in a total net underspend for the year of £0.278M.

Quarter 3 Position to the end of the quarter ending December 2016

DIRECTORATE	Approved Net Budget 2016/17 (after Virements) £’000	Projected Net Outturn 2016/17 £’000	Forecast Deficit / Surplus (-) £’000	Adjustment for Slippage & Transfer to reserves £’000	Operational Deficit / Surplus (-) £’000	FYE (17/18) £’000
Human Resources	3,134	3,007	(127)	121	(6)	-
Performance	2,470	2,111	(359)	168	(191)	-
Communications	493	412	(81)	-	(81)	-
Total - HR	6,097	5,530	(567)	289	(278)	-

ii. Key Variances

Human Resources

The Business Unit is forecasting an overall under spend for the year of £0.006M after proposed earmarkings. This relates to part year vacancies across the service as a result of staff turnover and the time taken to fill vacant posts.

The service has proposed earmarkings of £0.121M comprising:

- Business Advisory £0.044M – The service wishes to utilise the in year underspend to further develop E-Forms to assist the service’s drive towards online capabilities.
- Pay Reward & Organisational Governance - £0.019M – Underspend to be utilised for invest to save online technologies.
- Recruitment & Safeguarding - £0.058M - Represents the balance of an unspent ear marking from 2015/16 for the system replacement (EBULK) commitment.

Performance

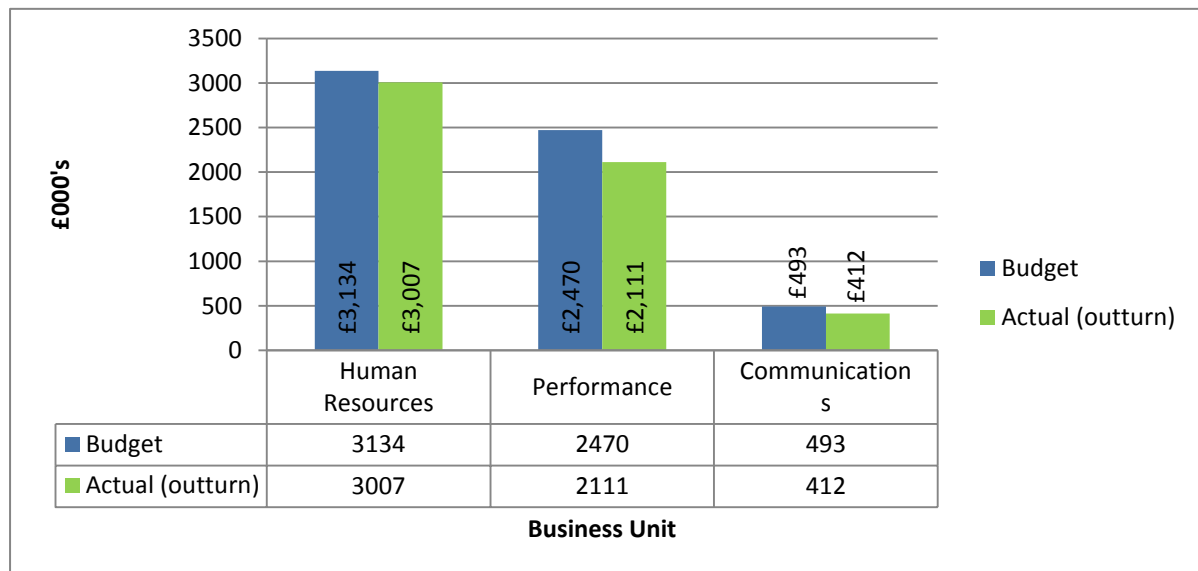
The Business Unit is forecasting an overall underspend for the year of £0.191M after proposed ear markings. This is largely related to part year vacancies across the service as a result of staff turnover and the time taken to fill vacant posts.

The service has proposed earmarkings of £0.168M which is funding required for future year commitments against the corporate training and leadership programme.

Communications

The Business Unit is forecasting an overall under spend for the year of £0.081M after proposed ear markings. This is largely related to part year vacancies across the service as a result of staff turnover and the time taken to fill vacant posts as well as early implementation of the 2017/18 KLOE restructure.

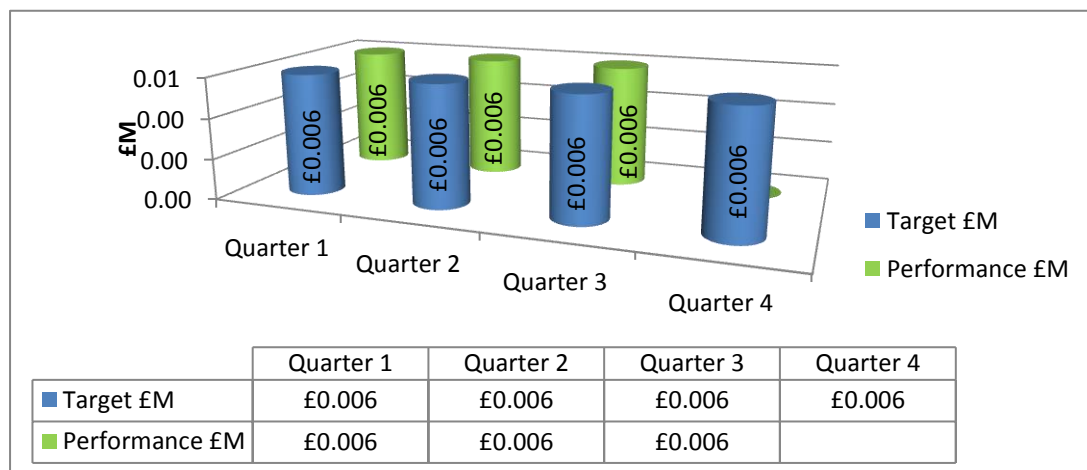
Directorate Position – Budget v Actual



iii. Approved Savings

The Directorate had total approved savings of £0.006M to deliver in 2016/17. These have all been delivered in full.

Forecast Efficiency – Performance v Target



iii. Corrective Action

There are no major corrective actions required in relation to the financial forecasts for the current financial year.

iv. Future Outlook

There are no adverse issues within the Directorate that will impact on the future year financial position.

SECTION 8 - Commentary on Corporate/ Authority Wide Budgets

i. Overview

The total net budget for Corporate items is £21.342M broken down as follows:-

Quarter 3 Position to the end of the quarter ending December 2016.

BUDGET	Approved Net Budget 2016/17 (after Virements)	Projected Net Outturn 2016/17	Forecast Deficit / Surplus (-)	Adjustment for Slippage, Grant balances & Transfer to reserves	Operational Deficit / Surplus (-)	FYE (17/18)
	£'000	£'000	£'000	£'000	£'000	£'000
Capital Financing	38,054	21,382	(16,672)	0-	(16,672)	0-
CDC	766	766	0-	0-	0-	0-
Levies	1,098	1,098	0-	0-	0-	0-
Corporate Items	(2,757)	(2,757)	0-	0-	0-	0-
Provisions	10,267	(39)	(10,306)	0-	(10,306)	0-
Provisions – Pension Deficit	7,668	7,668	0-	0-	0-	0-
Contributions from Balances	(33,754)	(33,754)	0-	0-	0-	0-
Total – Corporate Budgets	21,342	(5,636)	(26,978)	0-	(26,978)	0-

ii. Key Variances

Capital Financing (-£16.7m)

It is currently forecast that the operational Capital Financing budget will underspend in 2016/17 by £2.2M as a result of being able to take advantage of low interest rates and short term borrowing.

However in addition to this and as previously reported to Cabinet, the Council changed its MRP policy during 2015/16. It was estimated that this would release a £14.5M saving during 2016/17. This estimate remains accurate and will contribute to corporate reserves but only in 2016/17. Any ongoing savings relating to MRP beyond 2016/17 have already been factored into the MTFS.

Other One-off Corporate Items & Grants (-£10.3m)

The Council received confirmation of the New Homes Bonus (NHB) to be awarded in 2016/17 which totals £6.7M. However this funding will fall significantly in future. The Government has concluded a review of NHB and have indicated that our future allocations over the next 3 years are likely to reduce by upto £3.0m.

Finally there is forecast to be an underspend against Corporate Budgets of £3.0M, this relates to a base budget review which amongst other things released a sum relating to downsizing costs which are now funded through one-offs. This saving is one year only and has already been factored into the Council's MTFS from 2017/18 onwards.





Debt Collection & Management

Bearing in mind the uncertain economic climate, it has become more important than ever to manage the Council's debtors effectively. It is equally important to recognise that the overall debt position is constantly changing as debt moves through the various stages of recovery and new debts are raised.

The table below shows that the overall overdue debt position at December was £26.2M. This is comprised of old debt of £17.0M and new year debt of £9.2M. Some £2.63M of old debt has been collected during this quarter which is encouraging.

Arrears for the current year debt is showing an increase of 1.17M compared to Q2. This is largely result of the creation of new trade and housing benefit overpayment debt raised during the period.

Historic debt is traditionally much more difficult to collect and this quarterly improvement indicates that the measures being introduced to improve debt recovery are starting to have an effect. Nevertheless, it remains good financial management to provide for non-recovery of some of these debts and the current provision for bad debts stands at £15.4M. The Director of Finance, Assets and Information Technology is now also seeking approval to write off historic debt amounting to £2.52M which have become uneconomical to pursue. This is summarised in the table below:

Type of Debt	Pre-16/17 Arrears £M	2016/17 Arrears £M	TOTAL Arrears £M	Bad Debt Provision £M	Write Offs For Approval £M
Opening 2016/17 Position (position as at 31 March 16)	33.773	n/a	3.773	15.523	
Position as at end of Sept	22.198	8.024	30.222	17.940	1.591
Total as at end of Dec	17.054	9.193	26.247	15.414	2.519
MOVEMENT	 (5.144)	 1.169	 (3.975)	 (2.526)	

iv. Future Outlook

The Council will continue to monitor corporate resources and seek to implement proactive actions to minimise future costs.

v. Other Items

External Trading

During 2015/16 the Council set up a number of subsidiary companies for the purposes of trading with the wider external marketplace. The narrative below details the Quarter 3 position:-

BMBC Services Ltd

BMBC Services Ltd continues to project a forecast year end profit after tax of £0.260M. The position with regards the company's main customers (schools) continues to be monitored. The Board are currently considering issuing a dividend on the back of the reported financial performance.

ILAH Barnsley Ltd

Independent Living at Home (ILAH) estimated trading deficit £0.445M – the ILAH company continues to face some significant financial pressures. A service review is currently being undertaken to consider the options for cost reductions and a report setting out the future options for the company is currently being compiled. Whilst £0.330M has been earmarked to support a significant proportion of the ILAH deficit, based on the company's latest outturn a further £0.150M may be required in 2016/17.

A number of options are currently being considered including action around restructuring and/or

alternative delivery methods.

£3 Million Invest to Grow Fund

As part of the 2015/16 final accounts process, Members approved the earmarking of a £3M invest to improve fund. As at Quarter 2 a total of £1.710M had been approved by members. Further schemes totalling £1.105M have now been put forward by services/SMT which are subject to Cabinet approval. These include £0.351M of future years costs relating to schemes previously approved by members together with the new schemes listed below. This leaves approximately £0.2M remaining of the £3M fund. It is proposed that the remaining resources be held as a contingency to be reviewed in the context of the overall progress of the programme of funding at the end of quarter 1 2017/18.

Proposal Theme	Investment £
Review of Support Pathways for Vulnerable Adolescents	180,000
Introduction of Family Group Conferencing	110,800
TOTAL PEOPLE	290,800
Tour de Yorkshire Stage holding costs	50,000
Highways Marketing to residents (drop crossings etc)	50,000
Invest to improve MOT services provided	40,000
Purchase of Events Infrastructure & Equipment (mobile stage, seating and PA system)	147,000
Waste Transfer Station (year 2 costs)	25,000
Transport Review (year 2 Project management)	25,000
Asset Tagging (year 2 costs)	30,000
Private Drain Clearance (year 2 costs)	40,000
TOTAL PLACE	407,000
Digital Champions (year 2 cost)	75,118
Reconfiguration of Staff across safer & Healthier access functions (year 2 cost)	44,538
Public Service Hub (year 2 cost)	35,000
All Age Early Help (year 2 cost)	35,000
Young Person Housing Transition worker (year 2 cost)	28,000
TOTAL COMMUNITIES	217,656
Community based approach to tackle problem drinking (Alcohol)	50,000
TOTAL PUBLIC HEALTH	50,000
System Trainers for TED and ERICA	62,792
TOTAL CORE (HR/ PERFORMANCE & COMMUNICATIONS)	62,792
Case Management System in Legal Services	77,000
TOTAL CORE (LEGAL)	77,000
TOTAL	1,105,248

CORPORATE BUDGET MONITORING AS AT 31st December 2016

	(col 1) <u>Transfers From:</u> £	(col 2) <u>Transfers To:</u> £	(col 3) <u>Net Effect</u> £
<u>SECTION A - VIREMENTS FOR APPROVAL (DEC):</u>			
BU6 Transfer of Technical Officer Post to HR	-9,117		-9,117
BU14 Transfer of Technical Officer Post from PLACE		9,117.00	9,117
sub-total: Virements for approval	- 9,117	9,117	-
<u>SECTION B - VIREMENTS ALREADY APPROVED BY CABINET (DEC):</u>			
 sub-total: Virements already approved by Cabinet	 -	 -	 -
<u>SECTION C - VIREMENTS WITHIN DELEGATED POWERS (DEC):</u>			
 Sub-total: Virements within powers	 -	 -	 -
<u>GRAND TOTAL - ALL VIREMENTS</u>	<u>- 9,117</u>	<u>9,117</u>	<u>-</u>

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DIRECTORATE / DIVISION OF SERVICE BUDGET VARIANCES

		(col 1)	(col 3)		(col 4)	(col 5)	(col 6)	Adjustment for Slippage& Transfer to Reserves DEC 2016	Operational Deficit / Surplus (-)
		Original Net 2016-17 Budget £	Cumulative Approved Variations /irements April - November £	Approved Variations for December 2016 £	Revised Net Budget £	Forecast Outturn - DECEMBER £	Variation £		
<u>DIRECTORATE</u>									
<u>PEOPLE</u>									
BU1	Education and Early Start Prevention	7,796,052	6,134,671		13,930,723	13,706,088	(224,635)	90,000	(134,635)
BU2	Adult Assessment and Care Management	32,712,748	2,759,560		35,472,308	38,910,435	3,438,127	35,000	3,473,127
BU3	Children Assessment and Care Management	19,823,816	18,330		19,842,146	23,936,346	4,094,200		4,094,200
	ED People	(15,144)	279,000		263,856	342,934	79,078	-	79,078
<u>sub-total People</u>		60,317,472	9,191,561	0	69,509,033	76,895,803	7,386,770	125,000	7,511,770
<u>PLACE</u>									
BU4	Economic Regeneration	2,487,534	298,560		2,786,094	2,497,094	(289,000)	210,000	(79,000)
BU5	Culture, Housing and Regulation	1,369,256	146,330	45,000	1,560,586	1,515,586	(45,000)	45,000	-
BU6	Environment and Transport	26,676,025	205,000	(9,117)	26,871,908	28,393,908	1,522,000		1,522,000
	ED Place	187,621		(45,000)	142,621	142,621	-		-
<u>sub-total Place</u>		30,720,436	649,890	-9,117	31,361,209	32,549,209	1,188,000	255,000	1,443,000
<u>COMMUNITIES</u>									
BU7	Customer Services	8,505,175	551,600		9,056,775	8,809,206	(247,569)		(247,569)
BU8	Safer Stronger & Healthier Communities	3,171,511	4,016,447		7,187,958	4,781,958	(2,406,000)	2,087,000	(319,000)
	ED Communities	301,504	1,236,453		1,537,957	1,358,757	(179,200)	172,190	(7,010)
<u>sub-total Communities</u>		11,978,190	5,804,500	0	17,782,690	14,949,921	-2,832,769	2,259,190	-573,579
<u>Public Health</u>									
BU10	Public Health	1,412,107	1,932,000		3,344,107	2,793,163	(550,944)	550,944	-
	ED Public Health	2,833			2,833	2,833	-		-
<u>sub-total Public Health</u>		1,414,940	1,932,000	0	3,346,940	2,795,996	-550,944	550,944	0
<u>CORE</u>									
<u>Finance & Assets& Information Services</u>									
BU11	Assets	2,369,809	2,536,980		4,906,789	5,092,694	185,905	194,084	379,989
BU12	IT	5,539,320	121,355		5,660,675	5,758,425	97,750		97,750
BU13	Finance	4,191,453	539,877		4,731,330	3,815,242	(916,088)	599,000	(317,088)
	Commissioning & Procurement	312,112	(312,112)		-	-	-		-
	ED Assets, IT & Finance	85,334	-		85,334	112,886	27,552		27,552
<u>sub-total Finance, Assets & Information Services</u>		12,498,028	2,886,100		15,384,128	14,779,247	-604,881	793,084	188,203
<u>HR, Performance, & Communications</u>									
BU14	HR	2,634,235	261,179	9,117	2,904,531	2,783,338	(121,193)	121193	0
BU15	Performance	2,052,466	418,123		2,470,589	2,110,696	(359,893)	167657	-192236
BU16	Communications	492,771			492,771	412,113	(80,658)	0	-80658
	ED HR, Performance & Comms	149,583	79,737		229,320	223,787	(5,533)	0	-5533
	Chief Executive Management	265,383	-		265,383	265,383	-	0	0
<u>sub-total HR, Performance & Communications</u>		5,594,438	759,039	9,117	6,362,594	5,795,317	-567,277	288,850	-278,427
<u>Legal & Governance</u>									
BU17	Legal Services	875,749	108,400		984,149	1,025,477	41,328	0	41328
BU18	Elections	507,254			507,254	478,992	(28,262)	0	(28,262)
BU19	Council Governance	1,572,780	-		1,572,780	1,553,902	(18,878)	0	-18878
	ED Legal Services & Governance	109,262	12,600		121,862	90,794	(31,068)	0	-31068
<u>sub-total Legal & Governance</u>		3,065,045	121,000	0	3,186,045	3,149,165	-36,880	0	-36,880
OVERALL SERVICE TOTALS		125,588,549	21,344,090	0	146,932,639	150,914,658	3,982,019	4,272,068	8,254,087
<u>Other Non Service Items</u>									
	Capital Financing Costs	25,157,540	12,896,588		38,054,128	21,382,128	(16,672,000)		(16,672,000)
	Corporate & Democratic Core & Non Distributed Costs	765,650			765,650	765,650	-		0
	Levies	1,098,528			1,098,528	1,098,528	-		0
	Corporate Items	(2,757,042)			(2,757,042)	(2,757,042)	-		0
	Provisions	18,422,575	(486,800)		17,935,775	7,629,558	(10,306,217)		(10,306,217)
	Provisions - Pension Deficit	-			-	-	-		0
	New Homes Bonus	-			-	-	-		-
	Contribution From Reserves / Balances	-	(33,753,878)		(33,753,878)	(33,753,878)	-		0
<u>sub-total Corporate Budgets</u>		42,687,251	(21,344,090)	-	21,343,161	(5,635,056)	(26,978,217)	-	(26,978,217)
OVERALL AUTHORITY BUDGET		168,275,800	-	-	168,275,800	145,279,602	(22,996,198)	4,272,068	(18,724,130)

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DETAILED SERVICE VARIANCES @ 31st December 2016

	ONGOING BASE BUDGET ISSUES	NON ACHIEVEMENT OF EFFICIENCY	TOTAL - ALL BUDGETARY ISSUES	Adjustment for Slippage & Transfer to Reserves	Operational Deficit/Surplus (-)	ONGOING BASE BUDGET ISSUES	NON ACHIEVEMENT OF EFFICIENCY	TOTAL - ALL BUDGETARY ISSUES	Adjustment for Slippage & Transfer to Reserves	Operational Deficit/Surplus (-)
SERVICE / BUDGET HEAD	SEPTEMBER	SEPTEMBER	SEPTEMBER	SEPTEMBER	SEPTEMBER	DECEMBER	DECEMBER	DECEMBER	DECEMBER	DECEMBER
PEOPLE - KEY FINANCIAL RISKS FOR 2016/17										
ED - People										
ESG in year saving - to be applied across Directorate						79,000		79,000		79,000
BU1 - Education and Early Start Prevention										
Children's Commissioning - savings from commissioned contracts e.g. short breaks	-100,000		-100,000		-100,000	-104,000		-104,000		-104,000
Inclusion Services - increased interim management / maternity cover costs	150,000		150,000		150,000	49,000		49,000	90,000	139,000
School Improvement						-15,000		-15,000		-15,000
Children's Centres						-90,000		-90,000		-90,000
Early Start - other variances (Family Centres / Sufficiency /	-70,000		-70,000		-70,000	-64,000		-64,000		-64,000
BU2 - Adult Assessment and Care Management										
Assessment & Care (Older People) - unachieved 15/16 KLOE savings plus increase number and cost of care packages	1,678,128		1,678,128		1,678,128	1,840,000	500,000	2,340,000		2,340,000
Assessment & Care (Disabilities) - increase number / cost of LD placements & care packages	1,078,019		1,078,019		1,078,019	791,000		791,000		791,000
Assessment & Care (Mental Health) - increase number / cost of residential care	470,028		470,028		470,028	444,000		444,000		444,000
Assessment & Care - increased DOLS assessments / other variances	523,045		523,045	0	523,045	494,000		494,000	35,000	529,000
Adults Commissioning Unit - vacancies	-107,000		-107,000	35,000	-72,000	-46,000		-46,000		-46,000
SD Management - Better Care Fund uncommitted resources	-657,726		-657,726		-657,726	-585,000		-585,000		-585,000
BU3 - Children Assessment and Care Management										
Children in Care - LAC placement costs: external residential and foster care	3,090,726		3,090,726		3,090,726	3,264,000		3,264,000		3,264,000
Assessment & Care - increased legal counsel / advocacy fees	352,297		352,297		352,297	466,000		466,000		466,000
Assessment & Care - Accommodation costs (LIFT funded buildings)	100,000		100,000		100,000	120,000		120,000		120,000
Assessment & Care - Agency Costs	100,000		100,000		100,000	100,000		100,000		100,000
Other - Disability Teams / Education Welfare	-100,000		-100,000		-100,000	-113,000		-113,000		-113,000
Leaving Care Accomodation Costs	189,040		189,040		189,040	255,000		255,000		255,000
Safeguarding	38,137		38,137		38,137	2,800		2,800		2,800
Total - PEOPLE	6,734,694	0	6,734,694	35,000	6,769,694	6,887,800	500,000	7,387,800	125,000	7,512,800
PLACE - KEY FINANCIAL RISKS FOR 2016/17										
ED PLACE Management	45,000	-	45,000	45,000	-	45,000	-	45,000	45,000	-
BU4										
Building Control Fee Shortfall	-		-		-	34,000	-	34,000	-	34,000
Building Control Staff Underspend	34,000	-	34,000	-	34,000	31,000	-	31,000	-	31,000
Tech Refresh	20,000	-	20,000	-	20,000	20,000	-	20,000	-	20,000
Staffing	12,000	-	12,000	-	12,000	44,000	-	44,000	-	44,000
Grants/Contributions (SY Broadband scheme/Neighbourhood Planning Grant)						210,000	-	210,000	210,000	-
Planning Fee Income	24,000		24,000		24,000	-		-		-
Other Miscellaneous	8,000	-	8,000	-	8,000	1,000		1,000		1,000
Variations relating to KLOE's										
Planning Fee Income	50,000		50,000		50,000	49,000		49,000		49,000
BU5										
Culture Fees & Charges	103,000		103,000		103,000	111,000		111,000		111,000
Regs Services Fees & Charges	44,000		44,000		44,000	25,000		25,000		25,000
Staff Savings	166,000	-	166,000	-	166,000	228,000	-	228,000	-	228,000
Other Miscellaneous	31,000	-	31,000	-	31,000	42,000		42,000		42,000
Variations relating to KLOE's										
Culture Fees & Charges	50,000		50,000		50,000	50,000		50,000		50,000
BU6										
Transport incl. Home to School Transport	448,000		448,000		448,000	525,000		525,000		525,000
Contracts Management - Sale of Recyclates	294,000		294,000		294,000	466,000		466,000		466,000
Waste PFII Contract	390,000		390,000		390,000	124,000		124,000		124,000
Construction Services	235,000		235,000		235,000	113,000		113,000		113,000
Neighbourhood Services incl. Shortfall in Income	93,000		93,000		93,000	132,000		132,000		132,000
SD Management A/c Incl. Turnover and Non core services kloes	153,000		153,000		153,000	251,000		251,000		251,000
Waste Collection - Increased Transport Costs/Repairs						85,000		85,000		85,000
Leasing of Refuse Collection Vehicles & Wheeled Bins	160,000		160,000		160,000	6,000		6,000		6,000
Prudential Borrowing	40,000	-	40,000	-	40,000	40,000	-	40,000	-	40,000
Reduction in Usage of MyCard						197,000	-	197,000	-	197,000
Corrective Action Proposals/Mitigations	953,000	-	953,000	-	953,000	1,023,000	-	1,023,000	-	1,023,000
Other Miscellaneous	2,000	-	2,000	-	2,000	10,000	-	10,000	-	10,000
Variations relating to KLOE's										
Waste PFI etc	-	100,000	100,000		100,000	-	500,000	500,000		500,000
Household Waste Recycling Centres		10,000	10,000		10,000					
Travel Training	-	75,000	75,000		75,000	-	210,000	210,000		210,000
Customer Services Review		94,000	94,000		94,000					
Route Optimisation		10,000	10,000		10,000					
Income Generation Recycled Materials	-	120,000	120,000		120,000					
Income Generation - Neighbourhood Services		50,000	50,000		50,000					
Income Generation - Pest Control		25,000	25,000		25,000					
Income Generation - Transfer Loading Station	-	140,000	140,000		140,000	-	140,000	140,000		140,000
Contracts - Contract Management Review	-	114,000	114,000		114,000	-	240,000	240,000		240,000
Total - PLACE	633,000	838,000	1,471,000	45,000	1,516,000	1,000	1,189,000	1,188,000	255,000	1,443,000
COMMUNITIES - KEY FINANCIAL RISKS FOR 2016/17										
BU7										
Catering - Staffing Vacancies						39,073	-	39,073	-	39,073
Catering - Underachievement of Income	7,983		7,983		7,983			-		-
Customer Services - Shortfall on Income at Contact Centre / Customer Services	70,451		70,451		70,451	42,941		42,941		42,941
Underspend on Salaries Customer Services & Development										
Overspend on Salaries Customer Services, Contact Centre & LIS	127,079	-	127,079	-	127,079	139,122	-	139,122	-	139,122
Registrars - Overachievement of Income	31,314	-	31,314	-	31,314			-		-
Provider Services - Staffing In Year Vacancies - Day Services	127,476	-	127,476	-	127,476	250,297	-	250,297	-	250,297
Provider Services - Staffing In Year Vacancies - Service Support						92,075	-	92,075	-	92,075
Provider Services - Overspend Staffing / Agency (SWYPT) - Supported Living	98,550		98,550		98,550	179,210		179,210		179,210
KLOE Saving still to be identified - SD Customer Services	50,847		50,847		50,847		50,847	50,847		50,847
BU8										
Safer Communities - In Year Vacancies	72,000	-	72,000	17,000	55,000	83,000	-	83,000	29,000	54,000
Unachieved KLOE COM 11 - Safer Barnsley		50,000	50,000		50,000		50,000	50,000		50,000
Stronger Communities - In Year Vacancies	47,000	-	47,000	-	47,000	62,000	-	62,000	-	62,000
Stronger Communities - CCG Contribution not utilised / Fall out of "Lets Grow Scheme"	-		-		-	39,000	-	39,000	25,000	14,000
Stronger Communities - Anticipated carry forward balances on Commissioning & Ward Alliance Budgets	429,000	-	429,000	429,000	-	792,000	-	792,000	792,000	-
Healthier Communities - In Year Vacancies	63,000		63,000	26,000	37,000	94,000	-	94,000	26,000	68,000
Think Family - Planned Underspend - Earmark to 2017/18	399,000	-	399,000	399,000	-	540,000	-	540,000	540,000	-
Think Family - Slippage in relation to the instalation of the TF Data System	-		-		-	250,000	-	250,000	250,000	-
Housing Options - Underspend against the provision of B&B / Temp Accomodation			-		-	60,000	-	60,000	-	60,000
Local Welfare Assistance Scheme - Planned Underspend - Earmark to 2017/18	221,000	-	221,000	221,000	-	287,000	-	287,000	287,000	-
Welfare Rights - Planned Underspend - Universal Credit Work - Earmark to 2017/18	-		-		-	44,000	-	44,000	44,000	-
Commissioning & Market Development- Underspend against Commissioned Contracts	28,000	-	28,000	-	28,000	234,000	-	234,000	94,000	140,000
KLOE Saving still to be identified - Sat on SD Safer Stronger Healthier			-		-	-		-		-
SD Safer Stronger & Healthier - Overspend on Agency Fees	13,000		13,000	-	13,000	29,000		29,000	-	29,000
ED Communities										
Transformation Funding - Committed to 2016/17	-110,000	-	110,000	110,000	-	-179,200	-	179,200	172,190	7,010
Total - COMMUNITIES	1,464,885	100,847	1,364,038	1,202,000	162,038	2,933,616	100,847	2,832,769	2,259,190	573,579

DETAILED SERVICE VARIANCES @ 31st December 2016

	ONGOING BASE BUDGET ISSUES	NON ACHIEVEMENT OF EFFICIENCY	TOTAL - ALL BUDGETARY ISSUES	Adjustment for Slippage & Transfer to Reserves	Operational Deficit/Surplus (-)		ONGOING BASE BUDGET ISSUES	NON ACHIEVEMENT OF EFFICIENCY	TOTAL - ALL BUDGETARY ISSUES	Adjustment for Slippage & Transfer to Reserves	Operational Deficit/Surplus (-)
SERVICE / BUDGET HEAD	SEPTEMBER	SEPTEMBER	SEPTEMBER	SEPTEMBER	SEPTEMBER		DECEMBER	DECEMBER	DECEMBER	DECEMBER	DECEMBER
PUBLIC HEALTH - KEY FINANCIAL RISKS FOR 2016/17											
BU10											
Planned unallocated resources per 4 year plan - To meet future year costs	- 442,000	-	442,000	204,000	- 238,000		- 442,000	-	442,000	442,000	-
Employees - Staff working reduced hours against full time positions & Minor Restructure (November to March)	- 55,000	-	55,000	-	- 55,000		- 97,000	-	97,000	-	97,000
Media & Communications - Reduction in Expenditure	-	-	-	-	-		- 20,000	-	20,000	-	20,000
Health Checks - Reduced Expenditure	- 139,000	-	139,000	-	- 139,000		- 139,000	-	139,000	-	139,000
Dental Health Promotion & Dental Epidemiology	- 60,000	-	60,000	-	- 60,000		- 76,000	-	76,000	-	76,000
Healthy Behaviour of School Aged Children - No Anticipated Expenditure	- 60,000	-	60,000	-	- 60,000		- 60,000	-	60,000	-	60,000
Overspend on the Long Acting Reversible Contraception Contract (Spectrum)	-	-	-	-	-		17,000	-	17,000	-	17,000
Smoke Free Project Work - One Off Expenditure 2016/17.	110,000		110,000	-	110,000		7,000		7,000	-	7,000
0 to 19 Public Health Services - Underspend on Staffing October to March (TUPE Transfer from SWYPT).	-	-	-	-	-		- 176,000	-	176,000	109,000	- 67,000
0 to 19 Public Health Services - Overspend against Contracts (April to September) & One-Off costs (October to March)	442,000		442,000	-	442,000		435,000		435,000	-	435,000
Total - Public Health	- 204,000	-	204,000	204,000	-		- 551,000	-	551,000	551,000	-
CORE - KEY FINANCIAL RISKS FOR 2016/17											
FINANCE, ASSETS & INFORMATION SERVICES											
BU11											
PFI / BSF Contract	- 70,584	-	70,584	70,584	-		- 194,084	-	194,084	194,084	-
NPS Contract	40,337		40,337		40,337		56,164		56,164		56,164
Shared Services	- 83,000	-	83,000	-	- 83,000		- 30,923	-	30,923	-	30,923
SD Assets - Vacancy	- 51,000	-	51,000	-	- 51,000		- 61,780	-	61,780	-	61,780
Various Building Repairs	126,640		126,640		126,640		345,470		345,470		345,470
Rents - Carlton Depot	87,000		87,000		87,000		71,058		71,058		71,058
BU12											
Agency staff											
Licences	109,519		109,519		109,519				-		-
Staff Vacancies							- 196,000	-	196,000	-	196,000
Hardware/Contractor Investment							293,750		293,750		293,750
BU13											
Benefits/Taxation - System Development Funding - Linked to External Funding	- 757,000	-	757,000	757,000	-		- 602,512	-	602,512	599,000	- 3,512
Staff Vacancies	- 468,298	-	468,298	368,298	- 100,000		- 313,576	-	313,576	-	313,576
ED Finance, Assets & IS											
Unachievable Income	12,000		12,000		12,000		27,552		27,552		27,552
Total - Finance, Property & Information Services	- 1,054,386	-	1,054,386	1,195,882	141,496		- 604,881	-	604,881	793,084	188,203
HR, COMMUNICATIONS, PERFORMANCE											
BU14											
Staffing vacancies	- 127,551	-	127,551	-	- 127,551		- 121,193	-	121,193	121,193	-
BU15											
Staffing vacancies	- 57,938	-	57,938	-	- 57,938		- 192,236	-	192,236	-	192,236
Cororate Training							- 167,657	-	167,657	167,657	-
BU16											
Staffing vacancies	- 73,822	-	73,822	-	- 73,822		- 80,658	-	80,658	-	80,658
ED HR	- 8,088	-	8,088	-	- 8,088		- 5,533	-	5,533	-	5,533
CHIEF EXECUTIVE											
Management Support	-	-	-	-	-		-	-	-	-	-
Supplies & Services											
Total - HR, Communications, Performance	- 267,399	-	267,399	-	- 267,399		- 567,277	-	567,277	288,850	- 278,427
LEGAL & GOVERNANCE											
BU17											
Locum Costs	88,170		88,170		88,170				-		-
Printing	29,661		29,661		29,661		41,328		41,328		41,328
BU18											
Slippage on Election Manger	- 6,622	-	6,622	-	- 6,622		- 22,054	-	22,054	-	22,054
Land Charges	16,189		16,189		16,189		- 6,208	-	6,208	-	6,208
BU19											
Vacancy/Lord Lieutenant Restructure	- 48,478	-	48,478	-	- 48,478		- 18,878	-	18,878	-	18,878
ED Legal & Governance											
Joint Authorities	- 9,320	-	9,320	-	- 9,320		- 31,068	-	31,068	-	31,068
Legal Fees-ED	8,113		8,113		8,113				-		-
Unachievable Income - ED	4,523		4,523		4,523				-		-
Total - Legal & Governance	82,236	-	82,236	-	82,236		- 36,880	-	36,880	-	36,880
Total - Core Services	- 1,239,549	-	1,239,549	1,195,882	43,667		- 1,209,038	-	1,209,038	1,081,934	127,104
OVERALL SERVICE TOTALS	4,459,260	938,847	5,398,107	2,681,882	8,079,989		2,193,146	1,789,847	3,982,993	4,272,124	8,255,117
CORPORATE BUDGETS (NON SERVICE)											
Corporate Items											
Capital financing MRP/Lower Interest rates	- 15,672,000	-	15,672,000	-	15,672,000		- 16,672,000	-	16,672,000	-	16,672,000
New homes bonus	- 7,306,217	-	7,306,217	-	7,306,217		- 10,306,217	-	10,306,217	-	10,306,217
Total - Corporate Budgets	- 22,978,217	-	22,978,217	-	- 22,978,217		- 26,978,217	-	26,978,217	-	26,978,217
	- 18,518,957	938,847	- 17,580,110	2,681,882	- 14,898,228		- 24,785,071	1,789,847	- 22,995,224	4,272,124	- 18,723,100
Key:-											
No Cause for Concern <£0											
Minor Cause for Concern >£0 <£50K											
Major Cause for Concern >£50K											

KEY LINES OF ENQUIRY - VARIANCES AGAINST APPROVED BUDGET

PEOPLE

BU1 - Education & Early Start Prevention

Delivery on Target

Procurement Advice to Schools

Short Breaks

Young Carers

Review of Council's Interaction with Customers

Reconfiguration of Early Childhood Provision

Review of Targeted Youth Support Service

	£ Target	£ Outturn	£ Variance
	50,000	50,000	-
	46,000	46,000	-
	20,000	20,000	-
	3,000	3,000	-
	2,000,000	2,000,000	-
	150,000	150,000	-
	2,269,000	2,269,000	-

BU2 - Adult Assessment & Care Management

Delivery on Target

Cease provision of medication checks in peoples homes

Reduction in residential Care beds

Independent Living at Home (ILAH) - reduction in contract value

	200,000	-	-	200,000
	300,000	-	-	300,000
	200,000	200,000	-	-
	700,000	200,000	-	500,000

BU3 - Children Assessment & Care Management

PEOPLE DIRECTORATE SUMMARY

KLOE's on target

2,469,000 2,469,000 0

KLOE's delay in Delivery

0 0 0

KLOE's not on target (2015/16 KLOES)

500,000 0 -500,000

TOTAL PEOPLE KLOE's

2,969,000 2,469,000 -500,000

PLACE

BU4

Delivery on Target

Customer Services Review

New Inward Investment Team

Increased Planning Fee Income Target

Reduction in proposed service investment

Pathways to Participation

	31,000	31,000	-
	70,000	70,000	-
	25,000	25,000	-
	100,000	100,000	-
	7,000	7,000	-
	93,000	93,000	-

Kloes not on target

Increased Planning Fee Income Target

50,000 1,000 - 49,000

143,000 94,000 - 49,000

BU5

Delivery on Target

Reduce subsidy payment to BPL

Bereavement Fees & Charges

Marketing the Cultural Offer

Cultural Events & Logistics

Other Fees & Charges e.g. Licensing & Dogs

Use of additional HRA funding

Third party Contributions to Various entities running costs

	150,000	150,000	-
	100,000	100,000	-
	50,000	50,000	-
	35,000	35,000	-
	15,000	15,000	-
	200,000	200,000	-
	70,000	70,000	-
	450,000	450,000	-

Kloes not on target

Culture Fees & Charges

50,000 - - 50,000

500,000 450,000 - 50,000

BU6

Delivery on Target

MI Card Scheme

Household Waste Recycling Centres

SYPTe Levy

Track you usage

Customer Services Review

Route Optimisation

Income Generation Recyclates

Income Generation - Neighbourhood Services

Income Generation - Pest Control

Contracts - Contract Management Review

Industrial Shredder & Bailing

SYPTe Levy

Wood Chipper

SYPTe Levy

Town Centre New Markets Waste

Neighbourhoods - more efficient use of plant & materials

Income Generation - Environment Non Core Services

Provision of skips for waste removal/recycling

	200,000	200,000	-
	50,000	50,000	-
	165,000	165,000	-
	18,000	18,000	-
	139,000	139,000	-
	50,000	50,000	-
	120,000	120,000	-
	50,000	50,000	-
	25,000	25,000	-
	114,000	114,000	-
	5,000	5,000	-
	250,000	250,000	-
	20,000	20,000	-
	150,000	150,000	-
	25,000	25,000	-
	50,000	50,000	-
	75,000	75,000	-
	4,000	4,000	-
	1,510,000	1,510,000	-

KEY LINES OF ENQUIRY - VARIANCES AGAINST APPROVED BUDGET

Kloes not on target ****

Waste PFI etc

Travel Training

Highways Materials

Income Generation - Transfer Loading Station

<u>£</u>	<u>£</u>	<u>£</u>
Target	Outturn	Variance
600,000	100,000 -	500,000
225,000	15,000 -	210,000
270,000	30,000 -	240,000
140,000	- -	140,000
1,235,000	145,000 -	1,090,000
2,745,000	1,655,000 -	1,090,000

PLACE DIRECTORATE SUMMARY

KLOE's on targetKLOE's delay in DeliveryKLOE's not on target (including 2015/16 KLOES)**TOTAL PLACE KLOE's**

2,053,000	2,053,000	0
0	0	0
1,335,000	146,000	-1,189,000
3,388,000	2,199,000	-1,189,000

COMMUNITIES

BU7

Delivery on Target

Catering

Single Point of Contact

Customer Service Council Interaction

Part or Non Delivery

Further efficiencies to be identified

<u>£</u>	<u>£</u>	<u>£</u>
Target	Outturn	Variance
27,000	27,000	-
50,547	50,547	-
215,606	215,606	-
50,847	- -	50,847
344,000	293,153 -	50,847

BU8

Delivery on Target

Welfare Rights

Ward Budgets

DAAT / Substance Misuse

Early Intervention Contracts

Community Alarms

Minor Staffing Restructures - Healthier Communities

Delays in delivery

Further Efficiencies to be Identified

Safer Barnsley Restructure

200,000	200,000	-
210,000	210,000	-
800,000	800,000	-
70,000	70,000	-
133,000	133,000	-
106,000	106,000	-
87,000	87,000	-
50,000	- -	50,000
1,656,000	1,606,000 -	50,000

COMMUNITIES DIRECTORATE SUMMARY

KLOE's on targetKLOE's with DelaysKLOE's not on target**TOTAL COMMUNITIES KLOE's**

1,812,153	1,812,153	0
87,000	87,000	0
100,847	0	-100,847
2,000,000	1,899,153	-100,847

PUBLIC HEALTH

<u>£</u>	<u>£</u>	<u>£</u>
Target	Outturn	Variance

PUBLIC HEALTH DIRECTORATE SUMMARY

KLOE's on targetKLOE's with DelaysKLOE's not on target**TOTAL PUBLIC HEALTH KLOE's**

0	0	0
0	0	0
0	0	0
0	0	0

CORE SERVICES

FINANCE, ASSETS & INFORMATION SERVICES

Delivery on Target

Facilities Management

<u>£</u>	<u>£</u>	<u>£</u>
Target	Outturn	Variance
70,000	70,000	-

KEY LINES OF ENQUIRY - VARIANCES AGAINST APPROVED BUDGET

	<u>£</u> Target	<u>£</u> Outturn	<u>£</u> Variance
IT Re-structure	2,000,000	2,000,000	-
Mobile phones	44,000	44,000	-
BSF	340,000	340,000	-
Additional Income	100,000	100,000	-
			-
Delays in delivery			
	2,554,000	2,554,000	-

LEGAL & GOVERNANCE

<u>£</u> Target	<u>£</u> Outturn	<u>£</u> Variance
--------------------	---------------------	----------------------

HUMAN RESOURCES, COMMUNICATIONS AND PERFORMANCE & PARTNERSHIPS

<u>£</u> Target	<u>£</u> Outturn	<u>£</u> Variance
--------------------	---------------------	----------------------

Delivery on Target			-
PERF1 - Equality & Diversity	6,000	6,000	-
	6,000	6,000	-

CORE SERVICES SUMMARY

<u>KLOE's on target</u>	2,220,000	2,220,000	0
<u>KLOE's with Delays</u>	340,000	340,000	0
<u>KLOE's not on target</u>	0	0	0
TOTAL CORE SERVICES KLOE'S	2,560,000	2,560,000	0

OVERALL KLOE SUMMARY

<u>KLOE's on target</u>	8,554,153	8,554,153	0
<u>KLOE's with Delays</u>	427,000	427,000	0
<u>KLOE's not on target</u>	1,935,847	146,000	-1,789,847
	10,917,000	9,127,153	-1,789,847

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	Revised Budget 2016/17 £	Forecast Outturn £	Variance £
Income			
Dwellings Rent	71,204,130	71,204,130	0
Non Dwellings Rent	376,480	366,480	-10,000
Heating Charges	544,180	514,180	-30,000
Other Charges for Services & Facilities	928,930	966,940	38,010
Contributions towards Expenditure	837,510	828,860	-8,650
	73,891,230	73,880,590	-10,640
Expenditure			
Repairs & Maintenance (including fees)	18,470,620	18,270,620	-200,000
Supervision and Management	16,784,930	16,779,890	-5,040
Rents Rates Taxes & Other Charges	194,000	194,000	0
Provision for bad and doubtful debts	750,000	750,000	0
Depreciation & Impairment of Fixed Assets	12,527,970	12,277,970	-250,000
Debt Management Costs	94,580	94,580	0
	48,822,100	48,367,060	-5,040
Net Cost of Services	-25,069,130	-25,513,530	-444,400
Interest Payable and similar charges	11,578,770	11,578,770	0
Repayment of Debt	1,950,520	1,950,520	0
Amortised Premiums and Discounts	77,570	77,570	0
Investment Income	-146,000	-146,000	0
Transfer from the Major Repairs Reserve	8,272,170	8,272,170	0
Revenue Contribution to Capital	6,841,350	4,101,310	-2,740,040
Total Surplus (-)/ Deficit for the year	3,505,250	320,810	-3,184,440
Adjust for slippage on Revenue Contributions to Capital			2,740,040
Net improvement in the financial position			-444,400

Key:-

No Cause for Concern
 Minor Cause for Concern
 Major Cause for Concern



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BARNSELEY METROPOLITAN BOROUGH COUNCIL

This matter is not a Key Decision within the Council's definition and has not been included in the relevant Forward Plan

Report of the Director of
Finance, Assets and
Information Technology

CAPITAL PROGRAMME PERFORMANCE – QUARTER ENDING 31 DECEMBER 2016

1. Purpose of the Report

- 1.1. To consider the financial performance of the Council's Capital Programme to the quarter ended December 2016 and assess the implications against the Council's Medium Term Financial Strategy (MTFS). The key headlines are:-
- The position of the Council's Capital Programme for the 2016/17 financial year is currently projected to be an overall lower than anticipated expenditure of **£2.840M**; and
 - The position of the Council's Capital Programme over the five year period to 2020/21 is currently projected to be an overall higher than anticipated expenditure of **£3.103M**.

2. Recommendations

It is recommended that Cabinet:

- **Note both the 2016/17 and overall five year Capital Programme positions;**
- **Approve the 2016/17 scheme slippage totalling -£4.284M and scheme re-phasing totalling £2.631M (paragraphs 4.4, 4.5 and Appendix B refer);**
- **Approve the total net decrease in scheme costs in 2016/17 of -£1.187M, (paragraph 4.6 and Appendix B refer) approve the net increase in scheme costs in future years totalling £0.003M and approve the adjustments to the capital programme plans to reflect these changes;**
- **Note the anticipated increase in the costs for the Town Centre Redevelopment scheme of £3.100M which is currently reported as unfunded. However it is expected that this will be brought back into line by identifying additional resources / savings. Future reports will update on this position accordingly. (paragraph 4.7 refers); and**
- **Approve the four new proposed schemes totalling £4.001M, as described in paragraphs 5.1. to 5.9. including formal acceptance of HLF grant totalling £2.925M, split between £2.058M capital (paragraph 5.5 refers) and £0.867M revenue.**

3. Capital Programme & Funding Position

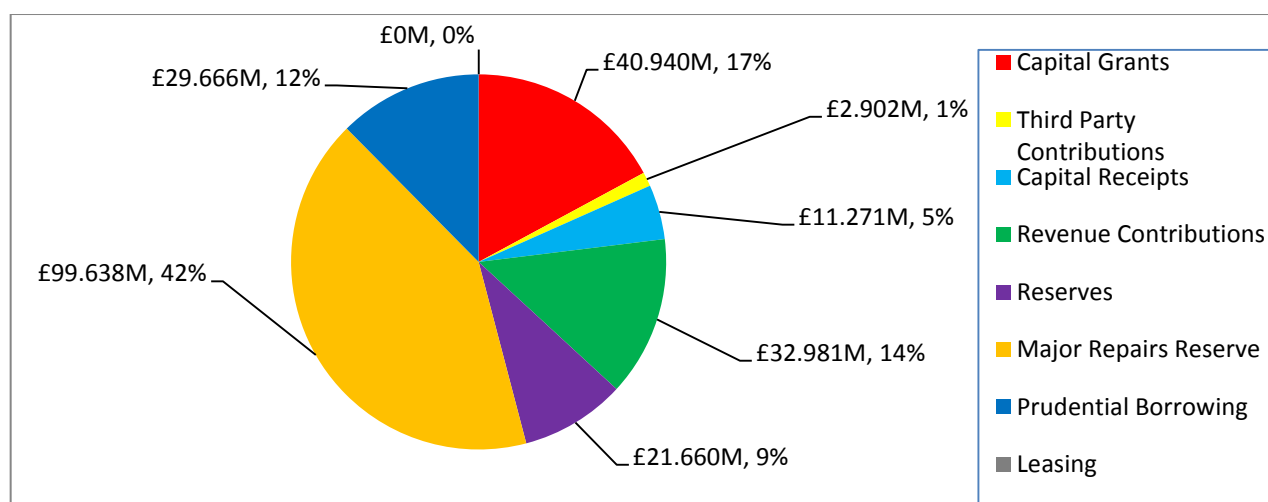
- 3.1. The Council's capital programme is planned over the five year period for 2016/17 through 2020/21 inclusive. Appendix A shows detailed plans per scheme under each respective Directorate.

<u>Directorate</u>	2016/17 Capital Programme £M	Later Years Capital Programme £M	Total Capital Programme £M
People	6.778	4.557	11.335
Place	25.503	16.984	42.487
Communities	2.708	2.113	4.821
Finance, Assets & IT	11.688	32.876	44.564
Housing Revenue Account	28.640	107.212	135.852
Total	75.317	163.742	239.058

- 3.2. The Council's capital programme is funded from a range of sources. The table below shows the resources allocated to capital plans for the Council's five year capital programme. It should be noted that this funding only relates to direct Council expenditure (or where the Council acts as the Accountable Body). A number of schemes also lever in private and public sector match funding but this is not reflected below unless the Council incurs spend.

<u>Funding Source</u>	2016/17 Planned Resources £M	Later Years Planned Resources £M	Total Planned Resources £M
Capital Grants	20.643	20.297	40.940
Third Party Contributions (Inc. S106)	2.548	0.354	2.902
Capital Receipts	6.374	4.897	11.271
Revenue Contributions	7.176	25.805	32.981
Reserves	1.752	19.908	21.660
Major Repairs Reserve	21.190	78.448	99.638
Prudential Borrowing	15.634	14.033	29.666
Leasing	-	-	-
Total	75.317	163.742	239.058

- 3.3. The pie chart below is a graphical representation of the table above.



4. **Capital Programme Monitoring Position – By Directorate**

- 4.1. The table below shows both the 2016/17 capital programme position and the overall, five year programme position as at 31st December. Appendix A shows detailed plans / outturn per scheme under each respective Directorate.

Directorate	2016/17 Capital Programme £M	2016/17 Actuals £M	2016/17 Projected Outturn £M	2016/17 Variance £M	Total Capital Programme £M	Total Projected Outturn £M	Total Variance £M
People	6.778	5.881	6.540	(0.238)	11.335	11.520	0.185
Place	25.503	11.843	24.573	(0.930)	42.487	42.504	0.017
Communities	2.708	1.630	2.700	(0.008)	4.821	4.813	(0.008)
Finance, Assets & IS	11.688	6.745	11.798	0.110	44.564	47.664	3.100
Housing Revenue Account	28.640	15.604	26.866	(1.774)	135.852	135.661	(0.191)
Total	75.317	41.703	72.477	(2.840)	239.058	242.162	3.103

- 4.2. The explanations for the 2016/17 variance of **-£2.840M** and the overall net variance of **£3.103M** is shown in more detail in the table below and in more detail at paragraphs 4.3 - 4.7 (2016/17 only) and paragraph 4.7 (overall capital programme).

	2016/17 £M	Later Years £M	Total £M
Reported Variance as at 31st December			
<i>As a result of:</i>			
Slippage	(4.284)	4.284	-
Re-phasing	2.631	(2.631)	-
	(1.653)	1.653	-
<u>Funded Increases/(Decreases) in Scheme Costs *</u>			
People	0.186	-	0.186
Place	0.017	-	0.017
Communities	(0.008)	-	(0.008)
Finance, Assets & IT	-	-	-
Housing Revenue Account	(1.381)	1.190	(0.191)
	(1.187)	1.190	0.003
<u>Unfunded Increases in Scheme Costs</u>			
Finance, Assets & IT	-	3.100	3.100
	-	3.100	3.100
Total	(2.840)	5.943	3.103

* These increases / decreases are contained within unallocated resources held within that directorate. These resources have not yet been aligned to particular schemes and have arisen from residual resources from historic schemes. Paragraph 6.2 refers.

2016/17 Position

- 4.3. Overall, the 2016/17 position is currently projected as a lower than planned expenditure totalling **-£2.840M**, predominately as a result of reductions within Housing Revenue Account.
- 4.4. **2016/17 Slippage**

Of the variation in expenditure against approved plans, -£4.284M relates to scheme slippage, where expenditure plans are expected to be utilised in a future year rather than the current year, due to events out of the control of the respective project managers. There are no financial implications in terms of the overall capital programme. The schemes that have been significantly slipped (over £0.5M) are detailed below:

People: Better Care Fund (-£0.424M)

The spend commitments for the year against the BCF capital funding is estimated at £160k with planned spend of £424k deferred and slipped into 2017/18. The rephasing of spend into the following year reflects slippage in planned works / developments in the following schemes:

1. Whilst the development of the online e-marketplace website has been completed, further planned IT works regarding the upgrade of the Adult Social Care system (ERICA) has slipped and would be completed in 2017/18. Work is currently ongoing to scope and specify the upgrade requirements;
2. Costs incurred to date on the Social Workers Mobile Working project mainly relates to project management and scoping activities. It is envisaged that detailed implementation and spend on portable devices will commence in 2017/18; and
3. Investment in the Barnsley Community Store (jointly funded by the council / health) in relation to provision of equipment & minor adaptations has been slipped to next financial year pending detailed business cases including expected outcomes.

Place: Strategic Business Parks (-£0.769M)

The Strategic Business Parks scheme relates to the facilitation of the delivery of three strategic business parks (Junction 36 Hoyland, Junction 37 and Goldthorpe). Work is ongoing on these schemes, utilising funding from both SCRIF and the Authority's own Economic Plan resources.

The delivery of the business parks at Junction 37 and Goldthorpe are linked to the Local Plan currently being adopted with the land being allocated for employment rather than the current green belt status. As the timescales for the local plan have moved back from original timescales, the subsequent works at Junction 37 and Goldthorpe have also been delayed.

Therefore, the reprofiling of the economic plan monies will allow us to continue with the business case development and delivery of potential early wins to facilitate development in 2017/18.

HRA; District Heating Elm & Maltas Court (-£0.572M)

The works stage of the project was delayed due to the late completion of electrical supply surveys to each scheme; the contractor was subsequently delayed in providing a detailed design proposal for the project. This caused works not to begin on site until October 2016, with scheduled completion now June 2017.

Various: Others (-£2.519M)

In quarter 3, a number of individual schemes have reported slippage of less than £0.5M in 2016/17 amounting to -£2.519M in total. Appendix B identifies these schemes individually.

- **Recommendation 2 of this report is to formally approve the slippage of plans into later years within the capital programme as outlined above.**

4.5. **2016/17 Re-phasing**

An amount totalling £2.631M relates to net scheme re-phasing (where schemes are now due to complete in a different financial year to the year in which it was originally planned due to actions of project leads). There are no financial implications in terms of the overall capital programme. The schemes that have been significantly re-phased (over £0.5M) are detailed below:

Place: M1 Junction 36 Phase 1 £0.717M

There was an initial delay to the start on site due to the delay in the signing of the funding agreement with Sheffield City Region but due to the good weather conditions the physical works are progressing rapidly. This, coupled with a change in how the value of the works

completed are assessed and claimed by the contractor, has helped to achieve the current forecast spend position.

In order to continue with the contractor's good progress, it is expected that the Slip Road element of works may also be front funded this financial year - a further change update will be submitted once the programme and costs are agreed by the end of January 2017.

HRA: New Build – Hartcliffe Road 21 Dwellings £0.500M

Construction of the new build Hartcliffe properties by the developer is progressing more quickly than anticipated, with more properties now scheduled for completion in this financial year. Subsequently, £0.500M has been rephased into 2016/17 from 2017/18.

HRA: Barnsley Homes Standard (BHS) Hoyland £0.569M

The scheme has a total budget of £3.350M which relates to the improvement of 227 dwellings in the Hoyland area to the Barnsley Homes Standard. The re-phasing of £0.569M into 2016/17 from 2017/18 is forecast to reflect the likely anticipated spend in 2016/17 based on the latest information from NPS and the contractor which completed on site on 16th December 2016.

Various: Others £0.845M

In quarter 3, a number of individual schemes have reported re-phasing of less than £0.5M in 2016/17 amounting to £0.845M in total. Appendix B identifies these schemes individually.

- **Recommendation 2 of this report is to formally approve the net re-phasing of plans from later years within the capital programme as outlined above.**

4.6. 2016/17 Variation in Costs

An amount totalling -£1.187M relates to an estimated net reduction in expenditure across a large number of schemes as a result of cost variations / scheme completion. No individual scheme variation is significant in value. Appendix B identifies these schemes individually.

Where a funded increase in scheme costs is reported, the resource is available from existing funding not currently allocated to specific individual schemes. These resources have arisen as a result of residual resources not utilised on historical schemes.

Where a decrease in scheme costs is reported, an analysis is undertaken to establish whether it is restricted to what it can be used on or whether it is available for general capital purposes. Where the funding is restricted in terms of what it can be used on, these resources fall back to specific directorate unallocated resources for utilisation in future periods. Where the funding is deemed to be general in nature and can be spent on any capital project, the resources are reported to Cabinet (as part of the quarterly monitoring reports). Any reprioritisation of schemes can be then considered accordingly.

The resources relating to the reported net reduction of £1.187M relates entirely to restricted resources, which paragraphs 6.2 refers.

- **Recommendation 3 of this report is to formally approve the variation of plans within the capital programme due to cost variations as outlined above.**

Overall Capital Programme Position

- 4.7. In terms of the capital programme in future years, there's an anticipated increase in scheme costs of £4.290M within the Place and HRA Directorate in addition to the issues outlined within the 2016/17 position in paragraphs 4.4 through paragraph 4.6. The main reason for the anticipated increase in scheme costs for future years is detailed below:

Place: Town Centre Redevelopment £3.100M

A forecasted increase in scheme costs in future years for the Town Centre Redevelopment relates to new works and additional fees as a result of the refurbishment of the semi open market which was not part of the original scheme.

However, the temporary movement of the traders from the Market Hall to the newly refurbished Market Parade (semi-open market) is expected to deliver savings on the overall re-development of the met centre, both in terms of cost and time against the current plan. The Council will therefore continue to work closely with Henry Boot (the Main Contractor on the scheme) to try and ensure that this projected overspend is brought back in line with the original budget. Future reports will update on this position.

Various: Others £1.190M

In quarter 3, a number of schemes have reported variation of costs of less than £0.5M in future years, totalling £1.190M. Appendix B identifies these schemes individually.

- **Recommendation 3 of this report is to formally approve the variation of plans within the capital programme due to cost variations as outlined above.**

Therefore, the total variation on the programme equates to a net increase of **£3.103M**, relating in the main, to the increase in costs for the Town Centre Redevelopment as referred to in paragraph 4.7. The specific schemes and variation amounts are highlighted in Appendix B to this report.

- 4.8. Of the £3.103M variation, a net £0.003M relates to funding currently available within unallocated resources (paragraph 6.2 refers).
- 4.9. The potential increase in future years costs for the Town Centre Redevelopment scheme is currently shown as unfunded within the capital programme at this moment in time. It is anticipated however that the scheme is expected to be brought back in line with the original budget as referred to in paragraph 4.7. Future capital monitoring reports will update in due course.
- **Recommendation 4 of this report is to note the increase in scheme costs for the Town Centre Redevelopment which are currently shown as unfunded. This position will be updated in future reports.**

5. New Approvals

- 5.1. The Council's Capital Programme is updated for the approved changes outlined in this and previous monitoring reports as well as any individual capital reports submitted into Cabinet for approval.
- 5.2. There are four schemes that require approval as part of this monitoring report and are discussed in the paragraphs below.
- 5.3. Replacement of Server Estate

The replacement of server estates relates to the complete replacement of the Council's existing server estate by deploying a hyper-converged infrastructure. This technology is high performing and operates effectively with reduced IT support / maintenance requirements.

The capital oversight board has considered the business case and approved the scheme to progress.

Funding for the scheme has been earmarked from the 2020 Capital Investment Fund.

5.4. Elsecar Master Plan

The Elsecar Master Plan scheme relates to the proposed major capital development of Elsecar as a visitor destination which will bring major economic, social and cultural impact for Barnsley and the surrounding region. The scheme will deliver multiple work packages relating specifically to Infrastructure, Commercial, Visitor Experience, Archaeology & Conservation, Audience Development & Consultation and Community Engagement within Elsecar.

The capital oversight board has considered the business case and approved the scheme to progress.

Funding for the scheme has been earmarked from the 2020 Capital Investment Fund. Further external funding from Historic England and Heritage Lottery Fund is expected to be received and utilised on this project and a report will be presented to Cabinet to formally accept this funding in due course.

5.5. Parks for People – Cannon Hall

The Parks for People, Cannon Hall Parks and Gardens project will see the restoration and enhancement of the historic Cannon Hall Parks and Gardens. The overarching aim is to build on the existing popularity to ensure the heritage value of the site is protected and enhanced, increasing the number of visitors and improving the community's understanding, appreciation and valuing of this significant site.

Of the total estimated capital cost of the scheme (£2.721M), £0.570M has previously been approved as part of the jobs and business growth strategy with the remainder of the funding relating to a recently successful Heritage Lottery grant bid totalling £2.058M and Section 106 contributions totalling £0.093M. The Heritage Lottery grant comprises both capital and revenue elements, with the remaining £0.867M being used to fund revenue expenditure.

5.6. Assisted Living Technology

This scheme relates to the purchase of Assisted Living Technology equipment totalling £0.180M with the aim of ensuring that the replacement of the existing equipment takes place within its useful operating life. The leasing / financing costs will be contained within existing budgets.

5.7. The estimated costs of the four schemes to be approved as shown in the table below:

	Directorate	2016/17 £M	2017/18 £M	2018/19 £M	2019/20 £M	2020/21 £M	Total £M
New Approvals:							
2020 Capital Investment Fund							
Server Estate	Core Services	0.470	0.180	-	-	-	0.650
Elsecar Master Plan	Place	0.035	0.125	0.040	0.250	-	0.450
Sub Total – 2020 Capital Investment		0.505	0.305	0.040	0.250	-	1.100
Other Funding							
Parks for People	Place	-	0.441	2.129	0.151	-	2.721
Assisted Living Technology	Communities	0.050	0.130	-	-	-	0.180
Sub Total - Other		0.050	0.571	2.129	0.151	-	2.901
Total		0.555	0.876	2.169	0.401	-	4.001

5.8. Other Schemes: The Principal Towns Scheme

The principal town scheme relates to creation of a framework to support economic regeneration in Barnsley's defined principal towns and local centres. The commissioning

approach is to encourage asset based community development as a catalyst to stimulate stronger and resilient communities.

The capital oversight board has considered the business case and approved the scheme to proceed. In addition, the principal towns concept / approach was approved by Cabinet (Cab.11.1.2017.13). Further cabinet reports will be submitted to release funding on this scheme when individual proposals have been finalised.

- 5.9. These schemes form part of a much larger programme of works relating to capital investment as prioritised by the Capital Oversight Board. A Cabinet Report outlining the arrangements and explaining the process behind the prioritisation of said capital schemes will be presented in due course. Some schemes within this initial programme will be subject to separate Cabinet Approvals, where applicable.

- **Recommendation 5 of this report is to formally approve these new schemes within the capital programme as outlined above and to formally accept the Heritage Lottery Fund Grant.**

6. Unallocated Resources

- 6.1. There was a balance of resources at the end of quarter 3, over and above the funding identified at Table 3.2., totalling £25.264M, all of which is ring-fenced as to how it can be spent.

Members should note the distinction between resources 'in the bank' in 2016/17 and indicative allocations that haven't yet been aligned to specific schemes. These allocations are due to be received in future years but are indicatively built into the programme, which are subject to change.

- 6.2. The unallocated resources position is analysed in the table below which shows the funding that is restricted / earmarked to a specific area / activity. There are no unallocated resources that are unrestricted at this time.

<u>Restricted / Earmarked Funding</u>		2016/17 £M	Later Years (Indicative) £M	Total £M
Highways Funding	Place	2.604	17.117	19.721
Section 106 Monies	Place	3.260		3.260
HRA Major Repairs Reserve	HRA	-	0.531	0.531
Schools Grants	People	1.192		1.192
Other	Various	0.560		0.560
Opening Resources Unallocated to Schemes		7.616	17.647	25.264
Resources Committed by Other Cabinet Reports		-	-	-
Resources To Be Used as per this Report (Paragraph 4.7)		-	(1.190)	(1.190)
Resources Made Available as per this Report (Paragraph 4.6)		1.187	-	1.187
Revised Restricted Resources Unallocated to Schemes		8.803	16.457	25.261

- 6.3. Following the approval of this Cabinet Report, restricted unallocated resources will reduce by £0.003M due to scheme variations across the capital programme, as referred to in paragraph 4.7.

- 6.4. Ongoing reviews of existing resources/ unallocated balances will be carried out by the Capital 'Oversight' Board. Any unrestricted resources will be considered as part of the update on the strategic reserves strategy.

7. Capital Programme Monitoring Position – By Corporate Priority / Outcome

- 7.1. The table below provides an analysis of the capital plans within the Council's five year capital programme, identifying the capital resources that are aligned to achieving the Council's 3 main Corporate Priorities and the 12 front facing outcomes. Any performance issues arising from the capital schemes assigned to each Corporate Priority are discussed within each relevant outcome section with material items referenced in the Corporate Performance Report. Appendix A shows detailed plans / outturn per scheme aligned to each Corporate Outcome.

<u>Corporate Priorities</u>	<u>Corporate Outcomes</u>	2016/17 Capital Programme £M	2016/17 Actuals £M	2016/17 Projected Outturn £M	2016/17 Variance £M	Total Capital Programme £M	Total Projected Outturn £M	Total Variance £M
THRIVING & VIBRANT ECONOMY	(1) Create More & Better Jobs & Good Business Growth	8.447	5.362	8.389	(0.057)	22.368	22.363	(0.005)
	(2) Increase Skills To Get More People Working	-	-	-	-	-	-	-
	(3) Develop A Vibrant Town Centre	10.772	6.480	11.058	0.286	44.253	47.353	3.100
	(4) Strengthen Our Visitor Economy	0.437	0.172	0.286	(0.151)	1.007	1.007	-
	(5) Create More & Better Housing	31.501	17.007	29.586	(1.914)	141.647	141.449	(0.198)
	Sub Total	51.156	29.021	49.319	(1.836)	209.275	212.172	2.896
PEOPLE ACHIEVING THEIR POTENTIAL	(6) Every Child Attends a Good School	6.586	6.410	6.621	0.035	11.143	11.328	0.185
	(7) Early, Targeted Support For Those That Need It	0.001	0.001	0.001	-	0.001	0.001	-
	(8) Children & Adults Are Safe From Harm	0.626	0.074	0.203	(0.424)	0.626	0.626	-
	(9) People Are Healthier, Happier, Independent & Active	1.476	0.428	0.986	(0.490)	1.532	1.611	0.079
	Sub Total	8.690	6.913	7.811	(0.879)	13.302	13.566	0.264
STRONG & RESILIENT COMMUNITIES	(10) People Volunteering & Contributing Towards Stronger Communities	0.021	-	0.021	-	0.021	0.021	-
	(11) Protecting The Borough For Future Generations	14.829	5.596	14.704	(0.125)	15.379	15.323	(0.057)
	(12) Customers Can Contact Us Easily & Use More Services Online	0.621	0.173	0.621	-	1.081	1.081	-
	Sub Total	15.471	5.770	15.346	(0.125)	16.481	16.424	(0.057)
	Total	75.317	41.703	72.477	(2.840)	239.058	242.162	3.103

8. Capital Programme 'Oversight' Board

- 8.1. The Capital Programme 'Oversight' Board has been set up to have oversight for the performance management of the Council's capital programme including Sheffield City Region schemes where the Council is the lead Authority.
- 8.2. The Oversight Board is particularly important in assisting to address the Council's capital priorities leading up to 2020, particularly as future funding reduces/ changes. This is especially the case in relation to capital resources that will be re-directed to City Regions as a result of local Devolution Deals and changing Government policies/ priorities.
- 8.3. Currently, the oversight board are considering a number of detailed business cases relating to the 2017 - 2020 capital programme. These proposals form part of the budget setting process for capital, which relate to a wide range of capital investment, to be presented at budget Cabinet in February. Subsequent cabinet reports will be presented to formally approve these schemes in due course.



OUTCOME 1 - CREATE MORE & BETTER JOBS & GOOD BUSINESS GROWTH

1. Financial Position

The financial position for Outcome 1, for both current year and overall is shown below. This outcome is currently forecasting an overall lower than anticipated expenditure of -£0.005M. A full list of schemes at outcome level is provided at Appendix A with the variance analysis shown in Appendix B.

Directorate	2016/17 Capital Programme £M	Actuals to December 2016 £M	Projected Outturn 2016/17 £M	2016/17 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
PLACE / CORE	8.447	5.362	8.389	(0.057)	22.368	22.363	(0.005)

2. Significant Schemes

The three most significant schemes in terms of total value that are contributing to Outcome 1 are:

Scheme / Programme	Directorate	2016/17 Capital Programme £M	Actuals to December 2016 £M	Projected Outturn 2016/17 £M	2016/17 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
<i>Goldthorpe Master Plan</i>	PLACE	1.419	1.070	1.419	-	1.523	1.523	-
<i>Strategic Business Parks</i>	PLACE	1.245	0.145	0.476	(0.769)	2.053	2.053	-
<i>M1 Junction 36 Phase 1 Hoyland</i>	PLACE	4.091	3.615	4.808	0.717	17.101	17.101	-

Goldthorpe Master Plan

Overview

The Goldthorpe Masterplan capital investment is focussed on the redevelopment of the Goldthorpe Primary School on a new site in the middle of town. The existing school will relocate into the new building, with the old school building demolished and sold as an opportunity for a new retail development.

Financial

Actual expenditure up to December 2016 on this scheme totals £1.070M against approved scheme plans of £1.419M. This scheme is currently forecasting an overall balanced position.

Outcomes / Impact

The school building is now complete and opened to children at the start of the September term, following a 48 week build programme. A formal opening ceremony took place in September.

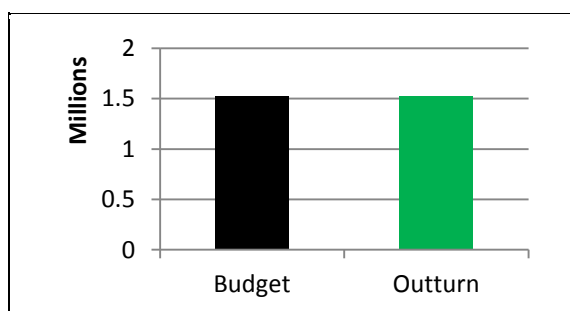
Demolition has now been completed on the existing school building. The site continues to be marketed on Right Move and pro-active approaches to developers continues.

Future Outlook

There is ongoing risk of attracting new retail development on the existing school site and the subsequent capital receipt. This risk is being mitigated by progressing the demolition of the existing school site once vacated to increase its attractiveness to potential investors. This approach also reduces the impact of an empty building in the village.

Financials

- Overall Budget - £1.523M
- Projected Spend - £1.523M
- Projected Variance - £0



Outputs / Outcomes

- 190 Houses Demolished
- 310 school places
- 20,000 sqft potential new retail space
- 85% of work delivered by SME's

Strategic Business Parks – Jobs and Business Plan element

Overview

The Strategic Business Parks project aims to provide employment land at 3 key strategic locations;

- M1 Junction 36 (Phase 1 Hoyland) (123 hectares)
- M1 Junction 36 (Phase 2 Goldthorpe) (73 hectares plus a further 98 hectares reserved)
- M1 Junction 37 (43 hectares)

The sites will be allocated as part of the emerging draft Local Plan 2014-2033, now a publication version. The proposed infrastructure would be funded by Sheffield City Region Investment Fund and the Jobs and Business Plan together with private investment in the sites. This overall Strategic Business Parks project will contribute significantly to the Council's aspiration of creating 17,500 new jobs over the next 20 years.

Financial

Actual expenditure up to the end of December 2016 on this scheme totals £0.145M against approved scheme plans of £1.245M. This scheme is currently forecasting an overall balanced position although £0.769M has been reported as slippage to future years as part of this report.

Future Outlook

M1 Junction 36 (Phase 1 Hoyland)

- Funding Agreement / Development Agreements all signed March 2016
- Highways Infrastructure Works – Started on Site – End of May 2016
- Highways Infrastructure Works – Due for Completion Summer 2017
- Local Plan – programmed for Adoption late summer 2017
- 3rd Party Employment sites Infrastructure Works - Planning Permission obtained 12 months after Local Plan

Adoption

- 3rd Party Employment Sites Infrastructure Works - Start on Site 2018/19
- 3rd Party Employment Sites Infrastructure Works - completed 2024

M1 Junction 36 (Phase 2 Goldthorpe)

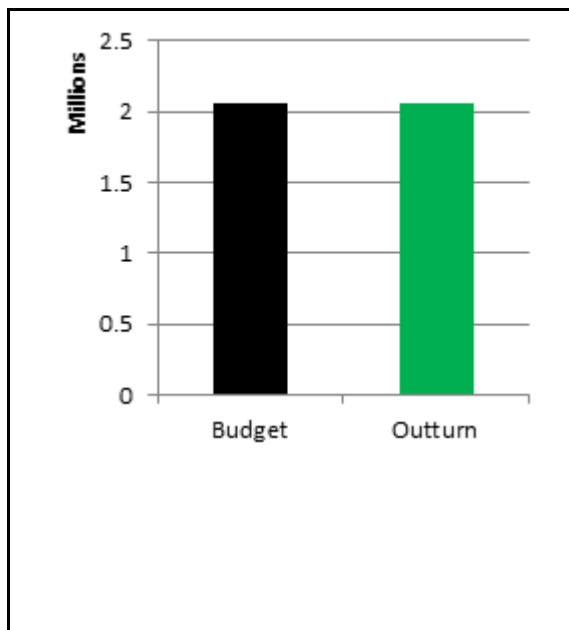
- Traffic Modelling works to be completed by Autumn 2016
- Transport Options to be designed and costed by March 2017
- BMBC Local Plan expected to be adopted late Summer 2017
- 1B Business Case Submitted Autumn 2017 (Aligned with the Local Plan Timescales and subject to Local Plan Adoption)
- Funding Agreement / Development Agreements signed Spring 2018 (allowing 9 months post Local Plan anticipated adoption period)
- 3rd Party Employment Sites Infrastructure Works Planning Permission Obtained (12 month after Local plan adopted)
- 3rd Party Employment Sites SCRIF Infrastructure Works Start on Site - 2019/2020
- 3rd Party Employment Sites SCRIF Infrastructure Works completed – 2020/2021

M1 Junction 37

- 1A SCRIF Business Case to proceed to 1B full business case
- Transport Options to be fully designed and costed March 2017
- BMBC Local Plan expected to be adopted Summer 2017
- 1B Business Case Autumn 2017 (Aligned with the Local Plan Timescales and subject to Local Plan Adoption)
- Funding Agreement / Development Agreements signed Spring 2018 (allowing 9 months post Local Plan anticipated adoption period)
-
- 3rd Party Employment Sites Infrastructure Works Planning Permission obtained (12 month after Local plan Adopted)
- 3rd Party Employment Sites SCRIF Infrastructure Works Start on Site - 2019/2020
- 3rd Party Employment Sites SCRIF Infrastructure Works phase one completed – 2020/2021

Financials

- Overall Budget - £2.053M
- Projected Spend – £2.053M
- Projected Variance – £0



Outputs / Outcomes

M1 Junction 36 (Phase 1 Hoyland) (123 hectare)

- 1.8km of new and improved highways infrastructure
- 4,744 direct jobs and 1,582 indirect jobs (by 2033)
- 273,280 sqm of commercial floor space (by 2033)

M1 Junction 36 (Phase 2 Goldthorpe) (73 hectare proposed allocation plus a further 98 hectare reserved)

- 3,453 direct jobs (based on 73 hectare allocated)
- 207,180 sqm of commercial floor space (based on 60sqm per job) by 2033

M1 Junction 37 (85.85 hectare)

- 3,851 direct jobs
- 231,060 sqm of commercial floor space (based on 60sqm per job) by 2033
- 1690 new homes

NB. Outputs and outcomes are linked to the areas allocated through the Local Plan process and are still subject to change..

M1 Junction 36 Phase 1 Hoyland – SCRIF element

Overview

This site will be allocated as part of the emerging draft Local Plan 2014-2033, which is currently out for consultation as a publication version. The proposed infrastructure would be funded by Sheffield City Region Investment Fund and the Jobs and Business Plan together with private investment in the sites. This project will contribute significantly to the Council's aspiration of creating 17,500 new jobs over the next 20 years.

Financial

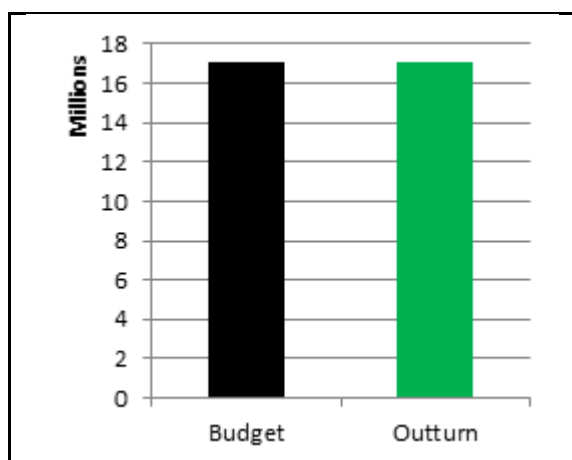
Actual expenditure up to the end of December 2016 on this scheme totals £3.615M against approved scheme plans of £4.091M. This scheme is currently forecasting an overall balanced position although £0.717M has been reported as re-phasing in future years as part of this report.

Future Outlook

- Funding Agreement / Development Agreements all signed March 2016
- Highways Infrastructure Works – Started on Site – End of May 2016
- Highways Infrastructure Works – Due for Completion Summer 2017
- Local Plan – programmed for Adoption Autumn 2017
- 3rd Party Employment sites Infrastructure Works - Planning Permission obtained 12 months after Local Plan Adoption
- 3rd Party Employment Sites Infrastructure Works - Start on Site 2018/19
- 3rd Party Employment Sites Infrastructure Works - completed 2024

Financials

- Overall Budget - £17.101M
- Projected Spend - £17.101M
- Projected Variance – £0M



Outputs / Outcomes

M1 Junction 36 (Phase 1 Hoyland) (123 hectare)

- 1.8km of new and improved highways infrastructure
- 4,744 direct jobs and 1,582 indirect jobs (by 2033)
- 273,280 sqm of commercial floor space (by 2033)

NB. Outputs and outcomes are linked to the areas allocated through the Local Plan process and are still subject to change. NB Figures in this box are still to be revised to reflect [local plan](#) publication version.



OUTCOME 3 – DEVELOP A VIBRANT TOWN CENTRE

1. Financial Position

The financial position for Outcome 3, for both current year and overall is shown below. The outcome is currently forecasting an overall increase to scheme costs totalling £3.100M. A full list of schemes at outcome level is provided at Appendix A with the variance analysis shown in Appendix B.

Directorate	2016/17 Capital Programme £M	Actuals to December 2016 £M	Projected Outturn 2016/17 £M	2016/17 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
PLACE / CORE	10.772	6.480	11.058	0.286	44.253	47.353	3.100

2. Significant Schemes

The two most significant schemes in terms of total value that are contributing to Outcome 3 are:

Scheme / Programme	Directorate	2016/17 Capital Programme £M	Actuals to December 2016 £M	Projected Outturn 2016/17 £M	2016/17 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
<i>Town Centre Redevelopment</i>	CORE	9.025	5.790	9.135	0.110	41.901	45.001	3.100
<i>Delivery of New Retail & Leisure Facilities</i>	PLACE	1.694	0.690	1.870	0.176	2.299	2.299	-

Town Centre Redevelopment

Overview

The Better Barnsley capital investment is focussed on the redevelopment of the BMBC owned assets and land in Barnsley town centre. The investment will include enabling works and demolition to clear derelict and underused assets, the creation of a temporary market structure to house the semi-open market traders, the refurbishment and extension of the existing metropolitan centre, the creation of a new library, new landscaped public open space (the Market Square) and high quality car parking on the former CEAG site. These ambitious plans will boost regeneration, acting as a catalyst for further investment in the town.

Since the Better Barnsley prospectus was launched in July 2014 and outline planning permission was secured, we've seen the open market relocated into the town centre precinct, the demolition of the former Zero Ice building, demolition of the Kendray Street bridge, the demolition of Central Offices and asbestos removal from other buildings due for demolition. The new Market Gate car park which is due to opened in May 2016, followed by the new temporary May Day Green market in September.

The design process is currently at RIBA Stage 4 for the Library RIBA 3A for the Metropolitan Centre to allow for co-ordination with the Phase 2 project plans and RIBA Stage 2 for the public realm. The main contractor Henry Boot was appointed in February 2016. Planning approval for the Library is anticipated to be approved in October 2016.

The demolition of the Library site vacant units will begin in October 2016 along with a partial demolition of the shops and ramps adjacent to the TEC building.

In a change to the original proposed phasing plans the indoor market and cafes will be relocated into a refurbished semi

open market from March 2017 to enable the refurbishment of the Metropolitan Centre to take place. All retail units in the Metropolitan centre will close from the end of January 2017.

Financial

Actual expenditure up to December 2016 on this scheme totals £5.790M against approved scheme plans of £9.025M. This scheme is currently forecasting an overall increase to scheme costs of £3.100M in future years due to new works and additional fees as a result of the refurbishment of the semi open market which was not part of the original scheme.

However the temporary movement of the traders from the Market Hall to the newly refurbished Market Parade (semi-open market) is expected to deliver savings on the overall re-development of the met centre both in terms of cost and time against the current plan. The Council will therefore continue to work closely with Henry Boot (the Main Contractor on the scheme) to try and ensure that this overspend is brought back in line with the original budget. Future reports will update on this position

Outcomes / Impact

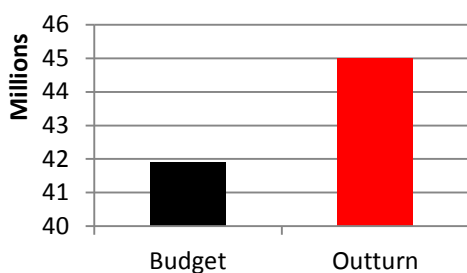
See below

Future Outlook

The project is making good progress on site. The enabling and demolition works are well underway and the relevant statutory permissions are in place. There are additional elements of work that were not included in the original Cabinet approval which will need to be considered for future funding. These elements include wider public realm improvements including potentially additional funding for the market square and a bridge over Jumble Lane crossing. The costs of the public realm will be clarified through the Stage 2 design process and external funding sources are being considered for both this and the bridge.

Financials

- Overall Budget - £41.901M
- Projected Spend - £45.001M
- Projected Variance - £3.100



Outputs / Outcomes

- Approximately 27,017sqm Brownfield land reclaimed / redeveloped.
- Demolition of approximately 33,000sqm of floorspace.
- Up to 12,000sqm of refurbished retail / market floorspace.
- Up to 30,500sqm of new available floorspace for use classes A1, A3, A4, to increase and widen the retail offer in the town centre.
- Creation of a 3,000sqm new public library
- Creation of a new public square
- Creation of new public car park
- Job creation through new retail / commercial development.
- Regeneration of the town centre to encourage wider growth and investment in Barnsley.
- Local supply chain opportunities in construction activity.
- Training opportunities through construction activity.

Delivery of New Retail & Leisure Facilities

Overview

The Council is looking to engage with a private sector development management company to bring forward the new development sites created as part of the wider Better Barnsley scheme. This will include working with the Council to provide:

- Fully tendered construction contract with a fixed price;
- Detailed planning consent;
- Pre-lets or key anchors secured including a cinema;
- A detailed financial model and cost plan
- Securing private sector finance to fund the new leisure and retail elements of the Better Barnsley scheme

The Council has completed the procurement exercise and has appointed Turner and Townsend and Queensberry Real Estate as the development management organisation. Early work has commenced including

- Integration of phase one and phase two of the scheme
- Detailed discussions with cinema operators and key retailers
- Development of a financial appraisal of the scheme
- Early work to promote the scheme to potential financial investors
- First draft of the business case to capture the proposed scheme that will be delivered.

Financial

Actual expenditure up to December 2016 on this scheme totals £0.690M, against approved plans of £1.694M.

This scheme is currently forecasting an overall balanced position although £0.176M has been reported as re-phasing from future years as part of this report

Additional cost pressures are now being identified as Stage A is nearing completion with the proposed scheme bigger than envisaged and this is having an impact on the pre development costs. Work is ongoing to finalise these additional costs

Outcomes / Impact

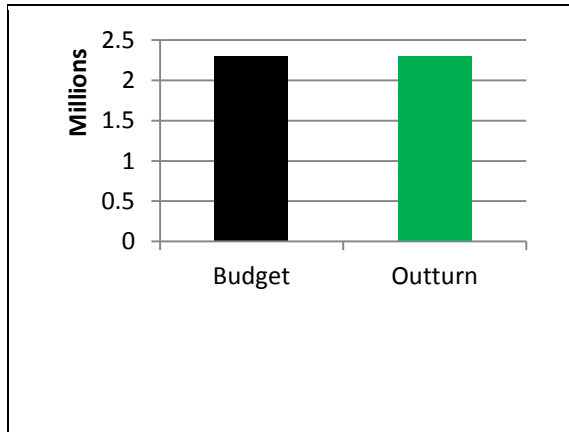
This project is part of the wider Better Barnsley scheme. Both this and the redevelopment of the Metropolitan Centre, Library and associated demolition work have to work together to achieve the desired end outcomes. Without the success delivery of new retail and leisure units in the town centre, the impact of the redevelopment will be affected and vice versa. It is one project and the outputs and outcomes need to be considered as such.

Future Outlook

- Stage A feasibility work complete by October 2016
- Stage B Pre-planning stage complete by March 2017
- Stage C Planning stage complete by July 2017
- Stage D Securing investment stage complete by September 2017

Financials

- Overall Budget - £2.299M
- Projected Spend - £2.299M
- Projected Variance - £0



Outputs / Outcomes

- Estimated 846 permanent retail and leisure jobs to be created along with estimated 1694 construction jobs and additional safeguarded jobs within the market.
 - Approx 272,000 sq ft of new retail and leisure space in the town centre.
 - Estimated £75M private investment to be secured.
 - Increase in town centre footfall from estimated baseline of 7m
 - Increase in weekly footfall in the town centre between 5pm and 9pm from 5,310 per week
 - Increase in number of town centre shoppers
- Increase in in average town centre dwell time from baseline position of 88 minutes



OUTCOME 5 – CREATE MORE AND BETTER HOUSING

1. Financial Position

The financial position for Outcome 5, for both current year and overall is shown below. The overall variance of -£0.198M relates to reductions in costs against various schemes. The funding related to these schemes is restricted as to what it can be used on.

The majority of the -£1.914M 2016/17 variance relates to re-phasing of HRA and Place schemes (Paragraphs 4.5 refers).

A full list of schemes at outcome level is provided at Appendix A with the variance analysis shown in Appendix B.

Directorate	2016/17 Capital Programme £M	Actuals to December 2016 £M	Projected Outturn 2016/17 £M	2016/17 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
HRA / PLACE / COMMUNITIES	31.501	17.007	29.586	(1.914)	141.647	141.449	(0.198)

2. Significant Schemes

The three most significant schemes in terms of total value that are contributing to Outcome 5 are:

Scheme / Programme	Directorate	2016/17 Capital Programme £M	Actuals to December 2016 £M	Projected Outturn 2016/17 £M	2016/17 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
<i>Barnsley Homes Standard / Decent Homes</i>	HRA	12.486	6.118	12.003	(0.483)	71.702	71.702	-
<i>Non Barnsley Homes Standard</i>	HRA	5.239	3.109	4.944	(0.295)	28.309	28.309	-
<i>New Build / Acquisitions</i>	HRA	5.910	4.562	6.005	0.095	12.315	12.252	(0.063)

Barnsley Homes Standard / Decent Homes Schemes

Overview

Barnsley Homes fulfilled its Decent Homes target by achieving full decency of its housing stock in December 2010. As the decency standard is essentially a time based elemental standard, when a number of elements in a property require replacement because they are old and because of their condition, the property is said to be non-decent and requires improvement. The Barnsley Homes Standard (BHS) Programme improves these properties in planned improvement programmes and based on a whole house approach or elemental basis as appropriate.

Financial

Actual expenditure to December 2016 on this programme totals £6.118M against the approved 2016/17 plan of £12.486M. Whilst the programme is currently forecasting an overall balanced position, revised scheme costs are reported as part of this report. The most significant of these relates to delivery of the 2015/16 Goldthorpe and Bolton On Dearne schemes, where reduced costs of £0.157M and £0.147M respectively are expected due to efficiency savings. There have also been minor anticipated changes on a number of other schemes totalling £0.179M, resulting in anticipated net scheme savings of £0.483M. The net savings will be utilised to support the five year programme. £0.802M rephasing into 2016/17 from 2017/18 on 2016/17 approvals is forecast to reflect likely anticipated spend in 2016/17 on the schemes. This is offset by forecast rephasing of £0.804M from 2016/17 into 2017/18 on a number of prior year approvals, reflecting works and fees associated with anticipated final account clearance in next financial year.

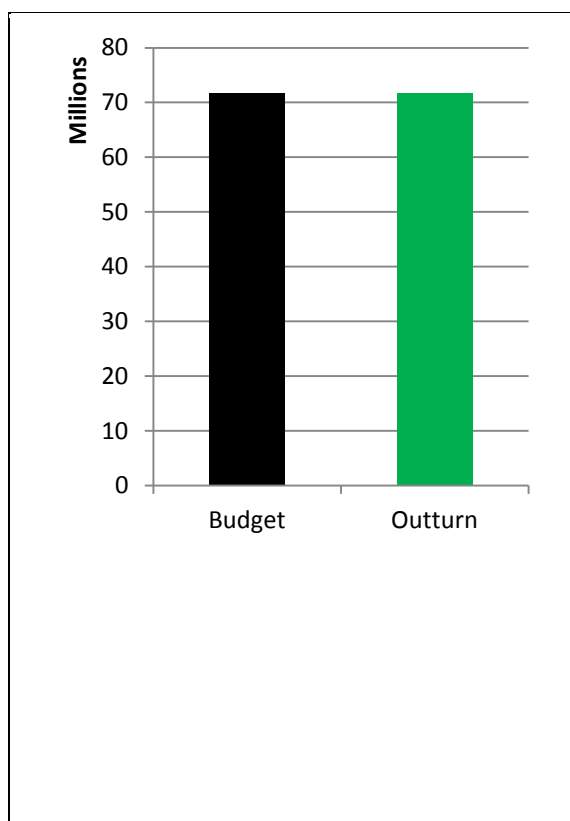
Future Outlook

At this stage there are no significant issues that pose any delays to delivery. The 2016/17 programme (seven schemes) is progressing to programme, with three schemes complete and four further schemes on site.

Works are ongoing planning Barnsley Homes Standard programmes of work beyond 2017 and the 2017/18 addresses have been published on the Berneslai Homes website, albeit with an information note stressing that this programme is subject to budget confirmation. The works will be undertaken by Berneslai Homes stock maintenance partners, Kier Building Maintenance, Berneslai Homes Construction Services or other specialist contractors for any elemental schemes.

Financials

- Overall Budget £71.702M
- Projected Spend £71.702M
- Projected Variance £0M



Outputs / Outcomes

The BHS programme, which ensures that the housing stock is maintained at Decency Standard, improves the quality and lifetime of social housing, ultimately delivering sustainable communities.

- Works to 958 properties are programmed to take place in 2016/17 to maintain the decency standard. Works are progressing well and all properties are scheduled to complete before March 31st 2017. Three schemes have now completed whilst a further four schemes are on site. 611 properties have so far been handed over as complete.
- On certain schemes and larger properties within the BHS programme, air source heat pumps instead of traditional boilers are being installed. This 'greener' technology attracts renewable heat incentive (RHI) income to the HRA, currently estimated at over £1M over a seven year period although this is expected to increase as more Air Source Heat Pumps are installed.

Non Barnsley Homes Standard Schemes

Overview

The Non BHS schemes incorporated in the PRIP contact include:-

- **The Major Adaptations budget** which assists people with specific identified needs within the Borough, allowing them to continue to live as independently as possible in the home of their choice.
- **The Replacement Items budget** comprising items which are reported by tenants and subsequently on inspection deemed beyond repair. These are placed into a planned rolling programme of work throughout the year. Properties where BHS works are planned are excluded except in very urgent or emergency cases.
- **The Structural Extensive / Void Replacement Programme** which allows for structural and replacement items in both tenanted and void properties where the existing property elements are beyond repair or dangerous. The budget allows for extensive works to single properties which do not lend themselves to ongoing or imminent programmed works.

Financial

Actual expenditure to December 2016 on these schemes totalled £3.109M against the approved 2016/17 plan of £5.239M, with £0.968M of the expenditure relating to Major Adaptations, £0.646M Replacement Items and £1.183M Structural Extensive/Void Replacement works, compared to plans of £1.887M, £1.200M and £1.619M respectively.

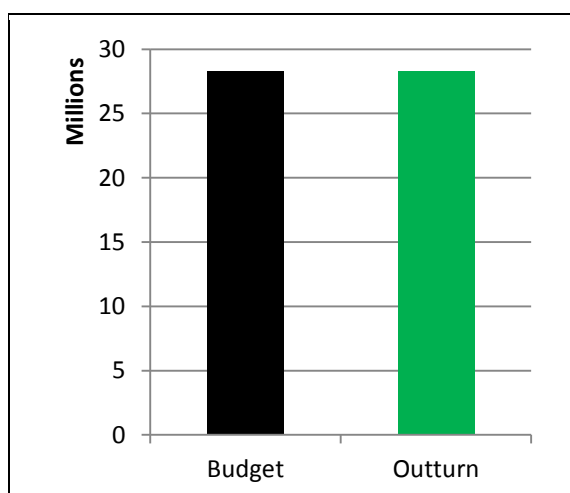
Approval is sought via this report for the virement in 2016/17 of £0.160M from the Major Adaptations budget, which is forecast to underspend due to lower demand / fewer jobs reported at panel, to the Structural Extensive / Void Replacement budget. With Increases in both the number and average costs of jobs ordered against the demand led Structural Extensive budget necessitating the adjustment. The jobs include more expensive structural defects and improvements on void properties where home standard work was refused by the pre void tenant. Due to lower anticipated demand levels, decreased expenditure of £0.183M on Major Adaptations and £0.100M on Programmed Replacements is also forecast. As predicting the outturn of these demand led budgets with certainty is difficult, these have initially been re-phased to 2017/18 but will be reviewed based on the year end outturn.

Future Outlook

These are demand led budgets and assessing expenditure is more difficult as both the quantity and scope of works may vary. These budgets are however closely monitored, to ensure over commitment does not exist.

Financials

- Overall Budget £28.309M
- Projected Spend £28.309M
- Projected Variance £0M



Outputs / Outcomes

Non BHS schemes make a real difference to tenants lives, improving the quality of social housing available and enabling them to continue living in the home of their choice.

The impact of these demand led budgets to December 2016 in 2016/17 is as follows:-

- 336 properties benefitted from major adaptation works.
- 957 jobs ordered against the replacement items budget.
- 211 jobs ordered against the structural extensive / void replacement budget.

This compares to 412 properties for the same period last year for major adaptations, 1,071 replacement items jobs and 117 structural extensive / void replacement jobs, noting that this does not reflect the scope of the works.

New Build Schemes

Overview

BMBC is committed to acquisition and small new build programmes with a view to improving the housing offered for its customers. Properties are also being acquired for rent through the Single Property Acquisitions budget contributing to the provision of affordable housing, supporting the Council's Empty Homes programme, and increasingly Section 106 New Build properties from Housing Developers.

Financial

Actual expenditure to December 2016 on New Build schemes totals £3.276M against the approved 2016/17 plan of £3.866M. Construction of the Hartcliffe properties by the Developer is progressing more quickly than anticipated with more properties now scheduled for completion in this financial year. Subsequently £0.500M has been rephased into 2016/17 from 2017/18. This has been slightly offset by slippage / rephasing primarily on the Cross Street Monk Bretton scheme, where £0.194M is now forecast in 2017/18 rather than 2016/7 due to slower progress on site by the Developer.

Minor revised costs / rephasing on a number of other New Build schemes is forecast resulting in an overall estimated decrease in expenditure against total approved plans of £0.063M.

Actual expenditure to December 2016 on Single Property Acquisitions totals £1.286M against the approved 2016/17 plan of £2.044M. Fewer opportunities to acquire suitable properties in 2016/17 have arisen than expected, resulting in £0.200M forecast to slip to 2017/18.

Future Outlook

The New Build development at Roy Kilner Road, Wombwell 37 units was completed and brought into management in August 2016. The Meadow View Hoyland project of 4 houses was completed in January 2016. The Green Street, Worsbrough scheme (6 units) was completed in early September 2016. The conversion of 39 Huddersfield Road (5 Units) was completed in September 2016. In total 52 "new" housing units have delivered in 2016 through this route.

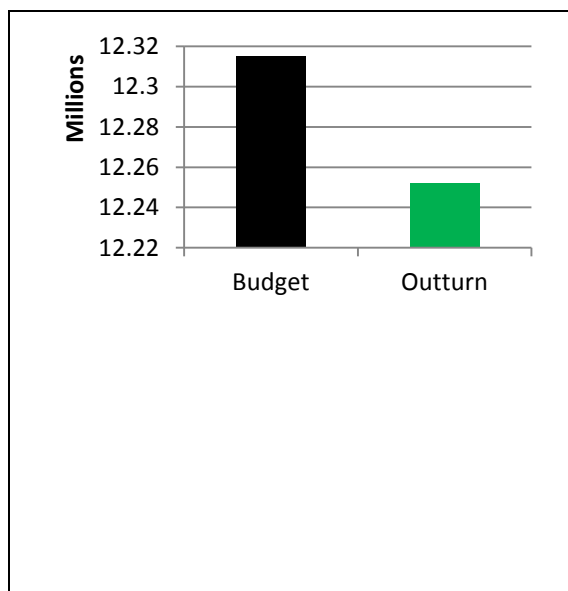
We are working in partnership with the BMBC Housing Growth team on two new build projects linked to Clearance schemes and Compulsory Purchase Orders in Goldthorpe (6 units) and Worsborough (6 units). The Goldthorpe Scheme is included with the HRA Capital Programme with £1M earmarked in 2017/18. The Worsborough Scheme is not part of the HRA Capital Programme and expenditure can only be contained from within the HRA Residential Investment Fund (RIF). Planning approval was given for Beever Street, Goldthorpe in September 2016 and is awaited for Baden Street. Both CPO applications were submitted in August 2016. Baden Street has been approved and Beever Street is subject to a public hearing in February 2017.

Any future New Build schemes will only be possible if money is identified by the Council from within the HRA RIF.

Single Property Acquisitions are subject to property availability, price, condition, location and suitability for addition to the housing stock for the Authority.

Financials

- Overall Budget £12.315M
- Projected Spend £12.252M
- Projected Variance (£0.063M)



Outputs / Outcomes

Delivery of this programme ensures expanding housing opportunities within communities, improving the provision of affordable housing offered.

- The recently revised New Build programme included an approved proposal to build 52 new homes. These have now been delivered.
- 22 properties have been acquired in 2016/17 to date and are expected to generate £0.082M HCA Empty Homes Grant / S106 monies. This compares to 22 property acquisitions for the same period last year generating £0.075M grant.
- 4 properties have also been identified for conversion (commercial to residential) with £0.039M HCA Empty Homes Grant expected in relation to the work.



OUTCOME 6 – EVERY CHILD ATTENDS A GOOD SCHOOL

1. Financial Position

The financial position for Outcome 6, for both current year and overall is shown below.
The overall variance of £0.185M relates to an increase in costs against various schemes. The funding related to these schemes is restricted as to what it can be used on.

A full list of schemes at outcome level is provided at Appendix A with the variance analysis shown in Appendix B.

Directorate	2016/17 Capital Programme £M	Actuals to December 2016 £M	Projected Outturn 2016/17 £M	2016/17 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
PEOPLE / CORE / PLACE	6.586	6.410	6.621	0.035	11.143	11.328	0.185

2. Significant Schemes

The two most significant schemes in terms of total value that are contributing to Outcome 6 are:

Scheme / Programme	Directorate	2016/17 Capital Programme £M	Actuals to December 2016 £M	Projected Outturn 2016/17 £M	2016/17 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
<i>School Condition</i>	People	1.712	1.429	1.653	(0.059)	3.044	2.805	(0.239)
<i>Additional Pupil Places</i>	People	4.327	4.141	4.528	0.201	7.552	7.933	0.381

School Condition

Overview

The school condition programme (funded from DfE capital grant) comprises of a number of schools schemes that relates to, and addresses, the major defective building elements that have been identified. These include health and safety measures, which reduces the risk of school closure, within the current backlog of maintenance. The schemes will ensure that pupils are taught in safe, dry, warm and bright environments.

Financial

Actual expenditure up to December 2016 on these schemes totals £1.429M against approved scheme plans of £1.712M. These schemes are currently forecasting an underspend of £0.059M.

Outcomes / Impact

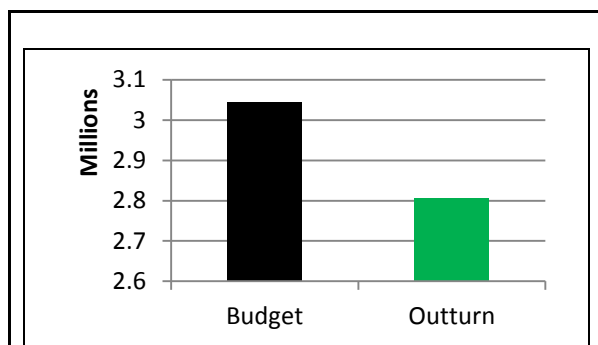
In total there were 17 Capital New Starts Schemes to be completed over the 2016 Summer Holiday period. Despite technical problems with a number of schemes, the whole school condition programme was complete on the 31st October 2016.

Future Outlook

All schemes will continue to be monitored throughout the defect liability (warranty) period to ensure the works are functioning as designed. Works to the Final Accounts are currently ongoing and any significant variances that arise during this period will be reported so that corrective action can be implemented.

Financials

- Overall Budget - £3.044M
- Projected Spend - £2.805M
- Projected Variance – (£0.239M)



Outputs / Outcomes

- The condition of 16 schools were significantly improved
- 100% of schemes completed by 31st October 2016

Additional Pupil Places

Overview

The Authority has a statutory duty to ensure there are sufficient school places in the borough to provide appropriate education for its pupils. The Pupil Places programme comprised a number of capital schemes aimed at increasing the number of primary school places to meet increased demand. This is mainly achieved by providing additional classroom space in specific schools in areas of greatest need.

These schemes can be categorised into two areas; meeting the immediate demand for places in 2016 and planning for future need in 2017 and 2018. A number of schemes are currently on site which will increase school capacity in readiness for children starting school in September. Included within these are the projects phased over a number of year with future phases to follow in 2017 and 2018.

Financial

Actual expenditure up to December 2016 on these schemes totals £4.141M against approved scheme plans of £4.327M. These schemes are currently forecasting an increase in costs of £0.201M.

Outcomes / Impact

These schemes are required to meet the Authority's statutory obligations to provide sufficient & appropriate number of pupil places across the borough. Improved facilities that increase the value of the schools' building portfolio. From the schemes that make up the Capital Programme for Additional Pupil Places, 5 relate to schemes that will provide Reception places for 1st September 2016. These schemes were a mixture of refurbishment and new build.

The 5 schemes relate to projects at Wombwell Park Street Primary, Churchfield Primary, Hunningley Primary, Penistone St Johns Primary and Thurlstone Primary. All schemes have now been completed and handed over to the school.

The 2nd Phase of works at Hunningley is currently out to tender and design work is continuing for the final phase of works at Penistone St. Johns Primary (Infant Block) and Milefield Primary. The Milefield project is programmed to be complete during October 2017. This is due to the complex and phased delivery of the scheme and Penistone St. Johns will be ready

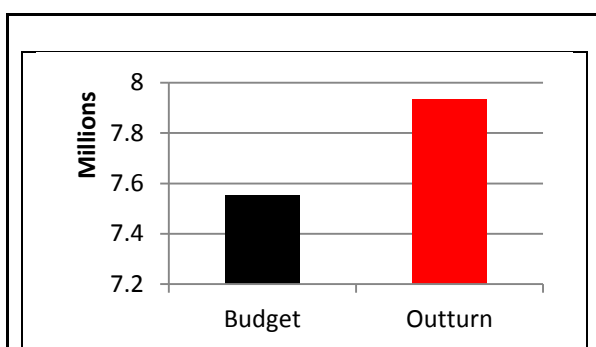
for September 2017. Initial feasibility /concept drawings have been prepared for the development of the Junior Block at Penistone St Johns Primary. This scheme will be delivered in September 2018.

Future Outlook

All schemes will continue to be monitored throughout the year to ensure that at each stage the project costings are contained within the funding available. The key milestone for this is the receipt of tender prices, as this reflects the current market value. Any significant variances that arise will be addressed and fed into future years schemes so that corrective action can be implemented.

Financials

- Overall Budget - £7.552M
- Projected Spend - £7.933M
- Projected Variance – £0.381M



Outputs / Outcomes

- Creation of additional 665 schools places
- Provide sufficient & appropriate number of pupil places across the Borough



OUTCOME 11 – PROTECTING THE BOROUGH FOR FUTURE GENERATIONS

1. Financial Position

The financial position for Outcome 11, for both current year and overall is shown below. The overall variance of -£0.057M relates to a reduction in costs against a number of schemes. A full list of schemes at outcome level is provided at Appendix A with the variance analysis shown in Appendix B.

Directorate	2016/17 Capital Programme £M	Actuals to December 2016 £M	Projected Outturn 2016/17 £M	2016/17 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
PLACE / COMMUNITIES / CORE	14.829	5.596	14.704	(0.125)	15.379	15.323	(0.057)

2. Significant Schemes

The two most significant schemes in terms of total value that are contributing to Outcome 11 are:

Scheme / Programme	Directorate	2016/17 Capital Programme £M	Actuals to December 2016 £M	Projected Outturn 2016/17 £M	2016/17 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
Highways Maintenance	Place	8.076	4.043	8.064	(0.012)	8.076	8.064	(0.012)
Vehicle Replacement Programme	Place	2.743	-	2.743	-	2.743	2.743	-

Highways Maintenance Schemes

Overview

Highways Maintenance schemes cover a number of different infrastructure asset types including carriageways (local and principal roads), footways, structures (bridges/retaining walls etc.), town centre projects, drainage, street lighting, traffic signals and signs. These schemes maintain and improve these infrastructure assets. These schemes are funded from the Council's highways maintenance capital allocation and the Local Transport (DfT) Capital Maintenance Block grant, which are annual allocations.

Financial

Actual expenditure up to December 2016 on this scheme totals £4.043M against approved scheme plans of £8.076M. These schemes are currently forecasting a reduction in costs totalling -£0.012M across a number of schemes.

Outcomes / Impact

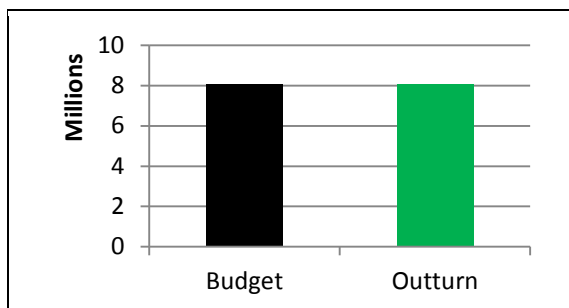
These schemes will continue to deliver Town centre public realm improvements to further enhance its attractiveness and encourage private sector investment thereby enhancing the current visitor and retail experience. It will also ensure that the highway network is safely maintained to ensure minimum disruption and providing an effective transport network to support and attract new businesses to the borough.

Future Outlook

Resources will continue to be prioritised to schemes to ensure that assets are maintained in the most cost effective manner.

Financials

- Overall Budget - £8.076M
- Projected Spend - £8.064M
- Projected Variance – (£0.012M)



Outputs / Outcomes

- Improved road safety
 - Improved network condition
 - Increase in people cycling and walking
 - Increase in bus patronage
 - Reduced congestion
- Contributes to increase town centre patronage

Vehicle Replacement Programme

Overview

This scheme allows the replacement of a range of vehicles/items of plant used by various service areas throughout the Authority, Berneslai Homes and Norfolk Property Services for the period 1st April 2016 to 31st March 2017.

Financial

Actual expenditure up to December 2016 on this scheme totals £0M against approved scheme plans of £2.743M. This scheme is currently forecasting an overall balanced position.

Outcomes / Impact

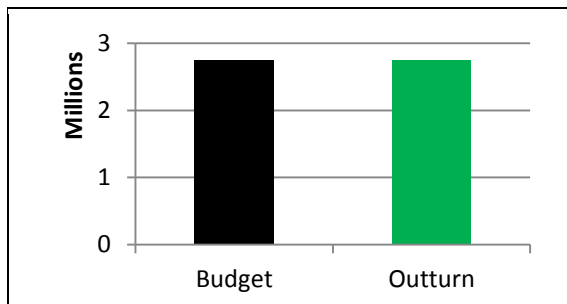
See below

Future Outlook

N/A

Financials

- Overall Budget - £2.743M
- Projected Spend - £2.743M
- Projected Variance - £0M



Outputs / Outcomes

- Replacement of an aging fleet with the latest specification vehicles which benefit from the latest engine and safety technology
- Reduction in fuel consumption and carbon emissions
- Reduction in the number of external hire vehicles
- Increased vehicle availability
- Reduction in maintenance costs
- Where possible, smaller, more efficient vehicles can be specified

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APPENDIX A

	2016/17 Plans	2016/17 Actuals	2016/17 Outturn	2016/17 Variance	Overall Plan	Overall Outturn	Overall Variance
(1) Create more and better jobs and good business growth							
Hoyland Town Centre Regeneration	261,867	263,762	261,867	-	261,867	261,867	-
Industrial Estates Refurbishment	145,506	129,625	145,506	(0)	145,506	145,506	(0)
IT Academy Infrastructure	185,000		185,000	-	185,000	185,000	-
Microsoft Licences Refresh	354,030		354,030	-	354,030	354,030	-
Replacement of Citrix Servers	300,000		300,000	-	300,000	300,000	-
Wombwell Library Extension	20,246		20,246	-	20,246	20,246	-
Core Services - Assets, IT and Finance Total	1,266,649	393,387	1,266,649	(0)	1,266,649	1,266,649	(0)
Digital Media Centre	20,000	525	20,000	(0)	20,000	20,000	(0)
Goldthorpe Master Plan- Eco Plan	1,419,033	1,070,215	1,419,033	0	1,522,808	1,522,808	0
M1 Junction 36 Phase 1 Hoyland	4,091,141	3,615,219	4,808,183	717,042	17,101,075	17,101,075	-
Penistone Managed Workspace Phase 11	5,244			(5,244)	5,244	-	(5,244)
Penistone Market	1,056	156	1,056	(0)	1,056	1,056	(0)
Project Management Costs	119,089	-	119,089	-	119,089	119,089	-
Property Development Fund	279,308	137,934	279,308	(0)	279,308	279,308	(0)
Strategic Business Parks Eco Plan	1,245,182	144,965	476,009	(769,173)	2,053,050	2,053,050	-
Place Total	7,180,053	4,969,013	7,122,678	(57,375)	21,101,630	21,096,386	(5,244)
(1) Create more and better jobs and good business growth Total	8,446,702	5,362,400	8,389,326	(57,376)	22,368,279	22,363,034	(5,245)
(3) Develop a vibrant Town Centre							
Town Centre Redevelopment	9,025,000	5,790,476	9,135,000	110,000	41,900,625	45,000,625	3,100,000
Core Services - Assets, IT and Finance Total	9,025,000	5,790,476	9,135,000	110,000	41,900,625	45,000,625	3,100,000
Delivery of New Retail and Leisure Facilities	1,693,921	689,527	1,870,000	176,079	2,299,051	2,299,051	-
Urban Centre Infrastructure	52,964		52,964	-	52,964	52,964	-
Place Total	1,746,885	689,527	1,922,964	176,079	2,352,015	2,352,015	-
(3) Develop a vibrant Town Centre Total	10,771,885	6,480,003	11,057,964	286,079	44,252,640	47,352,640	3,100,000
(4) Strengthen our visitor economy							
Arts Council SSF 2014/15	2,691	2,674	2,691	-	2,691	2,691	-
Barnsley Civic Hall	7,945	18,750	7,945	-	7,945	7,945	-
Barnsley Main	76,500		35,000	(41,500)	76,500	76,500	-
Cannon Hall	52,381		52,381	-	52,381	52,381	-
Cooper Gallery Rd 2 Building Works	19,961	61,101	19,961	(0)	19,961	19,961	(0)
Elsecar Buiding 2 - Restoration	4,277	5,718	4,277	(0)	4,277	4,277	(0)
Grimethorpe Hall	4,801	1,143	4,801	(0)	4,801	4,801	(0)
Newcomen Engine	974		974	-	974	974	-
Parks for People	21,546	42,401	21,546	-	21,546	21,546	-
Public Art Strategy Brassed Off	11,000		5,000	(6,000)	11,000	11,000	-
Pulic Art Strategy Cooper Gallery	43,000	3,382	30,000	(13,000)	43,000	43,000	-
Visitor Economy Attraction	190,768	35,551	100,768	(90,000)	760,768	760,768	(0)
Worsbro Mill Milling Equipment	1,074	1,000	1,074	-	1,074	1,074	-
Place Total	436,918	171,720	286,417	(150,501)	1,006,918	1,006,917	(1)
(4) Strengthen our visitor economy Total	436,918	171,720	286,417	(150,501)	1,006,918	1,006,917	(1)
(5) Create more and better housing							
Disabled Facilities Grant	1,827,048	1,312,310	1,827,048	0	3,480,253	3,480,253	0
Communities Total	1,827,048	1,312,310	1,827,048	0	3,480,253	3,480,253	0
11/12 Asset Management Database	273,750	78,012	121,719	(152,031)	273,750	273,750	-
11/12 Conv Sheltered Accom Heat Pumps	50,383	49,644	50,383	-	50,383	50,383	-
11/12 Solar Photovoltaic Project	2,062	962	2,062	-	2,062	2,062	-
12/13 SHOP/COMMUNITY CENTRE CONV	4,946	4,325	4,946	-	4,946	4,946	-
14/15 BHS Athersley North (CS)	21,196	1,186	1,186	(20,010)	21,196	1,186	(20,010)

APPENDIX A

	2016/17 Plans	2016/17 Actuals	2016/17 Outturn	2016/17 Variance	Overall Plan	Overall Outturn	Overall Variance
14/15 BHS Town (CS)	16,891	3,459	3,459	(13,432)	16,891	3,459	(13,432)
14/15 BHS Town Kingstone (CS)	8,326	(3,017)	-	(8,326)	8,326	-	(8,326)
14/15 BHS Town Old Town (CS)	79,798	(755)	-	(79,798)	79,798	-	(79,798)
14/15 BHS Wombwell (Kier)	6,197	591	591	(5,606)	6,197	591	(5,606)
14/15 BHS Worsbrough Dale (CS)	11,648	2,509	2,509	(9,139)	11,648	2,509	(9,139)
14/15 Boiler Replacements	179,048	36,102	36,845	(142,203)	179,048	56,845	(122,203)
14/15 Conversions	10,102	7,454	4,116	(5,986)	10,102	4,116	(5,986)
14/15 Doncaster Road (Kier)	5,396	25	25	(5,371)	5,396	25	(5,371)
15/16 BHS Athersley	64,238	(10,133)	-	(64,238)	64,238	-	(64,238)
15/16 BHS Birdwell (Kier)	38,623	1,826	1,826	(36,797)	38,623	35,270	(3,353)
15/16 BHS Goldthorpe (Kier)	174,242	(11,997)	-	(174,242)	174,242	17,239	(157,003)
15/16 BHS Highgate (Kier)	86,629	(8,143)	-	(86,629)	86,629	56,084	(30,545)
15/16 BHS New Lodge (CS)	93,825	155,349	155,349	61,524	93,825	155,349	61,524
15/16 BHS Worsbrough Dale (CS)	92,697	7,377	7,377	(85,320)	92,697	92,697	-
15/16 Bolton on Dearne (Kier)	567,041	133,342	133,342	(433,699)	567,041	420,250	(146,791)
15/16 Darfield (CS)	87,145	3,854	3,854	(83,291)	87,145	87,145	-
15/16 INSURANCE	3,388	(1)	(0)	(3,388)	3,388	(0)	(3,388)
15/16 Lift Replacements Sheff Rd Flats	50,000	1,323	25,000	(25,000)	629,970	629,970	-
15/16 Monk Bretton (CS)	113,659	24,784	24,784	(88,875)	113,659	113,659	-
15/16 Rose Tree Est Window Panels	32,960	239	239	(32,721)	32,960	32,960	0
15/16 Solar Panel Meter Upgrade & Loft W	149,570	53,733	149,570	-	149,570	149,570	-
16/17 BHS Cudworth / Shafton	3,934,969	2,241,337	4,272,757	337,788	5,264,969	5,264,969	-
16/17 BHS Dodworth	1,106,476	573,836	1,019,842	(86,634)	1,482,676	1,482,676	-
16/17 BHS Elsecar	797,727	23,178	1,000,038	202,311	1,063,727	1,063,727	-
16/17 BHS Gilroyd	679,566	92,143	524,533	(155,033)	911,366	911,366	-
16/17 BHS Hoyland	2,487,204	1,805,594	3,056,609	569,405	3,349,804	3,349,804	-
16/17 BHS Kendray / Monk Bretton	703,095	700,887	715,887	12,792	946,295	946,295	-
16/17 BHS Staincross	956,741	248,921	878,246	(78,495)	1,287,341	1,287,341	-
16/17 Central Heating Prog Repl	835,240	50,418	728,044	(107,196)	928,044	928,044	-
16/17 Insurance 13 Pembridge CT Royston	30,000		30,000	-	30,000	30,000	-
16/17 Insurance 36 Cobcar Lane Elsecar	10,000		10,000	-	10,000	10,000	-
16/17 Insurance 90 Gray St Elsecar	15,000		15,000	-	15,000	15,000	-
BHS New Starts	311,839	131,603	200,000	(111,839)	55,887,091	56,369,179	482,088
CAPITALISED SALARIES	165,572		165,572	-	870,301	870,301	-
Central Heating	466,508	283,195	466,508	-	2,395,782	2,395,782	-
Churchfield Sprinkler System	8,234	117	117	(8,117)	8,234	8,234	-
Community Buildings - Church Street Close Thurnscoe	2,347	1,660	2,267	(80)	2,347	2,267	(80)
Community Buildings - General	926	-	-	(926)	926	-	(926)
Community Buildings - Heather Court	540	3,406	3,582	3,042	540	3,582	3,042
Community Buildings - Hillcrest	410	218	297	(113)	410	297	(113)
Community Buildings - Hudson Haven	240,228	244,562	244,955	4,727	254,228	254,228	-
Community Buildings - Pendon House	3,396	3,396	3,396	0	3,396	3,396	0
Community Buildings - Saville Court	87,632	88,435	88,575	943	92,632	92,632	-
Community Buildings - Shipcroft	3,000	50,992	56,599	53,599	3,000	56,599	53,599
Community Buildings - Willowcroft	48,692	48,312	48,312	(380)	48,692	49,424	732
Community Buildings - Woodhall Flats Darfield	2,477	1,558	2,507	30	2,477	2,507	30
Community Centre Rewires	67,201	28,670	55,000	(12,201)	325,605	325,605	(0)
CRS	172,250	82	165,000	(7,250)	172,250	165,000	(7,250)
DISTRICT HEATING	26,108	22,837	26,108	-	26,108	26,108	-

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	2016/17 Plans	2016/17 Actuals	2016/17 Outturn	2016/17 Variance	Overall Plan	Overall Outturn	Overall Variance
District Heating	7,555	144,224	7,555	-	2,060,674	2,060,674	-
District Heating Elm & Maltas Court	1,203,586	18,412	631,947	(571,639)	1,504,565	1,504,565	0
District Heating G6 Meters	154,006	143,166	147,901	(6,105)	154,006	148,859	(5,147)
District Heating Pollyfox	969,589	743,823	946,005	(23,584)	969,589	969,589	(0)
Environmental Imps	25,000	-	-	(25,000)	116,376	122,644	6,268
Environmental Works Pearson Cresnet	167,650	13,118	162,220	(5,430)	177,356	171,088	(6,268)
HRA Reserve Fund		440	-	-	14,343,751	14,343,751	-
Insurance 15 Garden St Thurnscoe	581		195	(386)	581	195	(386)
Insurance 16 Chapel Road Pilley		4	-	-	-	-	-
Lift Refurbishment	3,033			(3,033)	3,033	-	(3,033)
Major Adaptations	1,887,125	978,889	1,544,125	(343,000)	9,843,983	9,683,983	(160,000)
New Build - 39 Huddersfield Road	313,734	321,370	321,370	7,636	318,793	332,856	14,063
New Build Acq 14 Dw Carr Lane	115,309		102,847	(12,462)	1,028,474	1,028,474	-
New Build Acq 14 Dw Cross St	494,282	83,988	300,000	(194,282)	864,994	864,994	-
New Build - General	25,043	10,845	10,845	(14,198)	1,978,697	1,855,512	(123,185)
New Build - Green Street	496,795	492,332	493,324	(3,471)	512,493	512,493	-
New Build - Hartcliff Road 21 Dwellings	657,095	657,095	1,157,095	500,000	1,425,750	1,425,750	-
New Build - Meadow View Hoyland	4,376	2,928	30,008	25,632	29,376	31,324	1,948
New Build - Roy Kilner Road	1,710,047	1,689,671	1,724,459	14,412	1,710,047	1,782,464	72,417
New Build - Saville Road	49,158	17,494	21,055	(28,103)	49,158	21,055	(28,103)
Replacement Items	1,200,000	645,937	1,100,000	(100,000)	8,989,585	8,989,585	(0)
Single Property Acquisition	2,044,376	1,285,858	1,844,376	(200,000)	4,397,576	4,397,576	-
STOCK REDUCTION/ACQUISITION PROG	8,172	(2,250)	-	(8,172)	320,603	312,431	(8,172)
Structural Extensive / Void Repl	1,618,582	1,183,480	1,778,582	160,000	6,753,816	6,913,816	160,000
WORSBROUGH REGENERATION	97,456	(4,616)	33,293	(64,163)	111,883	83,293	(28,590)
Housing Revenue Account Total	28,639,688	15,603,617	26,866,135	(1,773,553)	135,852,130	135,661,399	(190,731)
ACCREDITED LANDLORD SCHEME	6,493	5,747	6,493	(0)	17,588	17,588	(0)
Affordable Housing Enabling	105,688	2,100	20,000	(85,688)	105,688	105,688	-
Baden Street Regeneration	22,000	3,562	122,000	100,000	192,000	192,000	-
Beevor Street Redevelopment	197,334		50,000	(147,334)	997,334	997,334	-
Better Homes Barnsley	46,096	8,359	46,096	0	76,096	76,096	0
BUILDING CONTROL - MOBILE WORKING	7,567			(7,567)	7,567	-	(7,567)
Goldthorpe Clusters (Empty Homes)	190,691	66,498	190,691	(0)	430,691	430,691	(0)
HCA Empty Homes Match Funding Allocation	250,000		250,000	-	250,000	250,000	-
HCA PROGRAMME	65,511	4,313	65,511	0	95,511	95,511	0
LAIP - COALFIELDS/ELSECAR	79,726		79,726	-	79,726	79,726	-
SMITHIES LANE G&T SITE	62,759		62,759	-	62,759	62,759	-
Place Total	1,033,865	90,578	893,276	(140,589)	2,314,960	2,307,393	(7,567)
(5) Create more and better housing Total	31,500,601	17,006,505	29,586,459	(1,914,142)	141,647,343	141,449,045	(198,298)
(6) Every child attends a good school							
BSF Capital Contribution Variations		508,453	(0)	(0)	-	(0)	(0)
BSF Carlton	210,288		210,288	-	210,288	210,288	-
BSF ICT		52,710	0	0	-	0	0
Core Services - Assets, IT and Finance Total	210,288	561,163	210,288	(0)	210,288	210,288	(0)
Athersley South Re-Roofing Works Phase 1	50,000	46,884	46,884	(3,116)	50,000	48,419	(1,581)
Bank End Flood	25,000	7,938	8,018	(16,982)	25,000	8,018	(16,982)
Barugh Green Primary Install New Fire Alarm	35,000	36,211	37,240	2,240	35,000	38,458	3,458
Basic Needs Allocation	620,751			(620,751)	3,736,897	-	(3,736,897)
Birdwell Primary Install new Fire Alarm System	35,000	81,784	103,198	68,198	35,000	106,288	71,288

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	2016/17 Plans	2016/17 Actuals	2016/17 Outturn	2016/17 Variance	Overall Plan	Overall Outturn	Overall Variance
Burton Road Primary - Increase Admission		108,375	118,963	118,963	-	122,760	122,760
Capitall Maint Allocation	81,607			(81,607)	1,413,607	1,103,199	(310,408)
Churchfields - Increase Admission Number	905,000	851,774	894,988	(10,012)	905,000	918,827	13,827
Cudworth Cherrydale Admissions	4,000		4,000	-	4,000	4,000	-
DFC - ALL SCHOOLS	145,673	238,658	188,997	43,324	145,673	188,997	43,324
Doncaster Road Primary - Rebuild Boundar	271	264	264	(7)	271	264	(7)
Doncaster Road Primary - Replace windows	62,391	56,822	62,000	(391)	62,391	64,006	1,615
Gawber Primary - Replace Fan Convector	35,000	31,952	36,935	1,935	35,000	38,109	3,109
Greenfield Condition	1,336	78	139	(1,197)	1,336	139	(1,197)
Greenfield Roof	678	678	678	(0)	678	678	(0)
HEALTH & SAFETY REACTIVE WORKS	245,095	196,822	245,095	(0)	245,095	245,095	(0)
Hoyland Greenfield - Drainage Repairs	15,000	5,077	6,327	(8,673)	15,000	6,327	(8,673)
Hoylandswaine Primary	3,954	3,034	4,014	60	3,954	4,014	60
Hunningley - Alterations to faciltate bu	14,379	6,822	13,549	(830)	14,379	13,549	(830)
Hunningley - Increase Admission - P2		36,192	49,803	49,803	-	669,803	669,803
Hunningley - Increase Admission Number t	629,160	608,820	615,224	(13,936)	629,160	633,482	4,322
Kendray Windows	838	838	838	0	838	838	0
Keresforth Primary Renew Heating Distribution	150,000	98,119	98,108	(51,892)	150,000	105,127	(44,873)
Kexbrough Primary Rewire Junior Block	72,000	65,277	66,205	(5,795)	72,000	68,301	(3,699)
Kings Oak Admissions	10,695		10,695	-	10,695	10,695	-
Lacewood Admissions	22,387		22,387	-	22,387	22,387	-
Milefield - Increase Admission Number to		17,340	186,772	186,772	-	1,066,772	1,066,772
Milefield - Roofing Replacement/Repairs	643	1,722	2,365	1,722	643	2,365	1,722
Milefield Boilers/Roofing	320,000	162,659	210,477	(109,523)	320,000	216,157	(103,843)
Millhouse Pitched Roofing Renewal	150,000	88,914	87,691	(62,309)	150,000	90,182	(59,818)
Oakhill Primary - Alterations to Bulge		34,791	40,000	40,000	-	40,000	40,000
Penistone St Johns - Increase Ad - P2		457,786	468,331	468,331	-	478,542	478,542
Penistone St Johns - Increase Ad - P2A		1,294	4,147	4,147	108,872	273,019	164,147
Penistone St Johns - Increase Admissions - P3		608	6,035	6,035	-	1,556,035	1,556,035
Pensitone St Johns - Alterations for Bul	32,318	19,264	27,933	(4,386)	32,318	27,933	(4,386)
Retention Consolidation 16/17	92,581	44,230	64,140	(28,441)	92,581	64,140	(28,441)
Richard Newman Primary - Alterations to	40,213	33,162	41,242	1,029	40,213	41,481	1,268
ROYSTON PARKSIDE ROOF	45,000	45,000	45,000	-	45,000	45,000	-
SCHOOL ACCESS WORKS	30,112	13,000	30,112	-	30,112	30,112	-
Shawlands - Holy Rood Replace Heating Boiler	85,000	96,947	117,717	32,717	85,000	121,835	36,835
Silkstone Primary Tarmac Repairs to Playground	30,000	34,510	34,710	4,710	30,000	35,831	5,831
Summer Lane Primary - Alterations for Bu	17,478	8,961	17,478	(0)	17,478	17,478	(0)
The Edmunds Condition	1,531			(1,531)	1,531	-	(1,531)
The Forest Academy - Alterations to Bulg		158,148	165,135	165,135	-	165,135	165,135
Thurlstone Primary - Increase Admission	970,514	964,279	968,797	(1,717)	970,514	994,127	23,613
Thurlstone Toilets	1,151	71	71	(1,080)	1,151	71	(1,080)
Wilthorpe Primary Roof/Building Repairs	80,000	65,300	72,000	(8,000)	80,000	74,013	(5,987)
Wombwell Park Street - Increase Admissio	920,339	937,737	931,423	11,084	920,339	935,966	15,627
Worsbrough Common Primary	17,154	238	17,256	102	17,154	17,256	102
Worsbrough Common Pupil Places	136,000	85,456	142,592	6,592	136,000	142,592	6,592
Worsbrough Common Renew Flat Roof Phase 1	50,000	54,767	54,739	4,739	50,000	69,909	19,909
People Total	6,185,249	5,808,601	6,370,708	185,459	10,742,267	10,927,727	185,460
Hoyland Primary School Car Park	40,000	40,080	40,000	(0)	40,000	40,000	(0)
Keresforth Primary School	150,000			(150,000)	150,000	150,000	-

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	2016/17 Plans	2016/17 Actuals	2016/17 Outturn	2016/17 Variance	Overall Plan	Overall Outturn	Overall Variance
Place Total	190,000	40,080	40,000	(150,000)	190,000	190,000	(0)
(6) Every child attends a good school Total	6,585,537	6,409,844	6,620,995	35,458	11,142,555	11,328,014	185,459
(7) Early, Targeted support for those that need it							
MILEFIELD CHILDRENS CENTRE	960	960	960	0	960	960	0
People Total	960	960	960	0	960	960	0
(7) Early, Targeted support for those that need it Total	960	960	960	0	960	960	0
(8) Children and adults are safe from harm							
CACI / Jontek Interface	200			(200)	200	-	(200)
Integrated Learning Disability Day Servi	34,890	2,903	34,890	0	34,890	34,890	0
Communities Total	35,090	2,903	34,890	(200)	35,090	34,890	(200)
Better Care Fund - Assistive Technology - Tunstall Unit	60,000	34,650	60,000	-	60,000	60,000	-
Better Care Fund - Community Equipment & Adaptation	100,000		-	(100,000)	100,000	100,000	-
Better Care Fund - Market Place/Mob Working/NHS Num/Contact	423,502	36,803	100,000	(323,502)	423,502	423,502	-
Purchase 3a Springs Lane Child Res Unit	7,971		7,971	-	7,971	7,971	-
People Total	591,473	71,453	167,971	(423,502)	591,473	591,473	-
(8) Children and adults are safe from harm Total	626,563	74,357	202,861	(423,702)	626,563	626,363	(200)
(9) People are healthier, happier, independent and active Total							
Telecare Central Call	2,560		2,760	200	2,560	2,760	200
Communities Total	2,560	-	2,760	200	2,560	2,760	200
Additional Allotments - Royston	5,000		5,000	-	5,000	5,000	-
Adwick Wash - Biodiversity & Access Improvements	20,000		15,000	(5,000)	20,000	20,000	-
Barnsley Boundary Footpath Improvements	10,000		10,000	-	10,000	10,000	-
Biodiversity & Habitat Improvements in Royston	5,000		5,000	-	5,000	5,000	-
Brickyard Pond Improvements	15,000	10,032	15,000	(0)	15,000	15,000	(0)
Bridleway Improve at Reema Dev Site	8,800		8,800	-	8,800	8,800	-
Brierley Park	20,000	2,593	20,000	-	20,000	20,000	-
Broomhill Park Play Refurb	20,000	18,366	20,000	0	20,000	20,000	0
Carlton Recreation Ground / Carlton Marsh	361			(361)	361	-	(361)
Carrfield & Dearne Road Add Allotment Plots	17,000		17,000	-	17,000	17,000	-
Cliffe Wood Replacement Fencing	2,844	1,706	2,844	0	2,844	2,844	0
Crane Moor Refurbishment	1,000	615	1,000	-	1,000	1,000	-
Dodworth Road Recreation Ground	35,963	12,607	35,963	0	35,963	35,963	0
Former Yorkshire Traction Site Sheffield Road MUGA	90,024	1,050	1,070	(88,954)	90,024	90,024	-
Former Yorkshire Traction Site Sheffield Road Public ROW Lin	55,809		55,809	-	111,618	111,618	-
Goldthorpe Recreation Ground MUGA	46,659	1,050	46,659	-	46,659	46,659	-
GREEN CORRIDOR-GC WIDE	4,966		4,966	-	4,966	4,966	-
GREEN CORRIDOR-ROYSTON	2,935		2,935	-	2,935	2,935	-
Heathercliffe Public Rights of Way	5,115			(5,115)	5,115	-	(5,115)
High Street Footpath repairs Royston	15,000		15,000	-	15,000	15,000	-
Higham Cricket Club Pavilion	72,138		2,000	(70,138)	72,138	72,138	-
Highgate Lane Allotment DDA Access	16,000		16,000	-	16,000	16,000	-
Highgate Lane Replacement Fencing	16,000	2,475	16,000	-	16,000	16,000	-
Hill End Mapplewell 25 Aff Homes	55,000			(55,000)	55,000	55,000	-
Hoylandswaine Cricket Club	5,000	5,000	5,000	-	5,000	5,000	-
King George V Recreation Ground	3,297			(3,297)	3,297	-	(3,297)
Leslie Road Play Area	62,170			(62,170)	62,170	62,170	-
Little Don Cycle Route	46,099	4,916	4,916	(41,183)	46,099	46,099	(0)
Locke Park MUGA	99,403	95,441	99,403	-	99,403	99,403	-
Londoner Site Lamb Lane Drainage	5,000	4,960	5,000	-	5,000	5,000	-

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	2016/17 Plans	2016/17 Actuals	2016/17 Outturn	2016/17 Variance	Overall Plan	Overall Outturn	Overall Variance
Mapplewell Park	10,000	2,405	10,000	-	10,000	10,000	-
Misc POS Royston - Comm Orch & Comm Gdns	15,000		15,000	-	15,000	15,000	-
Park Road Parking Facility	86,568	44,748	96,000	9,432	86,568	96,000	9,432
Play Refurbishment Penistone	1,862	1,862	1,862	-	1,862	1,862	-
Play Surfaces	48,500	34,586	48,500	(0)	48,500	48,500	(0)
Provision of MUGA Grimethorpe	102,763	600	600	(102,163)	102,763	102,763	-
Rabbit Ings Natural Barriers	10,000	10,000	10,000	-	10,000	10,000	-
Renewal of Trans Pennine Trail Elsecar		(0)	(0)	(0)	-	(0)	(0)
River Dearne Management Scheme	54,600			(54,600)	54,600	54,600	-
Royston Bowling Green	20,000		20,000	-	20,000	20,000	-
Royston Canal - Fishing Platforms	5,000	4,956	5,000	0	5,000	5,000	0
Royston Highway Improvements	7,108			(7,108)	7,108	-	(7,108)
Royston Oakwood Recreation Ground	23,052	24,288	26,052	3,000	23,052	26,052	3,000
Royston Park Car Park Contribution	13,131	2,100	13,131	-	13,131	13,131	-
Royston Park Play Equip & Skate Park Refurb	46,378		476	(45,902)	46,378	46,378	-
Royston Pavillion	20,000		20,000	-	20,000	20,000	-
Shaw Lane Astro Turf	32,000		32,000	-	32,000	32,000	-
Smithies Lane Recreation DDA Ramp	10,000	9,430	10,000	(0)	10,000	10,000	(0)
Smithies Road Rec Ground	20,541	20,464	20,541	-	20,541	20,541	-
St Andrews Square	2,302			(2,302)	2,302	-	(2,302)
St Paul's Church - Brierley	10,000		10,000	-	10,000	10,000	-
Station Road Footpath - Royston	10,000		10,000	-	10,000	10,000	-
The Mullins Anti-Vehicle Protection	10,000		10,000	-	10,000	10,000	-
The Nook	10,000		10,000	-	10,000	10,000	-
Thurnscoe Park Infrastructure Improvements	22,000	8,149	22,000	(0)	22,000	22,000	(0)
Thurnscoe Park Play Refurbishment	20,000	905	905	(19,095)	20,000	20,000	-
TPT Resurfacing Royston North	23,000		23,000	-	23,000	23,000	-
West Haigh Wood Grimethorpe	6,877		6,877	-	6,877	6,877	-
Wombwell Cemetery Chapel Conversion		60,849	73,163	73,163	-	73,163	73,163
Wombwell Community Garden	25,000			(25,000)	25,000	25,000	-
Worsbrough Dale Park Improvements	9,024	1,384	9,024	(1)	9,024	9,024	(1)
Worsbrough Dale Pavillion Refurb	8,800		8,800	-	8,800	8,800	-
Worsbrough Mill Open Space Improvements	8,829	20,000	20,000	11,171	8,829	20,000	11,171
Wortley Rugby Club	20,000	20,000	20,000	-	20,000	20,000	-
Place Total	1,473,918	427,536	983,295	(490,623)	1,529,727	1,608,309	78,582
(9) People are healthier, happier, independent and active Total	1,476,478	427,536	986,055	(490,423)	1,532,287	1,611,069	78,782
(10) People volunteering and contributing towards stronger communities							
Brierley Hall	15,000		15,000	-	15,000	15,000	-
Hedge Laying Penistone	2,581	454	2,581	-	2,581	2,581	-
Littleworth Lane Solar Lighting	3,000		3,000	-	3,000	3,000	-
Place Total	20,581	454	20,581	-	20,581	20,581	-
(10) People volunteering and contributing towards stronger communities Total	20,581	454	20,581	-	20,581	20,581	-
(11) Protecting the Borough for future generations							
Carlton Marsh	750	635	750	-	750	750	-
Gooseacre Improvements	2,550	2,550	2,550	-	2,550	2,550	-
Harry Road Allotments Improvement Works	7,510	7,510	7,510	-	7,510	7,510	-
Hoyland Nether Public Hall	90,382	58,834	90,382	0	90,382	90,382	0
Pocket Peace Garden Cudworth Park	7,512	5,937	7,512	(0)	7,512	7,512	(0)
Sycamore Drive Allotments	10,550		10,550	-	10,550	10,550	-

APPENDIX A

	2016/17 Plans	2016/17 Actuals	2016/17 Outturn	2016/17 Variance	Overall Plan	Overall Outturn	Overall Variance
Water Reduction Work on Various Sites	7,950			(7,950)	7,950	-	(7,950)
Wilthorpe Park Improvements	30,000	30,000	30,000	-	30,000	30,000	-
Worsbrough Dale Pavillion	65,125	35,891	65,125	(0)	65,125	65,125	(0)
Communities Total	222,329	141,357	214,379	(7,950)	222,329	214,379	(7,950)
Planned Maintenance	1,186,000		1,186,000	-	1,186,000	1,186,000	-
Core Services - Assets, IT and Finance Total	1,186,000	-	1,186,000	-	1,186,000	1,186,000	-
A61 QBC - Phase 3 - Burton Rd Jct	20,000	1,468	20,000	(0)	20,000	20,000	(0)
A61 QBC Smithies Junction Improvemen	15,000	1,739	15,000	0	15,000	15,000	0
A6135 Park Rd-Sheffield Rd-LockeAve Ph1	31	-	0	(31)	31	0	(31)
A6135 Sheffield Rd Hoyland Common		-	(0)	(0)	-	(0)	(0)
A6135 Sheffield Road - SWR	31	-	0	(31)	31	0	(31)
A616 Crow Edge to Victoria phase 1	31	-	0	(31)	31	0	(31)
A628 Barnsley Road Penistone to H'swaine	31	-	0	(31)	31	0	(31)
A628 Beevor Court Retaining Wall	4,914	32,970	32,970	28,056	4,914	32,970	28,056
A629 Crane Moor Lane towards Wortley	31	-	0	(31)	31	0	(31)
A635 Doncaster Road - SWR	31	-	0	(31)	31	0	(31)
A635 Doncaster Road Ardsley	2,450	-	-	(2,450)	2,450	-	(2,450)
Aids To Pedestrian Movements	30,000	4,952	20,000	(10,000)	30,000	20,000	(10,000)
Assessment Programme	133,200	133,796	133,796	596	133,200	133,796	596
Barnsley Crematorium Car Park Enhancement		0	0	0	-	0	0
Barnsley Hotspot Programme	81,521	37,117	81,521	0	81,521	81,521	0
BIN REPLACEMENT PROGRAMME		158,352	(0)	(0)	-	(0)	(0)
BOD Property Level Flood Protection	1,709	1,709	1,709	0	1,709	1,709	0
Bradberry Balk Lane TM	1,743	1,896	1,896	153	1,743	1,896	153
BSF Highways Implications at ALC's	31,973		-	(31,973)	31,973	31,973	-
Bus Stop Improve School St Thurnscoe	9,294	3,401	3,401	(5,893)	9,294	3,401	(5,893)
Bus Stop Improvements at Dodworth	15,493	1,126	1,126	(14,367)	15,493	1,126	(14,367)
Canal St - Smithies Lane Cycle Route	9,880	9,880	9,880	(0)	9,880	9,880	(0)
Carriageways Planned Maintenance	2,191,539	1,627,606	2,200,000	8,461	2,191,539	2,200,000	8,461
Church St, shambles St, St Marys Place	170,000	48,883	170,000	(0)	170,000	170,000	(0)
Condition Surveys	160,000	98,007	160,000	(0)	160,000	160,000	(0)
Cudworth Bypass	119,000	136,222	136,222	17,222	119,000	136,222	17,222
Cundy Cross Signalisation	350,000		400,000	50,000	350,000	400,000	50,000
Cycling Facilities	30,000	32,772	32,772	2,772	30,000	32,772	2,772
Dearne Hall Rd Bridge Retaining Wall	279,606	228,010	279,606	(0)	279,606	279,606	(0)
DFT Pothole Fund Scheme	218,000	69,217	218,000	(0)	218,000	218,000	(0)
Drainage Planned Maintenance	617,000	279,288	617,000	(0)	617,000	617,000	(0)
Eldon Street Traffic Management Scheme	992	1,370	0	(992)	992	0	(992)
Fees For Future Schemes	79,555	94,403	95,230	15,675	79,555	95,230	15,675
FLOOD REPAIR - PRINCIPAL ROADS NEWWORK	16,449			(16,449)	16,449	16,449	-
Footways Planned Maintenance	890,000	568,003	836,601	(53,399)	890,000	836,601	(53,399)
Grahams Orchard Peel St/Sq	470,000	27,781	470,000	0	470,000	470,000	0
Jct 38 to Town Centre Cycle Route				-	550,000	550,000	-
Key Route Barnsley to Doncaster North	8,823	-	0	(8,823)	8,823	0	(8,823)
Key Route Barnsley to Wakefield	125,000	6,283	125,000	0	125,000	125,000	0
Lang Avenue Property Flood Protection	130,000	35,779	130,000	(0)	130,000	130,000	(0)
LED Street Lighting Replacements	672,803	672,000	672,803	-	672,803	672,803	-
LSTF Main Bid - Barnsley Access Impr Cor	419	-	(0)	(419)	419	(0)	(419)
Mandela Gardens	50,000	2,404	50,000	0	50,000	50,000	0

APPENDIX A

	2016/17 Plans	2016/17 Actuals	2016/17 Outturn	2016/17 Variance	Overall Plan	Overall Outturn	Overall Variance
New Footways	195,000	38,462	132,000	(63,000)	195,000	132,000	(63,000)
New Scheme Planning & Design	445	445	445	0	445	445	0
Park Springs Road to Broomhill	110,000	87,322	100,120	(9,880)	110,000	100,120	(9,880)
Peel Sq TM	100,000	2,917	100,000	0	100,000	100,000	0
Pontefract Rd Cycle Route	350,000	23,933	350,000	(0)	350,000	350,000	(0)
Principal Roads	1,065,550	(18,247)	1,068,000	2,450	1,065,550	1,068,000	2,450
Residual Exp On Completed Schemes	25,681	16,098	25,681	0	25,681	25,681	0
Retaining Walls General	140,000	89,041	140,000	0	140,000	140,000	0
Road Safety / Danger Reduction	63,000	70,857	43,737	(19,263)	63,000	43,737	(19,263)
Rotherham Rd/Carlton Rd - mova	1,999	2,204	2,204	205	1,999	2,204	205
Safety Barriers (PRN)	1,399	6,414	91,399	90,000	1,399	91,399	90,000
School Travel	20,000		-	(20,000)	20,000	20,000	-
Shafton Bypass r/about-visibility	30,000		30,000	-	30,000	30,000	-
Social Inclusion	5,000	300	5,000	(0)	5,000	5,000	(0)
Street Lighting Planned Maintenance	530,787	306,438	380,787	(150,000)	530,787	380,787	(150,000)
Street Lighting Structural Replacements	66,213	160,803	216,213	150,000	66,213	216,213	150,000
Structures Planned Maintenance	520,000	85,363	401,472	(118,528)	520,000	401,472	(118,528)
Traffic MGT - Server Upgrade	3,113	5,163	5,163	2,050	3,113	5,163	2,050
Traffic Signals	4,186	54,197	0	(4,186)	4,186	0	(4,186)
Traffic Signs & SNP Planned Maintenance	500,000	152,639	500,000	0	500,000	500,000	0
Vehicle Replacement Programme	2,743,183		2,743,183	-	2,743,183	2,743,183	-
Wellington St (Pitt St to Wortley St)	8,399	8,399	8,399	0	8,399	8,399	0
Wellington St (Wortley St to New St)		45,000	45,000	45,000	-	45,000	45,000
West Moor Dyke Culvert	363	363	363	(0)	363	363	(0)
Place Total	13,420,867	5,454,544	13,303,702	(117,165)	13,970,867	13,922,124	(48,743)
(11) Protecting the Borough for future generations Total	14,829,196	5,595,901	14,704,081	(125,115)	15,379,196	15,322,503	(56,693)
(12) Customers can contact us easily and use more services online							
Customer Services Project	472,407	168,601	472,407	0	932,162	932,162	0
Development of CIS	381	381	381	(0)	381	381	(0)
Goldthorpe - Relocation of Connects	1,210	1,210	1,210	(1)	1,210	1,210	(1)
Libraries Mgmt Information System - LMIS	113,513	3,000	113,513	-	113,513	113,513	-
Replacement Programme for People's Netwo	33,865		33,865	-	33,865	33,865	-
Communities Total	621,376	173,191	621,375	(1)	1,081,131	1,081,130	(1)
(12) Customers can contact us easily and use more services online Total	621,376	173,191	621,375	(1)	1,081,131	1,081,130	(1)
Grand Total	75,316,797	41,702,871	72,477,076	(2,839,721)	239,058,453	242,162,258	3,103,805

APPENDIX B

	2016/17 Variance	2016/17 Slippage	2016/17 Rephasing	2016/17 Variation in Scheme Costs	Overall Variance	Overall Slippage	Overall Rephasing	Overall Variation in Scheme Costs
(1) Create more and better jobs and good business growth								
M1 Junction 36 Phase 1 Hoyland	717,042		717,042		(0)			(0)
Penistone Managed Workspace Phase 11	(5,244)			(5,244)	(5,244)			(5,244)
Strategic Business Parks Eco Plan	(769,173)	(769,173)			0			0
Place Total	(57,375)	(769,173)	717,042	(5,244)	(5,244)	-	-	(5,244)
(1) Create more and better jobs and good business growth Total	(57,375)	(769,173)	717,042	(5,244)	(5,244)	-	-	(5,244)
(3) Develop a vibrant Town Centre								
Town Centre Redevelopment	110,000		110,000		3,100,000			3,100,000
Core Services - Assets, IT and Finance Total	110,000	-	110,000	-	3,100,000	-	-	3,100,000
Delivery of New Retail and Leisure Facilities	176,079		176,079		(0)			(0)
Place Total	176,079	-	176,079	-	(0)	-	-	(0)
(3) Develop a vibrant Town Centre Total	286,079	-	286,079	-	3,100,000	-	-	3,100,000
(4) Strengthen our visitor economy								
Barnsley Main	(41,500)	(41,500)			-			-
Public Art Strategy Brassed Off	(6,000)	(6,000)			-			-
Pulic Art Strategy Cooper Gallery	(13,000)	(13,000)			-			-
Visitor Economy Attraction	(90,000)	(90,000)			(0)			(0)
Place Total	(150,500)	(150,500)	-	-	(0)	-	-	(0)
(4) Strengthen our visitor economy Total	(150,500)	(150,500)	-	-	(0)	-	-	(0)
(5) Create more and better housing								
11/12 Asset Management Database	(152,031)	(152,031)			-			-
14/15 BHS Athersley North (CS)	(20,010)			(20,010)	(20,010)			(20,010)
14/15 BHS Town (CS)	(13,432)			(13,432)	(13,432)			(13,432)
14/15 BHS Town Kingstone (CS)	(8,326)			(8,326)	(8,326)			(8,326)
14/15 BHS Town Old Town (CS)	(79,798)			(79,798)	(79,798)			(79,798)
14/15 BHS Wombwell (Kier)	(5,606)			(5,606)	(5,606)			(5,606)
14/15 BHS Worsbrough Dale (CS)	(9,139)			(9,139)	(9,139)			(9,139)
14/15 Boiler Replacements	(142,203)			(142,203)	(122,203)			(122,203)
14/15 Conversions	(5,986)			(5,986)	(5,986)			(5,986)
14/15 Doncaster Road (Kier)	(5,371)			(5,371)	(5,371)			(5,371)
15/16 BHS Athersley	(64,238)			(64,238)	(64,238)			(64,238)
15/16 BHS Birdwell (Kier)	(36,797)			(36,797)	(3,353)			(3,353)
15/16 BHS Goldthorpe (Kier)	(174,242)			(174,242)	(157,003)			(157,003)
15/16 BHS Highgate (Kier)	(86,629)			(86,629)	(30,545)			(30,545)
15/16 BHS New Lodge (CS)	61,524			61,524	61,524			61,524
15/16 BHS Worsbrough Dale (CS)	(85,320)	(85,320)			-			-
15/16 Bolton on Dearne (Kier)	(433,699)			(433,699)	(146,791)			(146,791)
15/16 Darfield (CS)	(83,291)	(83,291)			-			-
15/16 INSURANCE	(3,388)			(3,388)	(3,388)			(3,388)
15/16 Lift Replacements Sheff Rd Flats	(25,000)	(25,000)			-			-
15/16 Monk Bretton (CS)	(88,875)	(88,875)			-			-
15/16 Rose Tree Est Window Panels	(32,721)	(32,721)			0			0
16/17 BHS Cudworth / Shafon	337,788		337,788		-			-
16/17 BHS Dodworth	(86,634)	(86,634)			-			-
16/17 BHS Elsecar	202,311		202,311		-			-

APPENDIX B

	2016/17 Variance	2016/17 Slippage	2016/17 Rephasing	2016/17 Variation in Scheme Costs	Overall Variance	Overall Slippage	Overall Rephasing	Overall Variation in Scheme Costs
16/17 BHS Gilroyd	(155,033)	(155,033)			-			-
16/17 BHS Hoyland	569,405		569,405		-			-
16/17 BHS Kendray / Monk Bretton	12,792		12,792		-			-
16/17 BHS Staincross	(78,495)	(78,495)			-			-
16/17 Central Heating Prog Repl	(107,196)	(107,196)			-			-
BHS New Starts	(111,839)			(111,839)	482,088			482,088
Churchfield Sprinkler System	(8,117)	(8,117)			-			-
Community Buildings - Church Street Close Thurnscoe	(80)			(80)	(80)			(80)
Community Buildings - General	(926)			(926)	(926)			(926)
Community Buildings - Heather Court	3,042			3,042	3,042			3,042
Community Buildings - Hillcrest	(113)			(113)	(113)			(113)
Community Buildings - Hudson Haven	4,727		4,727		-			-
Community Buildings - Saville Court	943		943		-			-
Community Buildings - Shipcroft	53,599			53,599	53,599			53,599
Community Buildings - Willowcroft	(380)			(380)	732			732
Community Buildings - Woodhall Flats Darfield	30			30	30			30
Community Centre Rewires	(12,201)	(12,201)			(0)			(0)
CRS	(7,250)			(7,250)	(7,250)			(7,250)
District Heating Elm & Maltas Court	(571,639)	(571,639)			0			0
District Heating G6 Meters	(6,105)			(6,105)	(5,147)			(5,147)
District Heating Pollyfox	(23,584)	(23,584)			(0)			(0)
Environmental Imps	(25,000)			(25,000)	6,268			6,268
Environmental Works Pearson Cresnet	(5,430)			(5,430)	(6,268)			(6,268)
Insurance 15 Garden St Thurnscoe	(386)			(386)	(386)			(386)
Lift Refurbishment	(3,033)			(3,033)	(3,033)			(3,033)
Major Adaptations	(343,000)			(343,000)	(160,000)			(160,000)
New Build - 39 Huddersfield Road	7,636			7,636	14,063			14,063
New Build Acq 14 Dw Carr Lane	(12,462)	(12,462)			-			-
New Build Acq 14 Dw Cross St	(194,282)	(194,282)			-			-
New Build - General	(14,198)			(14,198)	(123,185)			(123,185)
New Build - Green Street	(3,471)	(3,471)			-			-
New Build - Hartcliff Road 21 Dwellings	500,000		500,000		-			-
New Build - Meadow View Hoyland	25,632			25,632	1,948			1,948
New Build - Roy Kilner Road	14,412			14,412	72,417			72,417
New Build - Saville Road	(28,103)			(28,103)	(28,103)			(28,103)
Replacement Items	(100,000)	(100,000)			(0)			(0)
Single Property Acquisition	(200,000)	(200,000)			-			-
STOCK REDUCTION/ACQUISITION PROG	(8,172)			(8,172)	(8,172)			(8,172)
Structural Extensive / Void Repl	160,000			160,000	160,000			160,000
WORSBROUGH REGENERATION	(64,163)			(64,163)	(28,590)			(28,590)
Housing Revenue Account Total	(1,773,553)	(2,020,352)	1,627,966	(1,381,167)	(190,731)	-	-	(190,731)
Affordable Housing Enabling	(85,688)	(85,688)			-			-
Baden Street Regeneration	100,000	100,000			0			0
Beevor Street Redevelopment	(147,334)	(147,334)			-			-
BUILDING CONTROL - MOBILE WORKING	(7,567)			(7,567)	(7,567)			(7,567)

APPENDIX B

	2016/17 Variance	2016/17 Slippage	2016/17 Rephasing	2016/17 Variation in Scheme Costs	Overall Variance	Overall Slippage	Overall Rephasing	Overall Variation in Scheme Costs
Place Total	(140,589)	(133,022)	-	(7,567)	(7,567)	-	-	(7,567)
(5) Create more and better housing Total	(1,914,142)	(2,153,374)	1,627,966	(1,388,734)	(198,298)	-	-	(198,298)
(6) Every child attends a good school								
Athersley South Re-Roofing Works Phase 1	(3,116)			(3,116)	(1,581)			(1,581)
Bank End Flood	(16,982)			(16,982)	(16,982)			(16,982)
Barugh Green Primary Install New Fire Alarm	2,240			2,240	3,458			3,458
Basic Needs Allocation	(620,751)			(620,751)	(3,736,897)			(3,736,897)
Birdwell Primary Install new Fire Alarm System	68,198			68,198	71,288			71,288
Burton Road Primary - Increase Admission	118,963			118,963	122,760			122,760
Capitall Maint Allocation	(81,607)			(81,607)	(310,408)			(310,408)
Churchfields - Increase Admission Number	(10,012)			(10,012)	13,827			13,827
DFC - ALL SCHOOLS	43,324			43,324	43,324			43,324
Doncaster Road Primary - Rebuild Boundar	(7)			(7)	(7)			(7)
Doncaster Road Primary - Replace windows	(391)			(391)	1,615			1,615
Gawber Primary - Replace Fan Convector	1,935			1,935	3,109			3,109
Greenfield Condition	(1,197)			(1,197)	(1,197)			(1,197)
Hoyland Greenfield - Drainage Repairs	(8,673)			(8,673)	(8,673)			(8,673)
Hoylandswaine Primary	60			60	60			60
Hunningley - Alterations to facilitate bu	(830)			(830)	(830)			(830)
Hunningley - Increase Admission - P2	49,803			49,803	669,803			669,803
Hunningley - Increase Admission Number t	(13,936)			(13,936)	4,322			4,322
Keresforth Primary Renew Heating Distribution	(51,892)			(51,892)	(44,873)			(44,873)
Kexbrough Primary Rewire Junior Block	(5,795)			(5,795)	(3,699)			(3,699)
Milefield - Increase Admission Number to	186,772			186,772	1,066,772			1,066,772
Milefield - Roofing Replacement/Repairs	1,722			1,722	1,722			1,722
Milefield Boilers/Roofing	(109,523)			(109,523)	(103,843)			(103,843)
Millhouse Pitched Roofing Renewal	(62,309)			(62,309)	(59,818)			(59,818)
Oakhill Primary - Alterations to Bulge	40,000			40,000	40,000			40,000
Penistone St Johns - Increase Ad - P2	468,331			468,331	478,542			478,542
Penistone St Johns - Increase Ad - P2A	4,147			4,147	164,147			164,147
Penistone St Johns - Increase Admissions - P3	6,035			6,035	1,556,035			1,556,035
Pensitone St Johns - Alterations for Bul	(4,386)			(4,386)	(4,386)			(4,386)
Retention Consolidation 16/17	(28,441)			(28,441)	(28,441)			(28,441)
Richard Newman Primary - Alterations to	1,029			1,029	1,268			1,268
Shawlands - Holy Rood Replace Heating Boiler	32,717			32,717	36,835			36,835
Silkstone Primary Tarmac Repairs to Playground	4,710			4,710	5,831			5,831
The Edmunds Condition	(1,531)			(1,531)	(1,531)			(1,531)
The Forest Academy - Alterations to Bulg	165,135			165,135	165,135			165,135
Thurlstone Primary - Increase Admission	(1,717)			(1,717)	23,613			23,613
Thurlstone Toilets	(1,080)			(1,080)	(1,080)			(1,080)
Wilthorpe Primary Roof/Building Repairs	(8,000)			(8,000)	(5,987)			(5,987)
Wombwell Park Street - Increase Admissio	11,084			11,084	15,627			15,627
Worsbrough Common Primary	102			102	102			102
Worsbrough Common Pupil Places	6,592			6,592	6,592			6,592
Worsbrough Common Renew Flat Roof Phase 1	4,739			4,739	19,909			19,909

APPENDIX B

	2016/17 Variance	2016/17 Slippage	2016/17 Rephasing	2016/17 Variation in Scheme Costs	Overall Variance	Overall Slippage	Overall Rephasing	Overall Variation in Scheme Costs
People Total	185,459	-	-	185,459	185,460	-	-	185,460
Keresforth Primary School	(150,000)	(150,000)			-			-
Place Total	(150,000)	(150,000)	-	-	-	-	-	-
(6) Every child attends a good school Total	35,459	(150,000)	-	185,459	185,460	-	-	185,460
(8) Children and adults are safe from harm								
CACI / Jontek Interface	(200)			(200)	(200)			(200)
Communities Total	(200)	-	-	(200)	(200)	-	-	(200)
Better Care Fund - Community Equipment & Adaptation	(100,000)	(100,000)			-			-
Better Care Fund - Market Place/Mob Working/NHS Num/Contact	(323,502)	(323,502)			0			0
People Total	(423,502)	(423,502)	-	-	0	-	-	0
(8) Children and adults are safe from harm Total	(423,702)	(423,502)	-	(200)	(200)	-	-	(200)
(9) People are healthier, happier, independent and active								
Telecare Central Call	200			200	200			200
Communities Total	200	-	-	200	200	-	-	200
Adwick Wash - Biodiversity & Access Improvements	(5,000)	(5,000)			-			-
Carlton Recreation Ground / Carlton Marsh	(361)			(361)	(361)			(361)
Former Yorkshire Traction Site Sheffield Road MUGA	(88,954)	(88,954)			-			-
Heathercliffe Public Rights of Way	(5,115)			(5,115)	(5,115)			(5,115)
Higham Cricket Club Pavilion	(70,138)	(70,138)			-			-
Hill End Mapplewell 25 Aff Homes	(55,000)	(55,000)			-			-
King George V Recreation Ground	(3,297)			(3,297)	(3,297)			(3,297)
Leslie Road Play Area	(62,170)	(62,170)			-			-
Little Don Cycle Route	(41,183)	(41,183)			(0)			(0)
Park Road Parking Facility	9,432			9,432	9,432			9,432
Provision of MUGA Grimethorpe	(102,163)	(102,163)			-			-
River Dearne Management Scheme	(54,600)	(54,600)			-			-
Royston Highway Improvements	(7,108)			(7,108)	(7,108)			(7,108)
Royston Oakwood Recreation Ground	3,000			3,000	3,000			3,000
Royston Park Play Equip & Skate Park Refurb	(45,902)	(45,902)			-			-
St Andrews Square	(2,302)			(2,302)	(2,302)			(2,302)
Thurnscoe Park Play Refurbishment	(19,095)	(19,095)			-			-
Wombwell Cemetery Chapel Conversion	73,163			73,163	73,163			73,163
Wombwell Community Garden	(25,000)	(25,000)			-			-
Worsbrough Dale Park Improvements	(1)			(1)	(1)			(1)
Worsbrough Mill Open Space Improvements	11,171			11,171	11,171			11,171
Place Total	(490,623)	(569,205)	-	78,582	78,582	-	-	78,582
(9) People are healthier, happier, independent and active Total	(490,423)	(569,205)	-	78,782	78,782	-	-	78,782
(11) Protecting the Borough for future generations								
Water Reduction Work on Various Sites	(7,950)			(7,950)	(7,950)			(7,950)
Communities Total	(7,950)	-	-	(7,950)	(7,950)	-	-	(7,950)
A6135 Park Rd-Sheffield Rd-LockeAve Ph1	(31)			(31)	(31)			(31)
A6135 Sheffield Road - SWR	(31)			(31)	(31)			(31)
A616 Crow Edge to Victoria phase 1	(31)			(31)	(31)			(31)
A628 Barnsley Road Penistone to H'swaine	(31)			(31)	(31)			(31)
A628 Beever Court Retaining Wall	28,056			28,056	28,056			28,056

APPENDIX B

	2016/17 Variance	2016/17 Slippage	2016/17 Rephasing	2016/17 Variation in Scheme Costs	Overall Variance	Overall Slippage	Overall Rephasing	Overall Variation in Scheme Costs
A629 Crane Moor Lane towards Wortley	(31)			(31)	(31)			(31)
A635 Doncaster Road - SWR	(31)			(31)	(31)			(31)
A635 Doncaster Road Ardsley	(2,450)			(2,450)	(2,450)			(2,450)
Aids To Pedestrian Movements	(10,000)			(10,000)	(10,000)			(10,000)
Assessment Programme	596			596	596			596
Bradberry Balk Lane TM	153			153	153			153
BSF Highways Implications at ALC's	(31,973)	(31,973)			-			-
Bus Stop Improve School St Thurnscoe	(5,893)			(5,893)	(5,893)			(5,893)
Bus Stop Improvements at Dodworth	(14,367)			(14,367)	(14,367)			(14,367)
Carriageways Planned Maintenance	8,461			8,461	8,461			8,461
Cudworth Bypass	17,222			17,222	17,222			17,222
Cundy Cross Signalisation	50,000			50,000	50,000			50,000
Cycling Facilities	2,772			2,772	2,772			2,772
Eldon Street Traffic Management Scheme	(992)			(992)	(992)			(992)
Fees For Future Schemes	15,675			15,675	15,675			15,675
FLOOD REPAIR - PRINCIPAL ROADS NEWWORK	(16,449)	(16,449)			-			-
Footways Planned Maintenance	(53,399)			(53,399)	(53,399)			(53,399)
Key Route Barnsley to Doncaster North	(8,823)			(8,823)	(8,823)			(8,823)
LSTF Main Bid - Barnsley Access Impr Cor	(419)			(419)	(419)			(419)
New Footways	(63,000)			(63,000)	(63,000)			(63,000)
Park Springs Road to Broomhill	(9,880)			(9,880)	(9,880)			(9,880)
Principal Roads	2,450			2,450	2,450			2,450
Road Safety / Danger Reduction	(19,263)			(19,263)	(19,263)			(19,263)
Rotherham Rd/Carlton Rd - mova	205			205	205			205
Safety Barriers (PRN)	90,000			90,000	90,000			90,000
School Travel	(20,000)	(20,000)			-			-
Street Lighting Planned Maintenance	(150,000)			(150,000)	(150,000)			(150,000)
Street Lighting Structural Replacements	150,000			150,000	150,000			150,000
Structures Planned Maintenance	(118,528)			(118,528)	(118,528)			(118,528)
Traffic MGT - Server Upgrade	2,050			2,050	2,050			2,050
Traffic Signals	(4,186)			(4,186)	(4,186)			(4,186)
Wellington St (Wortley St to New St)	45,000			45,000	45,000			45,000
Place Total	(117,165)	(68,422)	-	(48,743)	(48,743)	-	-	(48,743)
(11) Protecting the Borough for future generations Total	(125,115)	(68,422)	-	(56,693)	(56,693)	-	-	(56,693)
(12) Customers can contact us easily and use more services online								
Goldthorpe - Relocation of Connects	(1)			(1)	(1)			(1)
Communities Total	(1)	-	-	(1)	(1)	-	-	(1)
(12) Customers can contact us easily and use more services online To	(1)	-	-	(1)	(1)	-	-	(1)
Grand Total	(2,839,719)	(4,284,177)	2,631,087	(1,186,629)	3,103,807	-	-	3,103,807

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This matter is not a Key Decision within the Council's definition and has not been included in the relevant Forward Plan

Report of the Director of
Finance, Assets and IT

**TREASURY MANAGEMENT ACTIVITIES & INVESTMENT PERFORMANCE - QUARTER
ENDING 31 DECEMBER 2016**

1. Purpose of the Report

- 1.1 The CIPFA (Chartered Institute of Public Finance and Accountancy) Code of Practice for Treasury Management recommends that members be updated on treasury management activities regularly (TMSS, annual and mid-year reports). This report, therefore, ensures that the Council is implementing best practice in accordance with the Code.

2. Recommendations

- 2.1 It is recommended that Members note:-

- **the Treasury Management activities undertaken for the period and compliance with the Prudential Indicators;**
- **the Authority's Capital Programme Funding Position; and**
- **the performance of the Authority's investments for the reported quarter.**

3. Economic Summary

- 3.1 The UK Bank Rate remained unchanged at 0.25% during the quarter and other monetary policy measures remained unaltered by the Bank of England. This was in line with market expectations, but a major change from the previous report issued in August by the Bank of England stating that it was likely to cut the Bank Rate again by the end of the year. The Governor of the Bank of England, Mark Carney, has since stated that the Bank Rate could go either up or down depending on how economic data evolves in the coming months.
- 3.2 Despite many ominous warnings that there could be significant turbulence in financial markets if Donald Trump won the election, markets have surprised by their lack of such a reaction. In fact, stock markets in America hit a new record high in the first few days after the election and have reached further highs since then. However, Treasury yields have risen sharply in expectation of a significant rise in inflation, as an economy which is already working near full capacity could be in line for a significant boost to economic growth if Trump's expansion of infrastructure expenditure plans become a reality.
- 3.3 Economic growth in the Euro area has been lack lustre. Upcoming referendums and presidential elections in several European countries are all adding to mounting concerns over European political uncertainty. The UK economy is also vulnerable should negotiations over Britain's new relationship with the EU turn sour.
- 3.4 Economic forecasting remains difficult with so many external influences weighing on the UK, particularly with the current uncertainty over the final terms, and impact, of Brexit. There has been

huge volatility within financial markets during 2016. Officers continue to receive regular forecasts and data from our Treasury Advisors, Capita Asset Services, and will monitor economic events and rates closely.

- 3.5 A detailed economic commentary on developments during quarter ended 30th December 2016 is provided at Appendix 1.

4. Interest Rate Forecast

- 4.1 The latest forecast from Capita is as follows:

	Mar 2017	Jun 2017	Sep 2017	Dec 2017	Mar 2018	Jun 2018	Sep 2018	Dec 2018	Mar 2019	Jun 2019	Sep 2019	Dec 2019
Bank Rate	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.50%	0.50%	0.75%

- 4.2 The Monetary Policy Committee (MPC) cut the Bank Rate from 0.50% to 0.25% on 4th August 2016 in order to counteract what it forecast was going to be a sharp slowdown in growth in the second half of 2016. It also gave a strong steer that it was going to cut the Bank Rate again by the end of the year. However, economic data since August has indicated much stronger growth in the second half of 2016 than originally forecast, and consequently the Bank Rate was not cut again in November or December.
- 4.3 The table above shows a first increase to 0.50% is not expected by Capita until June 2019. However, if strong domestically generated inflation (e.g. from wage increases in the UK) were to emerge, then the pace and timing of increases in the Bank Rate could be brought forward.
- 4.3 A detailed commentary on interest rate forecasts is provided at Appendix 2.

5. Annual Investment Strategy

- 5.1 The Treasury Management Strategy Statement (TMSS) for 2016/17, which includes the Annual Investment Strategy, was approved by the Council in February 2016. It sets out the Council's investment priorities as being:
- Security of capital;
 - Liquidity; and
 - Yield.
- 5.2 As at 31st December 2016, the Authority has £54.65M of investments, broken down as follows:

Counterparty	Rating	Principal £m	Status
Landesbank Hessen Thuringen	A	3.00	Fixed deposit to 07.03.17
Lloyds	A	5.00	Fixed deposit to 06.04.17
Goldman Sachs International Bank	A	5.00	Fixed deposit to 02.06.17
Barclays	A-	9.50	Instant Access
Money Market Funds	AAAmmf	25.15	Instant Access
Enhanced Money Market Funds	AAAmmf	7.00	Accessible within 3 days
TOTAL INVESTMENTS		54.65	

- 5.3 All of the above investments are in-line with the 2016-17 Treasury Management Strategy. Officers can confirm that the approved limits within the Annual Investment Strategy were not breached during the quarter ended 31st December 2016.
- 5.4 The table below summarises the investment transactions undertaken during the quarter. There was an increase in the overall investment position of the Authority by £15.2M during the period. This can be attributed to an increase in temporary borrowing, where the Council has taken advantage of cheap funding on offer from other local authorities. A more detailed analysis of the Authority's investment portfolio as at 31st December 2016 is provided at Appendix 3.

	Balance on 01/10/2016 £m	Investments Made £m	Investments Repaid £m	Balance on 31/12/2016 £m	Increase/ (Decrease) in Investments for Q3 £m
Long-Term Investments	9.000	-	2.000	7.000	(2.000)
Short-Term Investments	13.000	-	-	13.000	0.000
Money Market Funds / Instant Access	17.450	120.100	102.900	34.650	17.200
TOTAL INVESTMENTS	39.450	120.100	104.900	54.650	15.200

- 5.5 Following the announcement in August of the cut in the base rate from 0.50% to 0.25%, the Authority has seen interest rate reductions across its instant access accounts and money market funds. Officers are continuing to assess daily cash flows and liquidity requirements to ensure the Authority's investments are the most suitable within the current environment.
- 5.6 The 7 day London Interbank Bid Rate (LIBID) is used as a performance indicator for measuring the return on investments. The average 7 day LIBID for the 3rd Quarter was 0.11%. The average rate of return on the Authority's total investments for the quarter exceeded the benchmark and was 0.46%.

6. The Authority's Capital Programme Funding Position

6.1 Borrowing transactions during the quarter are summarised in the table below:

	Balance on 01/10/2016 £m	Debt Repaid £m	New Borrowing £m	Balance on 31/12/2016 £m	Increase/ (Decrease) in Borrowing for Q3 £m
Short Term Borrowing	41.803	15.000	28.350	55.153	13.350
PWLB Borrowing	421.491	0.911	-	420.580	(0.911)
Other Long Term Loans	63.000	-	-	63.000	0.000
Long Term Local Authority	1.757	-	-	1.757	0.000
TOTAL BORROWING	528.051	15.911	28.350	540.490	12.439

6.2 The Authority's debt position has increased by almost £12.5M during the quarter, mainly consisting of new temporary loans taken from other Local Authorities offered at very low rates. The Authority recently negotiated to borrow £20M for 2 years from another Local Authority at a rate of 0.56%.

6.3 A Debt Options analysis has been carried out to assess the current position of the GF and requirements over the next 5 years. It is important to ascertain the right approach in a difficult climate. An analysis has been completed to project the impact of taking various decisions and how this feeds through to the Capital Financing Budget.

6.4 Recommendations have been made in the 2017/18 Treasury Management Strategy as to the options available in terms of both the General Fund and Housing Revenue Account debt positions. Proposals include borrowing from the newly formed Municipal Bond Agency, switching from a high level of variable rate debt to fixed rate debt and looking into the option of taking out deferred loans to cover future borrowing requirements. Progress into the various recommendations will be reported to Cabinet in due course.

New Borrowing

6.5 There has been significant volatility in PWLB rates during the quarter as rates rose from historically very low levels at the beginning of the quarter, but then fell back somewhat towards the end of December.

6.6 No new long-term borrowing was undertaken during the quarter, but the borrowing requirements of the Authority, together with the borrowing rates available are being closely monitored by Officers. The latest PWLB certainty rate forecasts are shown within Appendix 2.

Borrowing in Advance of Need

6.7 The Council has not borrowed in advance of need during the quarter ended 31st December 2016.

7. Debt Rescheduling

7.1 During the quarter ended 31st December 2016, no debt rescheduling was undertaken. As mentioned above, various borrowing opportunities are currently being explored with an ongoing review of the Council's treasury management position.

8. Compliance with Treasury and Prudential Limits

- 8.1 It is a statutory duty for the Council to determine and keep under review the affordable borrowing limits. The Council's approved Prudential and Treasury Indicators (affordability limits) are included in the approved TMSS.
- 8.2 During the financial year to date the Council has operated within the treasury and prudential indicators set out in the Council's Treasury Management Strategy Statement and in compliance with the Council's Treasury Management Practices. The Prudential and Treasury Indicators are shown in Appendix 4.

9. Review of TM Activities

- 9.1 Financial Services continue to closely monitor the Council's borrowing position together with projected interest rate forecasts for the next two years.
- 9.2 Affordability and the 'cost of carry' (the difference between long-term borrowing rates and short-term investment rates) remain important influences on the borrowing strategy and the Authority determines it cost effective in the short-term to use internal resources. However, the Council will not be able to sustain a temporary / internally borrowed position and will need to fix out more borrowing in the near future to fund the town centre and other previously approved commitments. In addition to this, the Council has a number of loans that will mature over the next 2-3 years at relatively high rates. Financial Services will again seek to replace these loans at lower rates as part of the process to optimise the Council's longer term borrowing position.
- 9.3 Several borrowing recommendations have been included in the 2017/18 Treasury Management Strategy which include:
 - 1) Borrowing from the newly formed Municipal Bond Agency. The Agency has been established to provide an alternative source of funding for Local Authorities from the PWLB. The Agency is a new initiative and it is worth noting that at the time of writing it has yet to make its first bond issue. This will only go ahead with a sufficient level of commitment and interest from local authorities. Should the bond issue fail to materialise within our required timescales, the Authority will look into alternative borrowing options.
 - 2) It is recommended in the 2017/18 Strategy that a proportion of the debt portfolio is fixed out, to move towards fixing out temporary variable loans as a policy objective. The variable rate debt will not incur a penalty if repaid early, will reduce variable rate risk, but clearly will introduce additional costs to refinance.
 - 3) The Council will look at the option of taking out deferred loans to cover off a large variable loan due to mature in 2019/20. Options are available to fix the rate now for a period of up to 5 or 6 years in advance. This would allow the Authority to maintain a short term, cheap position, with the comfort of fixed rate loans being delivered in the future. The risks are, once committed the funds must be taken and the market rates could potentially be cheaper in 3 years' time. Arranging the loans could be quite a lengthy process involving a great deal of due diligence with commercial lenders.
- 9.4 In addition to the above, ongoing work is being undertaken to review other areas in the Council's debt portfolio to create further savings. For example, a review of the Building Schools for the Future PFI programme and reviewing the terms of the Lender Option Borrower Option (LOBO's) loans. A report is being submitted to Cabinet in January 2017 to outline the proposed revised

terms that the Local Education Partnership and Council have arrived at in relation to a refinancing proposal. Proceeding to financial close is expected to take place during the 2017/18 financial year.

- 9.5 Opportunities to repay the Authority's LOBO loans have been investigated, but at this time further progress has not been made. This is primarily due to the German lenders, FMS, who do not appear to want to engage in discussions to re-negotiate the deal despite initially encouraging dialogue. Further updates will be provided in due course.

10. Benchmarking

- 10.1 The Council receives benchmarking information from Capita which compares investment performance against that of their other clients. This information has the added advantage of including risk weightings and allows comparison with other counterparties who are receiving the same investment advice.
- 10.2 Appendix 5 includes a quarterly investment benchmarking analysis graph to illustrate the Authority's position in terms of risk verses return for the quarter ended December 2016. The graph shows that the Authority has a low risk profile, but despite this our returns are currently significantly outperforming our benchmark for risk appetite. This is mostly driven by the performance of the enhanced money market funds in our portfolio, which are AAA rated, easily accessible and performing well (and therefore meeting each of the security, liquidity and yield principles).
- 10.2 Officers will continue to measure and manage its exposure to treasury management risks by using benchmarking data and other performance indicators.

APPENDICES

1. Detailed Economic Commentary on Developments During Quarter Ended 31st December 2016
2. Detailed Commentary on Interest Rate Forecasts and Capita Asset Services' Forward View
3. Analysis of Investment Portfolio as at 31st December 2016
4. Prudential and Treasury Indicators as at 31st December 2016
5. Investment Benchmarking December 2016

Detailed Economic Commentary on Developments during Quarter Ended 31st December 2016

- During the quarter ended 31 December 2016:
 - The economy maintained its momentum, despite Brexit;
 - Households continued to drive overall economic growth;
 - The labour market showed some signs of weakening;
 - CPI inflation rose above 1% for the first time in two years;
 - The Chancellor eased the planned fiscal squeeze, but the MPC kept policy unchanged;
 - Monetary policy in the US and the Euro-zone diverged.
- Economic growth appears to have barely lost pace, despite the vote for Brexit. Consumer spending continued to be the key driver of growth, with the largest increase since the second quarter of 2014. This level of growth does not look sustainable though. Data has revealed a fall in households' real disposable incomes, and therefore the rise in consumer spending was funded entirely through a fall in the household saving ratio.
- The labour market's recent strength seems to be waning. Employment actually fell in the three months to October, the first fall since Q2 2015. Annual growth in employment remained positive, albeit weak, at 1.1%. Granted, the unemployment rate held steady at its post-crisis low of 4.8%. But note that this was due to people moving into inactivity rather than employment.
- Some slowdown in employment growth was inevitable, regardless of the outcome of the referendum, as labour market slack has diminished. The unemployment rate is now around the level often thought to be its "natural" rate. Looking ahead, it is considered that any job losses will not be particularly severe or sustained. Survey measures of firms' employment intentions are consistent with annual growth in private sector employment of about 1% over the coming months.
- Meanwhile, perhaps in response to past tightening in the labour market, there have been some more optimistic signs on the wages front, with annual growth in average weekly earnings (including bonuses) holding broadly stable at 2.5% in the three months to October, following a 2.4% rise in Q3.
- At the current time, this is enough to outpace inflation. CPI inflation picked up from 0.7% in Q3 to average 1.1% in October and November. The 1.2% level reached in November was the highest since October 2014, although this still remains low by historical standards. However, inflation is on a steep upward trajectory. Components of inflation that typically respond quite quickly to exchange rate movements, such as petrol and food prices, have had big upward influences on the headline rate recently, and will continue to do so as the drop in the pound makes its way through the inflation pipeline.
- Price pressures at the beginning of the pipeline are already building rapidly. Producer input price inflation rose from 6.5% in Q3 to an average of 12.6% in October and November. There is typically quite a long lag between producer prices and CPI inflation, but we should start to see this feed through to higher prices on the high street over the course of 2017. Indeed, CPI inflation is still on track to breach the 2% inflation target in spring 2017, and should peak at around 3% by spring 2018.
- For now at least, the MPC doesn't appear to be too fazed by this overshoot of the 2% inflation target: it left interest rates unchanged at 0.25% during Q4 of 2016. Given the uncertainty about the economic

outlook, and especially the impact from the two year window for Brexit negotiations from March 2017, interest rates look set to remain on hold for a long while yet.

- By contrast, the US Fed pressed ahead and raised interest rates by 0.25% in December, as expected. At the same time, the European Central Bank announced that it would slow the pace of its asset purchases from April 2017, but committed to extending the purchases by another nine months (to December 2017). This highlights the unusual divergence in western monetary policy set to occur over the next year or so.
- Hopes of a complete “reset” of fiscal policy were dashed in November’s Autumn Statement. Chancellor Philip Hammond did lessen the fiscal squeeze slightly, but the UK still faces another bout of austerity over the coming years. Of course, the new fiscal rules – which include achieving a cyclically-adjusted budget deficit of below 2% by 2020/21 – do offer the Chancellor a bit of room for manoeuvre if the economy were to turn out much weaker. On the basis of new forecasts, the deficit will be about 0.8% on this measure by that point, leaving him about 1.2% of GDP to play with.
- Ongoing deficit reduction in the UK is in contrast to the US, where major fiscal stimulus is expected on the back of Trump’s victory.
- Meanwhile, in financial markets, the FTSE 100 rose by 2.4% between Q3 and Q4 of 2016, taking it to a record high. This partly reflected the 3.5% drop in the trade-weighted value of sterling, (which boosts the sterling value of UK firms’ overseas profits), but also the generally positive market reaction to Trump’s victory in the US election. That said, Brexit worries are still lingering, with the FTSE UK Local Index, which only includes firms of which more than 70% of their sales are generated in the UK, falling by 5.4%.
- Finally, the UK government still plans to trigger Article 50 and begin Brexit negotiations by the end of March, and has promised to lay out its plans before it does so. A soft(ish) form of Brexit still looks in prospect. Granted, controlling immigration and ending the influence of the European Court of Justice appear to be key priorities, but the government has stated it wants to retain a very close trading relationship, and that a transitional deal may be considered in order to smooth the process.

Detailed Commentary on Interest Rate Forecasts and Capita Asset Services' Forward View

November quarterly inflation report and post US Presidential election review

Our treasury management advisers, Capita Asset Services have provided us with the following update to their interest rate forecasts and PWLB rate forecasts.

	Mar-17	Jun-17	Sep-17	Dec-17	Mar-18	Jun-18	Sep-18	Dec-18	Mar-19	Jun-19	Sep-19	Dec-19	Mar-20
Bank rate	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.25%	0.50%	0.50%	0.75%	0.75%
5yr PWLB rate	1.60%	1.60%	1.60%	1.60%	1.70%	1.70%	1.70%	1.80%	1.80%	1.90%	1.90%	2.00%	2.00%
10yr PWLB rate	2.30%	2.30%	2.30%	2.30%	2.30%	2.40%	2.40%	2.40%	2.50%	2.50%	2.60%	2.60%	2.70%
25yr PWLB rate	2.90%	2.90%	2.90%	3.00%	3.00%	3.00%	3.10%	3.10%	3.20%	3.20%	3.30%	3.30%	3.40%
50yr PWLB rate	2.70%	2.70%	2.70%	2.80%	2.80%	2.80%	2.90%	2.90%	3.00%	3.00%	3.10%	3.10%	3.20%

- The MPC meeting of 3 November left the Bank Rate unchanged at 0.25% and other monetary policy measures also remained unaltered. This was in line with market expectations, but a major change from the previous quarterly Inflation Report MPC meeting of 4 August, which had given a strong steer in its forward guidance that it was likely to cut the Bank Rate again, probably by the end of the year if economic data turned out as forecast by the Bank. The Governor of the Bank of England, Mark Carney, has stated that the Bank Rate could go either up or down depending on how economic data evolves in the coming months. Capita's view remains that the Bank Rate will remain unchanged at 0.25% until the first increase to 0.50% in June 2019. However, at this point it is not possible to discount the risk of a cut in the Bank Rate if economic growth were to take a significant dip downwards.
- It is important to note that forecasting as far ahead as mid 2019 is highly fraught as there are many potential economic headwinds which could blow the UK economy one way or the other as well as political developments in the UK, (especially over the terms of Brexit), EU, US and beyond, which could have a major impact on interest rate forecasts.
- Despite many ominous warnings that there could be significant turbulence in financial markets if Donald Trump won the election, markets have surprised by their lack of such a reaction. In fact, stock markets in America hit a new record high in the first few days after the election and have reached further highs since then. However, Treasury yields have risen sharply in expectation of a significant rise in inflation, as an economy which is already working near to full capacity could be in line for a significant boost to economic growth if Trump's expansion of infrastructure expenditure plans become a reality.
- Although the Republicans now have a monopoly of power for the first time since the 1920s, in having a President and a majority in both Congress and the Senate, there is by no means any certainty that the politicians and advisers he has been appointing to his team, and both houses, will implement the more extreme policies that Trump outlined during his election campaign. Indeed, Trump may even rein back on some of those policies himself.
- In the UK, the Chancellor has said he will do 'whatever is needed' i.e. to promote growth; there are two main options he can follow – fiscal policy e.g. cut taxes, increase investment allowances for businesses and/or increase government expenditure on infrastructure, housing etc. While the Autumn Statement contained only moderate measures, the PSBR deficit elimination timetable did slip further into the

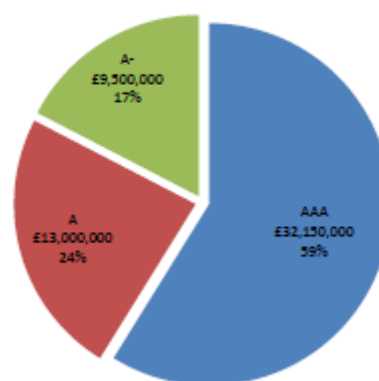
future, as expected, so as to place the priority on promoting economic growth, (and ultimately boosting tax revenues / reducing the budget deficit in the longer term).

- Employment had been continuing to grow weakly during 2016 but in the three months to October, there was the first small fall. House prices are also continuing to rise at a modest pace; but any downturn in prices could dampen consumer confidence and expenditure.
- Economic growth in the EU, (the UK's biggest trading partner), has been lack lustre, but latest economic statistics give some grounds for optimism that as a result of aggressive quantitative easing, growth could at last be accelerating going into 2017. However, growth could be negatively impacted by adverse political developments - which could then also impact on UK exports and growth.
- Japan has been struggling to gain consistent significant growth and to put deflation firmly behind it and to get inflation up to reasonable levels, despite huge monetary and fiscal stimulus. It has been making little progress on fundamental reform of the economy. Chinese economic growth has been weakening despite successive rounds of central bank stimulus. Major progress still needs to be made to eliminate excess industrial capacity and the stock of unsold property, and to address the level of non-performing loans in the banking and credit systems.
- Global markets are experiencing exceptional levels of volatility which are highly correlated to geo-political and sovereign debt crisis developments. As there are so many variables at this time, caution must be exercised in respect of all interest rate forecasts. In the UK, the general expectation for an eventual trend of gently rising gilt yields and PWLB rates is expected to remain unchanged. Negative, (or positive), developments could significantly impact safe-haven flows of investor money into UK, US and German bonds and produce shorter term movements away from current forecasts. Officers will continue to monitor events and will provide updated forecasts as and when appropriate.

Analysis of Investment Portfolio as at 31st December 2016

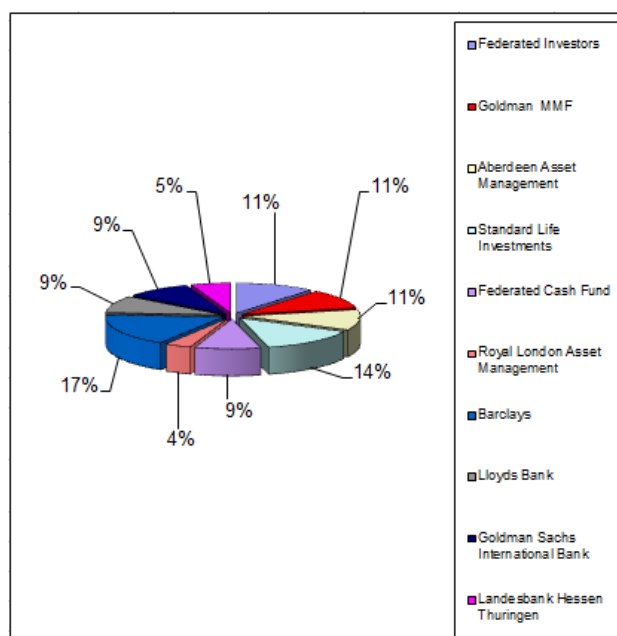
Borrower	Principal (£)	Interest Rate	Start Date	Maturity Date	Lowest Long Term Rating	Historic Risk of Default
MMF Federated Investors (UK)	6,000,000	0.35%		MMF	AAA	0.000%
MMF Aberdeen	6,000,000	0.29%		MMF	AAA	0.000%
MMF Goldman Sachs	5,750,000	0.24%		MMF	AAA	0.000%
MMF Standard Life	7,400,000	0.30%		MMF	AAA	0.000%
Barclays Bank Plc	9,500,000	0.20%		Call	A-	0.000%
ECF Federated Sterling Cash Plus Fund	5,000,000	0.86%		ECF	AAA	0.000%
ECF Payden Sterling Reserve Fund	2,000,000	1.45%		ECF	AAA	0.000%
Landesbank Hessen-Thüringen Girozentrale (Helaba)	3,000,000	0.80%	07/06/2016	07/03/2017	A	0.012%
Lloyds Bank Plc	5,000,000	0.65%	07/10/2016	06/04/2017	A	0.018%
Goldman Sachs International Bank	5,000,000	0.63%	02/12/2016	02/06/2017	A	0.028%
Total Investments	£54,650,000	0.46%				0.005%

Rating Exposure



Counterparty Rating	£	%
AAAmmf	32,150,000	59%
A	13,000,000	24%
A-	9,500,000	17%
TOTAL	54,650,000	100%

Investments by Counterparty	£	Type	%
Federated Investors	6,000,000	MMF	11%
Goldman MMF	5,750,000	MMF	11%
Aberdeen Asset Management	6,000,000	MMF	11%
Standard Life Investments	7,400,000	MMF	14%
Federated Cash Fund	5,000,000	Short Duration	9%
Royal London Asset Management	2,000,000	Short Duration	4%
Barclays	9,500,000	UK Bank	17%
Lloyds Bank	5,000,000	UK Bank	9%
Goldman Sachs International Bank	5,000,000	UK Bank	9%
Landesbank Hessen Thuringen	3,000,000	Non-UK Bank	5%
TOTAL	54,650,000		100%



Prudential and Treasury Indicators as at 31st December 2016

Prudential Indicators	Limit for 2016/17 £'000	Actual at 31/12/2016 £'000	Compliance with Indicator
Maximum debt compared to Authorised Limit	961.000	787.453	Yes
Average debt compared to Operational Boundary	931.000	774.322	Yes

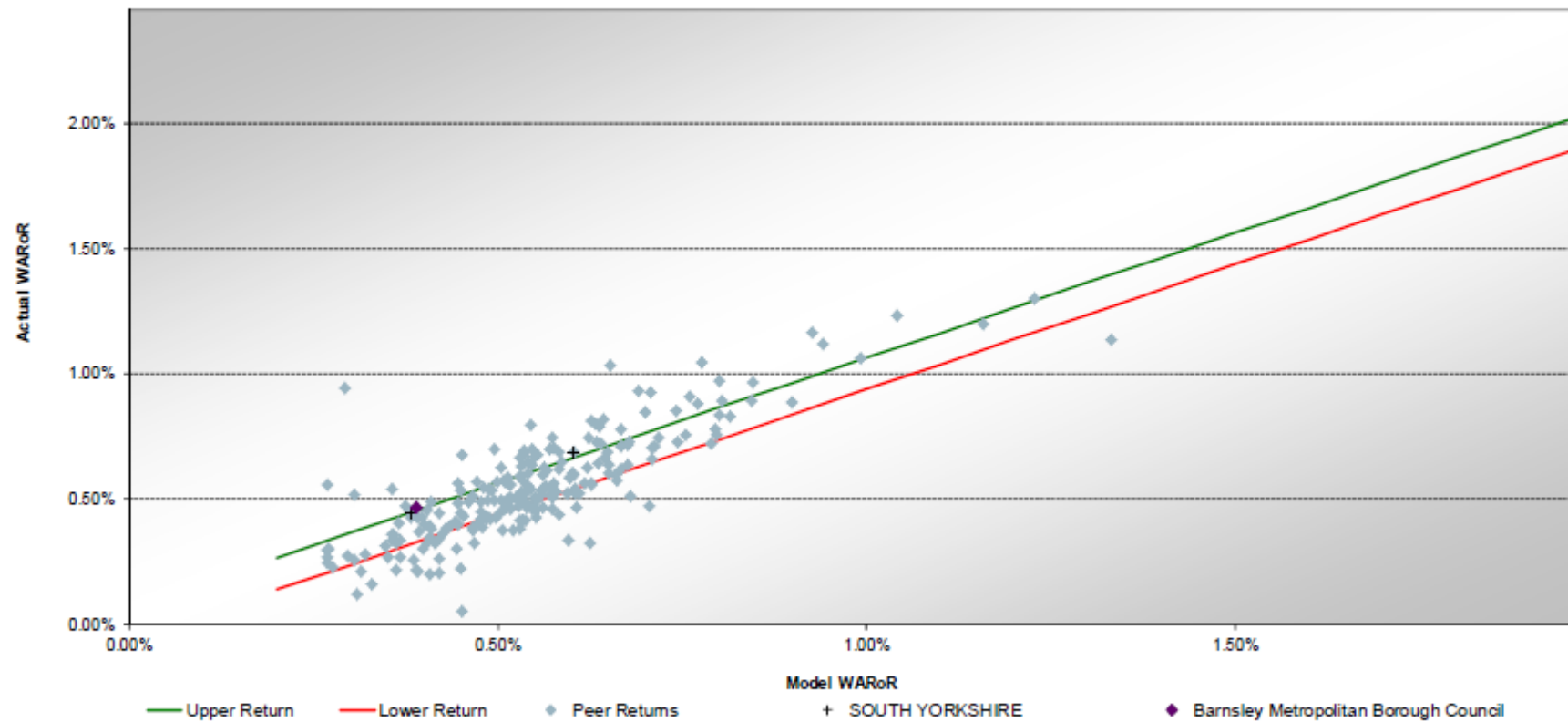
Maturity structure of fixed rate borrowing - upper and lower limits	Upper Limit (%)	Lower Limit (%)	Actual Fixed Borrowing 30/09/16 £'000	% Fixed Borrowing at 31/12/16	Compliance with Indicator
Under 12 months	50	0	147.493	32%	Yes
12 months to 2 years	25	0	4.374	1%	Yes
2 years to 5 years	25	0	16.338	4%	Yes
5 years to 10 years	25	0	53.571	12%	Yes
10 years to 20 years	75	0	27.125	6%	Yes
20 years to 30 years	75	0	38.359	8%	Yes
30 years to 40 years	75	0	84.541	18%	Yes
40 years to 50 years	75	0	86.030	19%	Yes

Prudential Indicators	Limit for 2016/17 (%)	Actual at 31/12/2016 (%)	Compliance with Indicator
Upper limit of fixed interest rates based on net debt	90%	90%	Yes
Upper limit of variable interest rates based on net debt	25%	10%	Yes
Prudential Indicators	Limit for 2016/17 £'000	Actual at 31/12/2016 £'000	Compliance with Indicator
Upper limit for principal sums invested over 364 days	20.000	0	Yes

CAPITA

Asset Services

Investment Benchmarking December 2016 – Barnsley MBC



	Actual WARoR	Model WARoR	Difference	Lower Bound	Upper Bound	Performance
Barnsley Metropolitan Borough Council	0.46%	0.39%	0.07%	0.33%	0.45%	Above

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